

**Town of The Blue Mountains**  
**2012 Proposed Budget Summary - Tax Supported**  
**16-Jan-12**

**2012**

**Revenue:**

Prior Years' Property Taxes	\$	10,420,726
From Growth in Property Assessment		104,207
From Proposed Increase in Taxes @ <b>7.79%</b>		819,898
Other Revenue (Fees, Charges, Reserves)		3,614,525
Grants		<u>2,135,450</u>
<b>Total Revenue</b>	<b>\$</b>	<b>17,094,806</b>

**Expenses:**

Payroll		7,325,435
Other Expenses		2,990,388
Conservation Authorities		325,000
Hydro & Insurance		694,875
Contracts - Winter Control/Solid Waste Mgmt		986,800
Policing		2,351,000
Debt Repayments		351,950
Capital and Reserves(includes Landfill project)		<u>2,069,358</u>
<b>Total Expenses</b>	<b>\$</b>	<b>17,094,806</b>

**Extra Revenue Required or Decrease in Expenses** -

**Potential Property Tax Increase** \$ 819,898 7.8%

**Town of The Blue Mountains**  
**2012 Proposed Budget - Breakdown of Property Tax Levy Increase**  
**19-Jan-12**

**2012**

**Revenue:**

2011's Property Taxes @ 0% \$ 10,524,933

<b>Main Cost Drivers</b>	<b>% Change</b>	<b>\$ Change</b>
<b>Inflation</b>	2.9%	308,802
<b>Capital Projects</b>		
Landfill Mining & Expansion	2.85%	300,000
<b>Enhancements to Base Budget</b>		
Short Term Accomodation	0.9%	94,239
Roads & Drainage	1.7%	177,840
Grants to Community Organizations	0.6%	60,000
<b>Less: Garbage Bag Tag Revenue</b>	<b>-1.2% -</b>	<b>125,000</b>
<b>Proposed Property Tax Levy Increase</b>	<b>7.8%</b>	<b>\$ 815,881</b>

County Property Tax Levy Increase	2.49%
Education Property Tax Levy Increase	0%
Weighted Tax Levy Increase	3.75%

**Town of The Blue Mountains**  
**Proposed 2012 Budget and Impact on Property Taxes**  
**16-Jan-12**

Increase in Residential Taxation Based on Proposed 2012 Budget

		<b>Assessment Value</b>						
		<b>\$150,000</b>	<b>\$300,000</b>	<b>\$350,000</b>	<b>\$450,000</b>	<b>\$600,000</b>	<b>\$750,000</b>	<b>\$950,000</b>
<b>2011</b>	Tax Rate							
Town	0.00344841	\$517	\$1,035	\$1,207	\$1,552	\$2,069	\$2,586	\$3,276
County	0.00415091	\$623	\$1,245	\$1,453	\$1,868	\$2,491	\$3,113	\$3,943
Education	0.00231000	\$347	\$693	\$809	\$1,040	\$1,386	\$1,733	\$2,195
<b>Total</b>	<b>0.00990932</b>	<b>\$1,486</b>	<b>\$2,973</b>	<b>\$3,468</b>	<b>\$4,459</b>	<b>\$5,946</b>	<b>\$7,432</b>	<b>\$9,414</b>

<b>2012 Propose</b>		% Increase							
Town	7.79%	\$558	\$1,115	\$1,301	\$1,673	\$2,230	\$2,788	\$3,531	
County	2.49%	\$638	\$1,276	\$1,489	\$1,914	\$2,553	\$3,191	\$4,042	
Education	0.00%	\$347	\$693	\$809	\$1,040	\$1,386	\$1,733	\$2,195	
<b>Total</b>	<b>3.75%</b>	<b>\$1,542</b>	<b>\$3,084</b>	<b>\$3,598</b>	<b>\$4,627</b>	<b>\$6,169</b>	<b>\$7,711</b>	<b>\$9,767</b>	

<b>Net \$ Increase</b>								
Town		\$40	\$81	\$94	\$121	\$161	\$201	\$255
County		\$16	\$31	\$36	\$47	\$62	\$78	\$98
Education		\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>		<b>\$56</b>	<b>\$112</b>	<b>\$130</b>	<b>\$167</b>	<b>\$223</b>	<b>\$279</b>	<b>\$353</b>

Account Groups	2011		Proposed 2012			2013			2014		
	Actual YTD	Budget	Budget	\$ Chg	% Chg	Budget	\$ Chg	% Chg	Budget	\$ Chg	% Chg
<b>General Expenses</b>											
Salaries, Wages & Benefits	7,012,659	6,929,550	\$ 7,138,800	209,250	3%	7,407,702	268,902	4%	7,770,085	362,383	5%
New Staff Salaries, Wages & Benefits	0	96,840	53,315			83,925	30,610	0	0	-53,315	0%
Students	0	93,135	133,320	40,185	43%	135,915	2,595	2%	138,425	5,105	4%
Administrative Expenses	139,847	152,985	142,191	-10,794	-7%	172,470	30,279	21%	172,940	470	0%
Operating Expenses	304,530	397,770	475,000	77,230	19%	544,250	69,250	15%	618,150	73,900	14%
Periodicals		3,800	3,800	-	0%	5,800	2,000	53%	5,800	0	0%
Communications	211,636	211,579	199,890	-11,689	-6%	203,950	4,060	2%	208,120	4,170	0%
Training Related	123,197	192,006	184,115	-7,891	-4%	189,125	5,010	3%	191,720	2,595	1%
Personnel	37,184	50,006	49,120	-886	-2%	49,120	0	0%	49,290	170	0%
Equipment Related	212,583	227,165	237,885	10,720	5%	249,225	11,340	5%	294,915	45,690	18%
Financial Expenses	445,452	414,048	475,775	61,727	15%	439,870	-35,905	-8%	456,650	16,780	0%
Premises and Site	227,504	260,735	254,415	-6,320	-2%	263,335	8,920	4%	270,590	7,255	3%
Minor Capital Work	258,623	345,000	311,000	-34,000	-10%	347,000	36,000	12%	381,500	34,500	0%
Interfunctional Transfers	-703,063	-896,903	-977,007	-80,104	9%	-994,401	-17,394	2%	-1,010,042	-15,641	2%
<b>Total of General Expenses</b>	<b>8,270,152</b>	<b>8,477,716</b>	<b>8,681,619</b>	<b>203,903</b>	<b>2%</b>	<b>9,097,286</b>	<b>415,667</b>	<b>5%</b>	<b>9,548,143</b>	<b>450,857</b>	<b>5%</b>
<b>Noteworthy Expenses</b>											
Utilities	318,169	311,940	323,105	11,165	4%	332,055	8,950	3%	340,820	8,765	3%
Insurance Premiums	396,086	384,465	371,770	-12,695	-3%	390,225	18,455	5%	408,710	18,485	5%
Vehicle Related	264,355	251,462	255,730	4,268	2%	287,380	31,650	12%	296,160	8,780	3%
Professional Fees	106,749	98,450	89,250	-9,200	-9%	95,520	6,270	7%	158,400	62,880	66%
Legal	175,548	129,654	172,250	42,596	33%	125,800	-46,450	-27%	58,500	-67,300	-53%
Contract Services(Winter Cntrl/Police/SW Mgmt)	956,893	934,575	986,800	52,225	6%	1,075,950	89,150	9%	1,241,420	165,470	15%
Policing Services Contract	2,330,167	2,311,490	2,351,000	39,510	2%	2,433,000	82,000	3%	2,515,000	82,000	3%
Organics Processing Study(Funded w/ Fed Grants)		0	-	-	0%	0	0	0%	0	0	0%
Landfill Site Maintenance	165,702	160,600	139,050	-21,550	-13%	103,950	-35,100	-25%	169,450	65,500	63%
Special Events	5,000	5,000	10,000	5,000	100%	10,000	0	0%	15,000	5,000	50%
Election									40,000		
Grants To GTTA	25,000	25,000	25,000	-	0%	25,000	0	0%	25,000	0	0%
Grants To Others	26,028	30,000	30,000	-	0%	30,000	0	0%	30,000	0	0%
Grants to BVAA	23,084	45,500	45,500	-	0%	45,500	0	0%	45,500	0	0%
Grants & Loans (Medical Clinic)	350,000	420,000	-	420,000	-100%	0	0	0%	0	0	0%
<b>SUBTOTAL - OPERATIONAL EXPENSES</b>	<b>13,412,933</b>	<b>13,585,852</b>	<b>13,481,074</b>	<b>-104,778</b>	<b>-1%</b>	<b>14,051,666</b>	<b>570,592</b>	<b>4%</b>	<b>14,892,103</b>	<b>840,437</b>	<b>6%</b>
Consulting(funded by reserves & grants)	203,507	512,300	960,000	447,700	87%	172,500	-787,500	-82%	108,000	-64,500	-37%
Studies & Plans	0	161,800	171,500	9,700	6%	144,250	-27,250	-16%	108,600	-35,650	-25%
Financial - Debt Rpymt - TomH (DC& ParkL Rsrv)	119,600	119,600	118,450			0	-118,450		0		
Financial - Debt Rpymt - Town Hall(Rsrv)	0	0	233,500			233,500	0		233,500	0	
MLEOfficer Re: Short Term Acc (non salary exp)			60,924								
Landfill	0	0	300,000	300,000	0%	500,000	200,000	67%	500,000	0	0%
Transfers to Capital	544,921	1,074,145	1,240,461	166,316	15%	1,173,001	-67,460	-5%	1,287,937	114,936	10%
Transfers To Reserves & Reserve Funds	717,025	512,025	528,897	16,872	3%	585,976	57,079	11%	608,283	22,307	4%
<b>Total of Noteworthy Expenses</b>	<b>1,585,053</b>	<b>2,379,870</b>	<b>3,613,732</b>	<b>1,233,862</b>	<b>52%</b>	<b>21,815,273</b>	<b>18,201,541</b>	<b>504%</b>	<b>23,082,383</b>	<b>1,267,110</b>	<b>6%</b>
<b>Total Tax Supported Expenses</b>	<b>14,997,986</b>	<b>15,965,722</b>	<b>17,094,806</b>	<b>1,129,084</b>	<b>7%</b>	<b>16,860,893</b>	<b>-233,913</b>	<b>-1%</b>	<b>17,738,423</b>	<b>877,530</b>	<b>5%</b>
<b>Revenues</b>											
Revenue From External Sources	1,702,052	2,276,275	2,565,125	288,850	13%	2,468,425	-96,700	-4%	2,315,825	-152,600	-6%
Revenue from Grants - Provincial and Federal	1,769,095	1,972,378	2,135,450	163,072	8%	1,912,450	-223,000	-10%	1,895,500	-16,950	-1%
Transfers From Reserves & Reserve Funds	736,444	1,212,243	943,400	-268,843	-22%	383,500	-559,900	-59%	310,400	-73,100	-19%
Proceeds from Debt	0.00	0					0	0%	0	0	0%
Estimated Budget Surplus from previous year	95,000	95,000	55,000			35,000	-20,000	-36%	20,000	-15,000	-43%
Transfer To/From Unfinanced Capital	0	-10,900	51,000	61,900	-568%	-5,000	-56,000	-110%	-46,000	-41,000	820%
<b>Total Revenues From Fees, Charges, Interest, Grants, Reserves &amp; Reserve Funds</b>	<b>4,302,591</b>	<b>5,544,996</b>	<b>5,749,975</b>	<b>204,979</b>	<b>4%</b>	<b>4,794,375</b>	<b>-955,600</b>		<b>4,495,725</b>	<b>-298,650</b>	<b>-6%</b>
<b>Total Costs to be Collected Through Taxes</b>	<b>10,695,395</b>	<b>10,420,726</b>	<b>11,344,831</b>	<b>924,105</b>	<b>8.9%</b>	<b>12,066,518</b>	<b>721,687</b>	<b>6.4%</b>	<b>13,242,698</b>	<b>1,176,180</b>	<b>9.7%</b>
<b>Assessment Growth Impact:</b>											
Previous Year's Tax Revenue		9,775,884	\$ 10,420,726			11,344,831			12,066,518		
Add'l Taxes from Est Growth in Property Assessment		371,480	\$ 104,207		1.00%	147,480		1.30%	211,160		1.75%
		10,147,364	10,524,933			11,492,311			12,277,678		
<b>Property Tax Increase to Property Owners</b>		<b>273,362</b>	<b>819,898</b>		<b>7.79%</b>	<b>574,207</b>		<b>5.0%</b>	<b>965,020</b>		<b>7.9%</b>

**Town of The Blue Mountains  
Salaries and Benefits**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	204,156	213,900	217,183	211,400	209,000	-2,400	-1%	209,500	0%	210,000	0%
CAO/Clerks Office	607,452	658,406	657,665	615,395	518,620	-96,775	-16%	523,535	1%	538,645	3%
Human Resources	227,243	226,875	251,608	248,055	257,665	9,610	4%	263,075	2%	270,890	3%
Police Services	33,089	18,500	14,209	19,000	19,500	500	3%	19,800	2%	20,000	1%
Financial Services	997,146	1,050,110	1,046,466	1,057,725	1,049,710	-8,015	-1%	1,069,965	2%	1,100,745	3%
Corporate Admin	261,776	105,092	122,669	118,279	69,550	-48,729	-41%	70,140	1%	71,050	1%
Information Technology	121,283	148,025	188,455	192,857	219,690	26,833	14%	226,050	3%	233,500	3%
Fire Services	812,984	906,353	931,119	1,038,280	1,103,305	65,025	6%	1,146,410	4%	1,186,440	3%
By-Law & Animal Ctl	181,760	198,100	191,315	204,881	297,045	92,164	45%	360,700	21%	366,650	2%
Roads and Drainage	746,633	807,952	824,236	844,485	902,505	58,020	7%	947,347	5%	977,995	3%
Engineering	407,793	410,018	378,560	416,713	430,835	14,122	3%	442,300	3%	456,910	3%
Garbage Collection	14,092	15,909	15,216	16,155	16,550	395	2%	16,875	2%	17,390	3%
Landfill	141,076	115,397	162,071	117,045	124,715	7,670	7%	127,215	2%	131,035	3%
Recycling	78,682	117,719	97,222	104,695	131,810	27,115	26%	134,440	2%	138,480	3%
Cemetery	35,693	28,275	25,414	37,400	29,810	-7,590	-20%	30,405	2%	31,315	3%
Recreation	201,469	230,900	260,152	259,830	269,280	9,450	4%	277,820	3%	287,955	4%
Parks and Trails	290,306	299,109	296,663	319,195	332,940	13,745	4%	343,115	3%	350,635	2%
Beaver Valley Comm. Ctr.	174,927	137,125	237,442	180,130	183,600	3,470	2%	187,105	2%	192,460	3%
Tomahawk	111,941	127,250	81,022	125,920	137,735	11,815	9%	140,070	2%	143,645	3%
Depot	75,169	55,541	88,667	80,858	89,725	8,867	11%	91,370	2%	94,095	3%
Library	402,227	395,551	429,701	429,280	441,685	12,405	3%	453,210	3%	470,060	4%
Planning and Zoning	447,541	421,883	495,603	481,947	479,160	-2,787	-1%	535,095	12%	605,615	13%
<b>Total Tax Supported</b>	<b>6,574,439</b>	<b>6,687,990</b>	<b>7,012,659</b>	<b>7,119,525</b>	<b>7,314,435</b>	<b>194,910</b>	<b>3%</b>	<b>7,615,542</b>	<b>4%</b>	<b>7,895,510</b>	<b>4%</b>
<b>User Fee Supported</b>											
Building	311,781	297,162	335,034	297,103	354,045	56,942	19%	362,620	2%	370,920	2%
Harbour	119,960	98,260	114,480	102,868	104,350	1,482	1%	107,875	3%	111,445	3%
<b>Total User Fee Supported</b>	<b>431,741</b>	<b>395,422</b>	<b>449,514</b>	<b>399,971</b>	<b>458,395</b>	<b>58,424</b>	<b>15%</b>	<b>470,495</b>	<b>3%</b>	<b>482,365</b>	<b>3%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	739,173	796,427	854,804	781,950	789,415	7,465	1%	804,485	2%	827,540	3%
Thornbury Wastewater System	177,845	175,670	173,841	203,870	216,595	12,725	6%	220,735	2%	226,820	3%
Craigleith Wastewater System	266,335	336,423	287,072	321,670	337,335	15,665	5%	343,875	2%	353,630	3%
<b>Total Water and Sewer</b>	<b>1,183,353</b>	<b>1,308,520</b>	<b>1,315,717</b>	<b>1,307,490</b>	<b>1,343,345</b>	<b>35,855</b>	<b>3%</b>	<b>1,369,095</b>	<b>2%</b>	<b>1,407,990</b>	<b>3%</b>
<b>Total</b>	<b>8,189,533</b>	<b>8,391,932</b>	<b>8,777,890</b>	<b>8,826,986</b>	<b>9,116,175</b>	<b>289,189</b>	<b>3%</b>	<b>9,455,132</b>	<b>4%</b>	<b>9,785,865</b>	<b>3%</b>

**Town of The Blue Mountains  
Administration Expenses**

Department	2010		2011		2012 Proposed			Projected			
	Actual	Budget	Actual	Budget	Budget	\$ Chg	% Chg	2013 Budget	% Chg	2014 Budget	% Chg
<b>Tax Supported</b>											
Council	9,817	11,170	4,639	10,000	9,900	-100	-1%	10,800	9%	10,910	1%
CAO/Clerks Office	16,628	11,950	11,149	10,750	10,750	0	0%	12,000	12%	12,200	2%
Human Resources	2,163	2,175	2,386	2,175	2,175	0	0%	2,500	15%	2,575	3%
Police Services	1,022	1,500	1,213	1,500	1,500	0	0%	1,600	7%	1,600	0%
Financial Services	18,561	21,230	15,385	29,150	21,000	-8,150	-28%	18,860	-10%	16,520	-12%
Corporate Admin	17,976	22,525	15,459	11,000	11,000	0	0%	12,450	13%	12,700	2%
Information Technology	3,169	6,500	5,708	5,740	4,740	-1,000	-17%	4,850	2%	4,860	0%
Fire Services	16,369	19,165	12,322	20,045	19,780	-265	-1%	20,160	2%	20,325	1%
By-Law & Animal Ctl	3,562	3,230	3,590	4,230	66,435	62,205	1,471%	29,210	-56%	29,210	0%
Roads and Drainage	3,663	3,150	3,785	3,900	3,650	-250	-6%	3,650	0%	3,675	1%
Engineering	6,633	5,485	9,679	7,975	7,850	-125	-2%	7,990	2%	8,140	2%
Garbage Collection	2,508	2,500	4,291	2,400	2,400	0	0%	2,500	4%	2,600	4%
Landfill	1,538	3,350	4,071	3,950	3,950	0	0%	3,950	0%	3,950	0%
Recycling	13,835	13,236	14,258	9,500	9,500	0	0%	10,050	6%	10,050	0%
Cemetery	32	200	19	200	200	0	0%	200	0%	200	0%
Recreation	3,329	5,000	492	0	0	0	0%	0	0%	0	0%
Parks and Trails	1,032	2,075	613	1,450	1,250	-200	-14%	1,250	0%	1,250	0%
Beaver Valley Comm. Ctr.	1,235	1,625	1,477	1,650	1,175	-475	-29%	1,175	0%	1,175	0%
Tomahawk	0	600	0	600	0	-600	-100%	0	0%	0	0%
Small Halls	369	400	168	400	400	0	0%	400	0%	400	0%
Depot	4,912	4,450	3,986	4,250	4,250	0	0%	5,650	33%	5,950	5%
Library	19,374	14,280	16,194	15,130	14,710	-420	-3%	15,725	7%	16,750	7%
Planning and Zoning	6,003	9,300	8,963	6,900	6,500	-400	-6%	7,500	15%	7,900	5%
<b>Total Tax Supported</b>	<b>153,729</b>	<b>165,096</b>	<b>139,847</b>	<b>152,895</b>	<b>203,115</b>	<b>50,220</b>	<b>33%</b>	<b>172,470</b>	<b>-15%</b>	<b>172,940</b>	<b>0%</b>
<b>User Fee Supported</b>											
Building	4,267	6,000	6,034	8,600	8,600	0	0%	7,800	-9%	7,800	0%
Harbour	4,062	2,100	2,519	2,310	2,300	-10	0%	2,800	22%	2,950	5%
BIA	48,336	14,350	49,490	14,350	14,350	0	0%	14,350	0%	14,350	0%
<b>Total User Fee Supported</b>	<b>56,664</b>	<b>22,450</b>	<b>58,043</b>	<b>25,260</b>	<b>25,250</b>	<b>-10</b>	<b>0%</b>	<b>24,950</b>	<b>-1%</b>	<b>25,100</b>	<b>1%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	88,377	11,850	5,629	15,000	14,950	-50	0%	15,725	5%	16,100	2%
Thornbury Wastewater System	439,630	3,000	798	3,000	3,000	0	0%	3,050	2%	3,050	0%
Craigleith Wastewater System	3,149	2,800	3,014	2,800	2,800	0	0%	2,850	2%	3,050	7%
<b>Total Water and Sewer</b>	<b>531,156</b>	<b>17,650</b>	<b>9,441</b>	<b>20,800</b>	<b>20,750</b>	<b>-50</b>	<b>0%</b>	<b>21,625</b>	<b>4%</b>	<b>22,200</b>	<b>3%</b>
<b>Total</b>	<b>741,549</b>	<b>205,196</b>	<b>207,331</b>	<b>198,955</b>	<b>249,115</b>	<b>50,160</b>	<b>25%</b>	<b>219,045</b>	<b>-12%</b>	<b>220,240</b>	<b>1%</b>

**Town of The Blue Mountains  
Operating Expenses**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	82	0	0	0	0	0	0%	0	0%	0	0%
CAO/Clerks Office	1,065	5,000	4,531	5,000	5,000	0	0%	5,000	0%	5,000	0%
Police Services	633	0	0	0	0	0	0%	0	0%	0	0%
Fire Services	363	610	73	620	400	-220	-35%	400	0%	400	0%
By-Law & Animal Ctl	571	0	175	0	0	0	0%	0	0%	0	0%
Roads and Drainage	282,419	325,000	274,044	352,500	417,500	65,000	18%	496,500	19%	569,850	15%
Parking Lots	240	0	208	0	0	0	0%	0	0%	0	0%
Street Lights	3,840	500	1,263	500	500	0	0%	500	0%	500	0%
Engineering	143	0	18	0	0	0	0%	0	0%	0	0%
Garbage Collection	0	2,000	84	1,500	1,600	100	7%	1,700	6%	1,700	0%
Landfill	0	0	3,673	0	0	0	0%	0	0%	0	0%
Recycling	16,196	33,835	7,979	6,000	16,000	10,000	167%	6,000	-63%	6,500	8%
Cemetery	1,690	1,500	159	1,500	1,500	0	0%	1,500	0%	1,500	0%
Recreation	474	0	750	1,000	1,000	0	0%	1,100	10%	1,200	9%
Parks and Trails	5,366	9,700	6,170	9,400	9,450	50	1%	9,450	0%	9,500	1%
Beaver Valley Comm. Ctr.	1,258	950	839	6,000	6,000	0	0%	6,000	0%	6,000	0%
Tomahawk	15	4,000	56	7,500	9,550	2,050	27%	9,600	1%	9,500	-1%
Depot	7,241	2,500	1,379	3,500	3,500	0	0%	3,500	0%	3,500	0%
Library	2,678	2,625	3,129	2,750	3,000	250	9%	3,000	0%	3,000	0%
<b>Total Tax Supported</b>	<b>324,274</b>	<b>388,220</b>	<b>304,530</b>	<b>397,770</b>	<b>475,000</b>	<b>77,230</b>	<b>19%</b>	<b>544,250</b>	<b>15%</b>	<b>618,150</b>	<b>14%</b>
<b>User Fee Supported</b>											
Building	0	0	8	0	0	0	0%	0	0%	0	0%
Harbour	57,889	65,000	74,636	57,000	62,230	5,230	9%	63,340	2%	64,955	3%
BIA	0	3,000	0	0	0	0	0%	0	0%	0	0%
<b>Total User Fee Supported</b>	<b>57,889</b>	<b>68,000</b>	<b>74,644</b>	<b>57,000</b>	<b>62,230</b>	<b>5,230</b>	<b>9%</b>	<b>63,340</b>	<b>2%</b>	<b>64,955</b>	<b>3%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	435,721	479,975	477,967	471,200	481,975	10,775	2%	487,575	1%	498,250	2%
Thornbury Wastewater System	30,670	25,925	25,278	30,600	31,750	1,150	4%	32,750	3%	34,000	4%
Craigleith Wastewater System	56,622	30,450	39,468	43,900	55,600	11,700	27%	56,600	2%	57,900	2%
<b>Total Water and Sewer</b>	<b>523,013</b>	<b>536,350</b>	<b>542,713</b>	<b>545,700</b>	<b>569,325</b>	<b>23,625</b>	<b>4%</b>	<b>576,925</b>	<b>1%</b>	<b>590,150</b>	<b>2%</b>
<b>Total</b>	<b>905,176</b>	<b>992,570</b>	<b>921,887</b>	<b>1,000,470</b>	<b>1,106,555</b>	<b>106,085</b>	<b>11%</b>	<b>1,184,515</b>	<b>7%</b>	<b>1,273,255</b>	<b>7%</b>

**Town of The Blue Mountains  
Communication Costs**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	13,880	3,750	2,619	3,550	3,650	100	3%	3,750	3%	3,750	0%
CAO/Clerks Office	27,996	26,300	21,968	23,300	23,300	0	0%	23,900	3%	24,350	2%
Human Resources	1,176	1,575	1,409	1,575	1,650	75	5%	1,700	3%	1,700	0%
Police Services	110	9,000	587	500	500	0	0%	500	0%	500	0%
Financial Services	10,232	8,280	25,138	19,360	18,200	-1,160	-6%	18,210	0%	19,125	5%
Corporate Admin	27,943	28,000	26,605	23,800	17,250	-6,550	-28%	17,900	4%	18,500	3%
Information Technology	1,471	3,300	5,458	6,005	6,350	345	6%	6,450	2%	6,550	2%
Fire Services	47,366	33,080	49,049	51,582	51,600	18	0%	52,755	2%	53,900	2%
By-Law & Animal Ctl	4,791	5,110	5,264	4,660	4,600	-60	-1%	4,600	0%	4,600	0%
Roads and Drainage	8,317	11,250	10,019	12,250	13,100	850	7%	13,400	2%	13,650	2%
Engineering	3,713	4,160	4,628	4,000	2,775	-1,225	-31%	2,800	1%	2,825	1%
Garbage Collection	1,113	1,250	869	1,150	1,150	0	0%	1,150	0%	1,150	0%
Landfill	2,204	4,970	2,836	6,385	2,850	-3,535	-55%	2,950	4%	3,050	3%
Recycling	6,540	16,610	1,813	3,600	3,625	25	1%	3,650	1%	3,650	0%
Cemetery	313	200	136	560	860	300	54%	860	0%	860	0%
Recreation	4,133	0	3,976	2,460	2,500	40	2%	2,700	8%	2,700	0%
Parks and Trails	5,223	4,400	5,209	5,777	4,750	-1,027	-18%	4,750	0%	4,750	0%
Beaver Valley Comm. Ctr.	6,584	7,050	8,643	6,730	6,880	150	2%	6,925	1%	7,000	1%
Tomahawk	631	1,250	1,570	1,350	1,300	-50	-4%	1,300	0%	1,300	0%
Small Halls	26	0	0	0	0	0	0%	0	0%	0	0%
Depot	6,137	3,454	7,935	4,750	5,400	650	14%	5,450	1%	6,010	10%
Library	13,294	11,460	13,005	12,135	12,600	465	4%	13,000	3%	13,200	2%
Planning and Zoning	16,033	12,200	12,897	16,100	15,000	-1,100	-7%	15,250	2%	15,000	-2%
<b>Total Tax Supported</b>	<b>209,226</b>	<b>196,649</b>	<b>211,636</b>	<b>211,579</b>	<b>199,890</b>	<b>-11,689</b>	<b>-6%</b>	<b>203,950</b>	<b>2%</b>	<b>208,120</b>	<b>2%</b>
<b>User Fee Supported</b>											
Building	4,333	5,200	3,640	5,170	5,100	-70	-1%	5,170	1%	5,300	3%
Harbour	4,299	5,670	6,077	5,320	6,875	1,555	29%	7,100	3%	7,500	6%
BIA	27,665	12,000	12,037	12,000	12,000	0	0%	12,000	0%	12,000	0%
<b>Total User Fee Supported</b>	<b>36,296</b>	<b>22,870</b>	<b>21,754</b>	<b>22,490</b>	<b>23,975</b>	<b>1,485</b>	<b>7%</b>	<b>24,270</b>	<b>1%</b>	<b>24,800</b>	<b>2%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	64,477	58,010	62,981	73,207	59,425	-13,782	-19%	59,985	1%	61,850	3%
Thornbury Wastewater System	14,654	16,350	12,418	19,345	12,195	-7,150	-37%	12,920	6%	13,350	3%
Craigleith Wastewater System	10,254	14,150	11,270	10,938	10,525	-413	-4%	10,840	3%	11,425	5%
<b>Total Water and Sewer</b>	<b>89,385</b>	<b>88,510</b>	<b>86,669</b>	<b>103,490</b>	<b>82,145</b>	<b>-21,345</b>	<b>-21%</b>	<b>83,745</b>	<b>2%</b>	<b>86,625</b>	<b>3%</b>
<b>Total</b>	<b>334,907</b>	<b>308,029</b>	<b>320,059</b>	<b>337,559</b>	<b>306,010</b>	<b>-31,549</b>	<b>-9%</b>	<b>311,965</b>	<b>2%</b>	<b>319,545</b>	<b>2%</b>

**Town of The Blue Mountains  
Training and Travel Costs**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	19,095	16,400	12,291	16,400	16,300	-100	-1%	17,350	6%	17,625	2%
CAO/Clerks Office	55,146	36,450	9,196	36,540	36,540	0	0%	37,340	2%	37,260	0%
Human Resources	5,636	6,350	2,986	6,350	6,350	0	0%	6,740	6%	6,900	2%
Police Services	0	0	13	0	0	0	0%	0	0%	0	0%
Financial Services	8,375	19,295	7,381	18,000	18,000	0	0%	18,410	2%	18,840	2%
Corporate Admin	4,902	5,205	5,440	4,715	4,715	0	0%	5,000	6%	5,100	2%
Information Technology	4,960	12,000	8,291	9,905	9,905	0	0%	8,750	-12%	8,840	1%
Fire Services	21,268	28,845	17,861	28,845	21,920	-6,925	-24%	22,245	1%	22,600	2%
By-Law & Animal Ctl	4,557	6,675	3,980	6,000	6,000	0	0%	6,410	7%	6,535	2%
Roads and Drainage	11,389	14,050	10,897	14,050	14,500	450	3%	15,150	4%	15,475	2%
Engineering	8,012	7,500	4,610	7,500	7,500	0	0%	7,840	5%	8,010	2%
Landfill	3,185	2,900	2,287	2,500	2,500	0	0%	2,560	2%	2,600	2%
Recycling	4,294	5,371	4,556	5,371	5,155	-216	-4%	5,275	2%	5,375	2%
Cemetery	7,350	150	2,916	150	150	0	0%	150	0%	150	0%
Recreation	2,689	870	2,536	870	870	0	0%	925	6%	975	5%
Parks and Trails	3,322	1,550	163	1,550	1,550	0	0%	1,550	0%	1,550	0%
Beaver Valley Comm. Ctr.	4,596	4,300	3,556	4,300	4,200	-100	-2%	4,460	6%	4,550	2%
Tomahawk	1,722	2,500	60	1,610	1,610	0	0%	1,620	1%	1,620	0%
Depot	4,500	1,250	1,649	1,250	1,250	0	0%	1,365	9%	1,375	1%
Library	2,431	6,500	4,997	6,500	6,250	-250	-4%	6,570	5%	6,700	2%
Planning and Zoning	14,224	19,600	17,530	19,600	18,850	-750	-4%	19,415	3%	19,640	1%
<b>Total Tax Supported</b>	<b>191,655</b>	<b>197,761</b>	<b>123,197</b>	<b>192,006</b>	<b>184,115</b>	<b>-7,891</b>	<b>-4%</b>	<b>189,125</b>	<b>3%</b>	<b>191,720</b>	<b>1%</b>
<b>User Fee Supported</b>											
Building	11,448	15,550	9,744	15,550	13,550	-2,000	-13%	14,100	4%	14,300	1%
Harbour	2,771	3,725	1,428	3,725	3,125	-600	-16%	3,190	2%	3,200	0%
BIA	0	265	724	265	275	10	4%	275	0%	275	0%
<b>Total User Fee Supported</b>	<b>14,219</b>	<b>19,540</b>	<b>11,895</b>	<b>19,540</b>	<b>16,950</b>	<b>-2,590</b>	<b>-13%</b>	<b>17,565</b>	<b>4%</b>	<b>17,775</b>	<b>1%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	9,447	14,050	14,679	14,200	14,200	0	0%	15,025	6%	15,310	2%
Thornbury Wastewater System	2,407	3,175	2,496	3,175	3,175	0	0%	3,300	4%	3,395	3%
Craigleith Wastewater System	3,098	3,825	3,311	3,825	3,825	0	0%	3,960	4%	4,135	4%
<b>Total Water and Sewer</b>	<b>14,952</b>	<b>21,050</b>	<b>20,486</b>	<b>21,200</b>	<b>21,200</b>	<b>0</b>	<b>0%</b>	<b>22,285</b>	<b>5%</b>	<b>22,840</b>	<b>2%</b>
<b>Total</b>	<b>220,826</b>	<b>238,351</b>	<b>155,578</b>	<b>232,746</b>	<b>222,265</b>	<b>-10,481</b>	<b>-5%</b>	<b>228,975</b>	<b>3%</b>	<b>232,335</b>	<b>1%</b>

**Town of The Blue Mountains  
Personnel Expenses**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	3,169	500	4,552	5,500	5,500	0	0%	5,500	0%	5,500	0%
CAO/Clerks Office	50	0	0	0	100	100	0%	100	0%	100	0%
Human Resources	2,684	10,650	10,568	9,650	9,650	0	0%	9,650	0%	9,650	0%
Financial Services	217	50	0	50	50	0	0%	50	0%	50	0%
Corporate Admin	680	1,200	446	1,000	1,000	0	0%	1,000	0%	1,000	0%
Information Technology	432	100	0	100	100	0	0%	100	0%	100	0%
Fire Services	11,503	5,595	3,077	8,730	8,620	-110	-1%	8,670	1%	8,715	1%
By-Law & Animal Ctl	766	1,200	715	1,300	1,300	0	0%	1,300	0%	1,300	0%
Roads and Drainage	7,680	5,750	4,277	7,000	7,000	0	0%	7,000	0%	7,000	0%
Engineering	958	1,150	262	650	650	0	0%	650	0%	650	0%
Garbage Collection	0	50	0	0	0	0	0%	0	0%	0	0%
Landfill	2,862	3,126	2,112	4,076	4,000	-76	-2%	4,000	0%	4,000	0%
Recycling	194	550	293	550	550	0	0%	600	9%	600	0%
Cemetery	122	0	0	2,500	1,700	-800	-32%	1,200	-29%	1,200	0%
Parks and Trails	5,810	4,075	3,602	4,300	4,300	0	0%	4,450	3%	4,525	2%
Beaver Valley Comm. Ctr.	2,063	1,800	1,986	2,000	2,000	0	0%	2,000	0%	2,000	0%
Tomahawk	1,112	550	3,384	800	800	0	0%	1,000	25%	1,000	0%
Library	1,483	1,750	1,909	1,800	1,800	0	0%	1,850	3%	1,900	3%
<b>Total Tax Supported</b>	<b>41,785</b>	<b>38,096</b>	<b>37,184</b>	<b>50,006</b>	<b>49,120</b>	<b>-886</b>	<b>-2%</b>	<b>49,120</b>	<b>0%</b>	<b>49,290</b>	<b>0%</b>
<b>User Fee Supported</b>											
Building	827	2,000	865	1,000	1,000	0	0%	1,000	0%	1,000	0%
Harbour	2,364	1,670	1,255	2,130	2,150	20	1%	2,600	21%	2,800	8%
<b>Total User Fee Supported</b>	<b>3,190</b>	<b>3,670</b>	<b>2,120</b>	<b>3,130</b>	<b>3,150</b>	<b>20</b>	<b>1%</b>	<b>3,600</b>	<b>14%</b>	<b>3,800</b>	<b>6%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	6,689	5,925	4,077	6,650	6,650	0	0%	7,025	6%	7,125	1%
Thornbury Wastewater System	3,769	3,050	3,610	3,750	3,775	25	1%	3,775	0%	3,800	1%
Craigleith Wastewater System	6,087	3,600	4,907	4,125	3,975	-150	-4%	4,050	2%	4,175	3%
<b>Total Water and Sewer</b>	<b>16,544</b>	<b>12,575</b>	<b>12,594</b>	<b>14,525</b>	<b>14,400</b>	<b>-125</b>	<b>-1%</b>	<b>14,850</b>	<b>3%</b>	<b>15,100</b>	<b>2%</b>
<b>Total</b>	<b>61,520</b>	<b>54,341</b>	<b>51,898</b>	<b>67,661</b>	<b>66,670</b>	<b>-991</b>	<b>-1%</b>	<b>67,570</b>	<b>1%</b>	<b>68,190</b>	<b>1%</b>

**Town of The Blue Mountains  
Equipment Expenses**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	20,062	40,000	1,068	0	0	0	0%	0	0%	40,000	0%
CAO/Clerks Office	11,008	6,200	5,068	5,580	6,000	420	8%	6,000	0%	6,000	0%
Human Resources	0	0	6,204	7,500	7,500	0	0%	7,800	4%	8,000	3%
Police Services	143	500	0	600	500	-100	-17%	600	20%	700	17%
Financial Services	17,575	15,476	14,705	15,650	16,150	500	3%	16,250	1%	16,500	2%
Corporate Admin	11,824	11,240	2,280	240	1,700	1,460	608%	1,725	1%	1,750	1%
Information Technology	46,944	37,100	45,062	36,900	41,000	4,100	11%	43,000	5%	44,000	2%
Fire Services	26,854	27,700	16,498	30,070	29,740	-330	-1%	33,335	12%	33,860	2%
By-Law & Animal Ctl	1,753	3,150	27	2,205	4,910	2,705	123%	4,910	0%	4,910	0%
Roads and Drainage	58,482	33,100	43,422	48,100	48,600	500	1%	52,250	8%	54,215	4%
Street Lights	10,537	40,000	31,760	15,000	15,000	0	0%	15,000	0%	15,000	0%
Engineering	4,820	2,700	106	300	300	0	0%	300	0%	300	0%
Garbage Collection	148	100	61	50	50	0	0%	50	0%	50	0%
Landfill	5,438	5,600	4,430	5,700	5,700	0	0%	5,800	2%	5,900	2%
Recycling	0	250	479	250	250	0	0%	250	0%	300	20%
Cemetery	536	1,300	485	2,500	4,000	1,500	60%	4,025	1%	4,050	1%
Recreation	1,210	0	0	0	0	0	0%	0	0%	0	0%
Parks and Trails	10,363	13,458	10,869	12,900	13,250	350	3%	13,650	3%	14,050	3%
Beaver Valley Comm. Ctr.	18,480	14,720	14,107	15,500	15,500	0	0%	16,000	3%	16,000	0%
Tomahawk	4,613	7,050	3,238	8,500	8,575	75	1%	8,600	0%	8,650	1%
Small Halls	464	150	0	150	200	50	33%	200	0%	200	0%
Depot	431	651	471	460	460	0	0%	480	4%	480	0%
Library	7,482	15,400	12,194	16,010	15,500	-510	-3%	16,000	3%	17,000	6%
Planning and Zoning	6,614	3,000	51	3,000	3,000	0	0%	3,000	0%	3,000	0%
<b>Total Tax Supported</b>	<b>265,780</b>	<b>278,845</b>	<b>212,583</b>	<b>227,165</b>	<b>237,885</b>	<b>10,720</b>	<b>5%</b>	<b>249,225</b>	<b>5%</b>	<b>294,915</b>	<b>18%</b>
<b>User Fee Supported</b>											
Building	419	3,350	48	730	3,150	2,420	332%	3,150	0%	3,150	0%
Harbour	2,875	2,250	2,699	2,385	2,350	-35	-1%	2,400	2%	2,450	2%
BIA	0	750	0	0	0	0	0%	0	0%	0	0%
<b>Total User Fee Supported</b>	<b>3,294</b>	<b>6,350</b>	<b>2,747</b>	<b>3,115</b>	<b>5,500</b>	<b>2,385</b>	<b>77%</b>	<b>5,550</b>	<b>1%</b>	<b>5,600</b>	<b>1%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	113,858	124,100	105,862	112,750	125,925	13,175	12%	127,850	2%	130,450	2%
Thornbury Wastewater System	21,090	40,000	52,315	41,050	41,415	365	1%	42,030	1%	43,650	4%
Craigleith Wastewater System	89,643	105,000	148,185	132,875	94,125	-38,750	-29%	97,300	3%	106,200	9%
<b>Total Water and Sewer</b>	<b>224,591</b>	<b>269,100</b>	<b>306,362</b>	<b>286,675</b>	<b>261,465</b>	<b>-25,210</b>	<b>-9%</b>	<b>267,180</b>	<b>2%</b>	<b>280,300</b>	<b>5%</b>
<b>Total</b>	<b>493,666</b>	<b>554,295</b>	<b>521,692</b>	<b>516,955</b>	<b>504,850</b>	<b>-12,105</b>	<b>-2%</b>	<b>521,955</b>	<b>3%</b>	<b>580,815</b>	<b>11%</b>

**Town of The Blue Mountains  
Financial Expenses**

Department	2010		2011		2012 Proposed			Projected			
	Actual	Budget	Actual	Budget	Budget	\$ Chg	% Chg	2013 Budget	% Chg	2014 Budget	% Chg
<b>Tax Supported</b>											
Council	13,144	12,820	15,503	15,000	13,000	-2,000	-13%	13,650	5%	14,330	5%
CAO/Clerks Office	98,945	115,850	97,164	75,725	121,150	45,425	60%	95,680	-21%	100,715	5%
Human Resources	0	0	872	0	1,100	1,100	0%	1,100	0%	1,100	0%
Police Services	1,263	3,000	1,175	1,500	21,000	19,500	1,300%	1,050	-95%	1,100	5%
Financial Services	70	0	5,597	6,000	5,000	-1,000	-17%	5,500	10%	6,000	9%
Corporate Admin	90,684	434,423	393,567	461,000	262,100	-198,900	-43%	264,655	1%	266,765	1%
Fire Services	34,912	35,900	39,036	42,000	45,725	3,725	9%	48,010	5%	50,410	5%
Conservation Authority	294,660	296,980	311,070	311,600	317,925	6,325	2%	324,900	2%	334,650	3%
By-Law & Animal Ctl	19,430	21,567	16,080	24,150	20,450	-3,700	-15%	21,065	3%	20,710	-2%
Roads and Drainage	92,551	96,359	115,981	99,160	115,165	16,005	16%	120,420	5%	125,940	5%
Engineering	57,087	51,621	59,538	63,500	63,000	-500	-1%	66,150	5%	69,450	5%
Landfill	44,630	27,096	54,736	47,130	45,100	-2,030	-4%	46,385	3%	47,450	2%
Recycling	450	0	0	0	5,000	5,000	0%	5,000	0%	5,000	0%
Cemetery	4,012	3,794	2,136	4,300	4,220	-80	-2%	4,215	0%	4,505	7%
Recreation	238	0	6,844	6,200	11,250	5,050	81%	11,300	0%	16,365	45%
Parks and Trails	43,113	42,213	45,206	44,380	42,520	-1,860	-4%	44,645	5%	46,880	5%
Beaver Valley Comm. Ctr.	28,996	28,718	31,545	32,300	24,025	-8,275	-26%	25,150	5%	26,335	5%
Tomahawk	123,532	3,218	121,065	133,643	120,790	-12,853	-10%	2,450	-98%	2,575	5%
Small Halls	3,804	4,950	3,804	4,200	3,730	-470	-11%	3,915	5%	4,110	5%
Georgian Trail	34,269	18,500	20,246	0	0	0	0%	0	0%	0	0%
Depot	1,993	4,547	2,013	2,075	2,025	-50	-2%	2,140	6%	2,210	3%
Library	9,166	8,699	9,545	10,250	9,240	-1,010	-10%	9,690	5%	10,160	5%
Planning and Zoning	13,346	21,410	14,444	14,000	10,980	-3,020	-22%	11,525	5%	12,100	5%
<b>Total Tax Supported</b>	<b>1,010,294</b>	<b>1,231,665</b>	<b>1,367,166</b>	<b>1,398,113</b>	<b>1,264,495</b>	<b>-133,618</b>	<b>-10%</b>	<b>1,128,595</b>	<b>-11%</b>	<b>1,168,860</b>	<b>4%</b>
<b>User Fee Supported</b>											
Building	76,359	71,871	80,907	85,500	89,000	3,500	4%	93,425	5%	98,070	5%
Harbour	21,086	18,155	22,463	22,500	19,030	-3,470	-15%	19,990	5%	20,995	5%
Tile Drainage	9,905	9,906	8,609	8,592	8,592	0	0%	8,592	0%	6,341	-26%
BIA	4,174	12,530	3,480	14,750	13,050	-1,700	-12%	12,700	-3%	12,300	-3%
<b>Total User Fee Supported</b>	<b>111,525</b>	<b>112,462</b>	<b>115,460</b>	<b>131,342</b>	<b>129,672</b>	<b>-1,670</b>	<b>-1%</b>	<b>134,707</b>	<b>4%</b>	<b>137,706</b>	<b>2%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	269,786	70,014	264,716	278,852	269,244	-9,608	-3%	260,840	-3%	253,232	-3%
Thornbury Wastewater System	146,103	40,826	143,878	137,828	137,410	-418	0%	139,035	1%	140,720	1%
Craigleith Wastewater System	644,089	73,756	621,182	611,439	589,090	-22,349	-4%	569,720	-3%	550,215	-3%
<b>Total Water and Sewer</b>	<b>1,059,977</b>	<b>184,596</b>	<b>1,029,776</b>	<b>1,028,119</b>	<b>995,744</b>	<b>-32,375</b>	<b>-3%</b>	<b>969,595</b>	<b>-3%</b>	<b>944,167</b>	<b>-3%</b>
<b>Total</b>	<b>2,181,795</b>	<b>1,528,723</b>	<b>2,512,402</b>	<b>2,557,574</b>	<b>2,389,911</b>	<b>-167,663</b>	<b>-7%</b>	<b>2,232,897</b>	<b>-7%</b>	<b>2,250,733</b>	<b>1%</b>

**Town of The Blue Mountains  
Premise & Site Maintenance**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Human Resources	0	0	220	0	0	0	0%	0	0%	0	0%
Police Services	19,548	31,500	15,442	15,000	19,400	4,400	29%	19,585	1%	20,490	5%
Financial Services	0	295	451	0	0	0	0%	0	0%	0	0%
Corporate Admin	22,784	32,750	40,892	41,650	45,280	3,630	9%	45,900	1%	46,525	1%
Fire Services	14,312	8,500	12,446	9,300	12,300	3,000	32%	12,450	1%	12,575	1%
Roads and Drainage	32,467	23,300	20,189	23,800	24,800	1,000	4%	27,000	9%	28,800	7%
Parking Lots	0	5,000	0	5,000	5,000	0	0%	6,000	20%	6,000	0%
Engineering	19	100	0	0	0	0	0%	0	0%	0	0%
Garbage Collection	321	200	6,369	0	0	0	0%	0	0%	0	0%
Landfill	152,713	198,300	165,702	189,300	139,050	-50,250	-27%	103,950	-25%	169,450	63%
Recycling	0	550	0	550	0	-550	-100%	0	0%	0	0%
Cemetery	7,877	14,500	4,629	7,000	6,000	-1,000	-14%	6,000	0%	6,500	8%
Parks and Trails	32,260	38,900	40,892	44,500	47,250	2,750	6%	49,400	5%	51,600	4%
Beaver Valley Comm. Ctr.	25,017	20,000	24,280	21,400	25,400	4,000	19%	26,000	2%	27,000	4%
Tomahawk	23,080	20,000	27,221	27,000	29,000	2,000	7%	30,000	3%	29,200	-3%
Small Halls	3,973	2,500	72	2,800	2,850	50	2%	2,900	2%	3,000	3%
Depot	6,086	4,000	2,924	4,400	4,600	200	5%	4,700	2%	4,900	4%
Library	24,740	29,635	31,476	29,635	32,535	2,900	10%	33,400	3%	34,000	2%
<b>Total Tax Supported</b>	<b>365,196</b>	<b>430,030</b>	<b>393,206</b>	<b>421,335</b>	<b>393,465</b>	<b>-27,870</b>	<b>-7%</b>	<b>367,285</b>	<b>-7%</b>	<b>440,040</b>	<b>20%</b>
<b>User Fee Supported</b>											
Harbour	86,691	73,000	85,616	72,150	72,000	-150	0%	73,500	2%	74,700	2%
<b>Total User Fee Supported</b>	<b>86,691</b>	<b>73,000</b>	<b>85,616</b>	<b>72,150</b>	<b>72,000</b>	<b>-150</b>	<b>0%</b>	<b>73,500</b>	<b>2%</b>	<b>74,700</b>	<b>2%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	21,245	20,600	18,336	24,400	25,500	1,100	5%	26,500	4%	26,750	1%
Thornbury Wastewater System	10,996	7,250	7,660	7,400	6,750	-650	-9%	6,800	1%	7,650	13%
Craigleith Wastewater System	5,321	10,200	9,550	8,700	8,900	200	2%	9,150	3%	10,675	17%
<b>Total Water and Sewer</b>	<b>37,562</b>	<b>38,050</b>	<b>35,546</b>	<b>40,500</b>	<b>41,150</b>	<b>650</b>	<b>2%</b>	<b>42,450</b>	<b>3%</b>	<b>45,075</b>	<b>6%</b>
<b>Total</b>	<b>489,449</b>	<b>541,080</b>	<b>514,369</b>	<b>533,985</b>	<b>506,615</b>	<b>-27,370</b>	<b>-5%</b>	<b>483,235</b>	<b>-5%</b>	<b>559,815</b>	<b>16%</b>

**Town of The Blue Mountains  
Minor Capital**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013</u>	<u>% Chg</u>	<u>2014</u>	<u>% Chg</u>
								<u>Budget</u>		<u>Budget</u>	
<b>Tax Supported</b>											
Police Services	0	0	3,883	0	0	0	0%	0	0%	0	0%
Corporate Admin	369,165	0	0	-65,000	-72,000	-7,000	11%	-78,000	8%	-80,000	3%
Roads and Drainage	208,515	300,000	248,709	345,000	291,000	-54,000	-16%	347,000	19%	381,500	10%
Engineering	0	0	1,932	0	0	0	0%	0	0%	0	0%
Landfill	-369,165	0	0	65,000	72,000	7,000	11%	78,000	8%	80,000	3%
Recreation	665	0	0	0	0	0	0%	0	0%	0	0%
Parks and Trails	2,643	0	0	0	0	0	0%	0	0%	0	0%
Beaver Valley Comm. Ctr.	49	0	0	0	0	0	0%	0	0%	0	0%
Depot	0	0	2,167	0	0	0	0%	0	0%	0	0%
Planning and Zoning	0	0	1,932	0	0	0	0%	0	0%	0	0%
<b>Total Tax Supported</b>	<b>211,872</b>	<b>300,000</b>	<b>258,623</b>	<b>345,000</b>	<b>291,000</b>	<b>-54,000</b>	<b>-16%</b>	<b>347,000</b>	<b>19%</b>	<b>381,500</b>	<b>10%</b>
<b>User Fee Supported</b>											
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	16,404	25,000	4,579	0	0	0	0%	0	0%	0	0%
Craigeith Wastewater System	3,218	0	0	0	0	0	0%	0	0%	0	0%
<b>Total Water and Sewer</b>	<b>19,621</b>	<b>25,000</b>	<b>4,579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>
<b>Total</b>	<b>231,494</b>	<b>325,000</b>	<b>263,202</b>	<b>345,000</b>	<b>291,000</b>	<b>-54,000</b>	<b>-16%</b>	<b>347,000</b>	<b>19%</b>	<b>381,500</b>	<b>10%</b>

**Town of The Blue Mountains  
InterFunctional Transfers**

Department	2010		2011		2012 Proposed			Projected			
	Actual	Budget	Actual	Budget	Budget	\$ Chg	% Ch	2013 Budget	% Ch	2014 Budget	% Chg
<b>Tax Supported</b>											
Council	-24,573	-79,939	-88,402	-88,402	-94,400	-5,998	7%	-94,500	0%	-95,800	1%
CAO/Clerks Office	-346	-1,230	12,109	3,655	8,650	4,995	137%	3,550	-59%	3,440	-3%
Human Resources	-32,836	-32,936	-33,211	-33,400	-33,400	0	0%	-33,600	1%	-33,780	1%
Police Services	-1,028	-5,000	-2,171	-5,000	-2,500	2,500	-50%	-2,500	0%	-2,500	0%
Financial Services	399	0	294	0	0	0	0%	0	0%	0	0%
Corporate Admin	-279,708	-278,629	-162,319	-283,697	-330,495	-46,798	16%	-333,713	1%	-337,385	1%
Information Technology	-128,903	-128,903	-139,029	-138,679	-143,440	-4,761	3%	-147,336	3%	-151,275	3%
Fire Services	3,073	3,162	2,816	2,500	3,000	500	20%	3,000	0%	3,000	0%
Conservation Authority	-73,321	-73,321	-74,787	-74,787	-76,280	-1,493	2%	-77,805	2%	-79,365	2%
By-Law & Animal Ctl	7,893	7,893	8,705	8,705	9,000	295	3%	9,236	3%	9,475	3%
Roads and Drainage	81,456	112,083	93,734	115,624	131,977	16,354	14%	136,118	3%	148,115	9%
Engineering	-401,146	-376,451	-294,347	-392,639	-446,314	-53,675	14%	-454,737	2%	-473,817	4%
Landfill	42,829	41,422	35,748	45,310	51,295	5,986	13%	51,985	1%	53,950	4%
Recycling	425	0	47	0	0	0	0%	0	0%	0	0%
Cemetery	16,742	11,500	15,164	13,500	13,500	0	0%	13,500	0%	13,500	0%
Recreation	-17,380	-17,380	-17,800	-18,000	-18,000	0	0%	-18,000	0%	-18,000	0%
Parks and Trails	-29,803	-55,837	-47,038	-49,100	-49,600	-500	1%	-49,600	0%	-49,600	0%
Beaver Valley Comm. Ctr.	-10,892	-3,500	-5,645	-3,500	-3,500	0	0%	-3,500	0%	-3,500	0%
Tomahawk	137	0	0	0	0	0	0%	0	0%	0	0%
Depot	-2,527	477	-3,123	500	500	0	0%	500	0%	500	0%
Library	599	777	5,037	800	3,000	2,200	275%	3,000	0%	3,000	0%
Planning and Zoning	381	-862	-8,846	-292	0	292	-100%	0	0%	0	0%
<b>Total Tax Supported</b>	<b>-848,528</b>	<b>-876,674</b>	<b>-703,063</b>	<b>-896,903</b>	<b>-977,007</b>	<b>-80,104</b>	<b>9%</b>	<b>-994,401</b>	<b>2%</b>	<b>-1,010,042</b>	<b>2%</b>
<b>User Fee Supported</b>											
Building	147,697	147,647	29,874	151,254	163,110	11,856	8%	164,800	1%	166,450	1%
Harbour	37,583	36,155	40,007	36,930	34,000	-2,930	-8%	34,000	0%	34,000	0%
BIA	827	7,083	1,005	7,465	2,415	-5,050	-68%	7,363	205%	7,310	-1%
<b>Total User Fee Supported</b>	<b>186,107</b>	<b>190,885</b>	<b>70,886</b>	<b>195,649</b>	<b>199,525</b>	<b>3,876</b>	<b>2%</b>	<b>206,163</b>	<b>3%</b>	<b>207,760</b>	<b>1%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	258,949	288,069	293,804	303,429	335,761	32,333	11%	340,055	1%	342,042	1%
Thornbury Wastewater System	152,383	181,532	158,639	190,887	211,905	21,018	11%	214,932	1%	220,671	3%
Craigleith Wastewater System	195,188	198,687	179,735	206,939	229,815	22,877	11%	233,251	1%	239,569	3%
<b>Total Water and Sewer</b>	<b>606,520</b>	<b>668,288</b>	<b>632,177</b>	<b>701,254</b>	<b>777,482</b>	<b>76,228</b>	<b>11%</b>	<b>788,238</b>	<b>1%</b>	<b>802,282</b>	<b>2%</b>
<b>Total</b>	<b>-55,901</b>	<b>-17,501</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>

**Town of The Blue Mountains  
Utility Expenses**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Ch</u>	<u>2013</u>	<u>% Ch</u>	<u>2014</u>	<u>% Chg</u>
								<u>Budget</u>		<u>Budget</u>	
<b>Tax Supported</b>											
Police Services	5,882	8,900	6,048	5,450	5,610	160	3%	5,770	2%	5,735	2%
Corporate Admin	23,676	24,900	36,062	41,500	33,700	-7,800	-19%	35,030	8%	36,375	8%
Fire Services	19,879	21,500	19,380	20,700	22,860	2,160	10%	23,290	4%	23,720	4%
Roads and Drainage	21,936	21,600	27,616	25,500	26,250	750	3%	27,100	7%	28,150	7%
Street Lights	89,968	75,000	96,350	81,000	92,000	11,000	14%	93,000	2%	94,000	2%
Landfill	4,485	7,200	4,561	5,600	5,350	-250	-4%	5,650	12%	6,000	12%
Cemetery	1,259	1,100	1,039	1,200	1,200	0	0%	1,270	8%	1,290	8%
Parks and Trails	7,811	6,325	8,505	7,110	7,230	120	2%	7,350	4%	7,500	4%
Beaver Valley Comm. Ctr.	98,820	73,680	86,744	90,680	95,100	4,420	5%	98,700	7%	102,020	7%
Tomahawk	666	1,500	601	500	1,860	1,360	272%	1,900	5%	1,950	5%
Small Halls	4,893	3,700	3,932	4,400	4,500	100	2%	4,550	1%	4,550	1%
Depot	4,139	3,250	3,771	3,900	4,050	150	4%	4,175	6%	4,300	6%
Library	23,698	23,250	23,559	24,400	23,395	-1,005	-4%	24,270	8%	25,230	8%
<b>Total Tax Supported</b>	<b>307,113</b>	<b>271,905</b>	<b>318,169</b>	<b>311,940</b>	<b>323,105</b>	<b>11,165</b>	<b>4%</b>	<b>332,055</b>	<b>5%</b>	<b>340,820</b>	<b>5%</b>
<b>User Fee Supported</b>											
Harbour	15,566	8,400	12,902	14,420	15,540	1,120	8%	15,860	5%	16,335	5%
BIA	0	450	0	0	0	0	0%	0	0%	0	0%
<b>Total User Fee Supported</b>	<b>15,566</b>	<b>8,850</b>	<b>12,902</b>	<b>14,420</b>	<b>15,540</b>	<b>1,120</b>	<b>8%</b>	<b>15,860</b>	<b>5%</b>	<b>16,335</b>	<b>5%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	141,521	133,100	133,775	151,000	154,500	3,500	2%	158,350	6%	163,250	6%
Thornbury Wastewater System	74,919	77,500	79,876	81,000	82,325	1,325	2%	84,660	6%	87,340	6%
Craigleith Wastewater System	117,265	147,500	136,559	133,100	136,205	3,105	2%	139,315	5%	143,490	5%
<b>Total Water and Sewer</b>	<b>333,706</b>	<b>358,100</b>	<b>350,211</b>	<b>365,100</b>	<b>373,030</b>	<b>7,930</b>	<b>2%</b>	<b>382,325</b>	<b>6%</b>	<b>394,080</b>	<b>6%</b>
<b>Total</b>	<b>656,385</b>	<b>638,855</b>	<b>681,281</b>	<b>691,460</b>	<b>711,675</b>	<b>20,215</b>	<b>3%</b>	<b>730,240</b>	<b>6%</b>	<b>751,235</b>	<b>6%</b>

**Town of The Blue Mountains  
Insurance Costs**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	13,124	12,820	15,453	15,000	13,000	-2,000	-13%	13,650	5%	14,330	5%
CAO/Clerks Office	658	850	658	725	650	-75	-10%	680	5%	715	5%
Police Services	1,263	3,000	1,175	1,500	1,000	-500	-33%	1,050	5%	1,100	5%
Corporate Admin	14,445	17,423	21,872	16,000	21,100	5,100	32%	22,155	5%	23,265	5%
Fire Services	34,912	35,900	39,036	42,000	45,725	3,725	9%	48,010	5%	50,410	5%
By-Law & Animal Ctl	13,405	13,067	15,815	16,000	12,300	-3,700	-23%	12,915	5%	12,560	-3%
Roads and Drainage	89,904	95,859	115,981	99,160	105,165	6,005	6%	110,420	5%	115,940	5%
Engineering	57,087	51,621	59,538	63,500	63,000	-500	-1%	66,150	5%	69,450	5%
Landfill	15,110	14,446	17,718	17,000	14,350	-2,650	-16%	15,065	5%	15,800	5%
Cemetery	1,785	1,794	1,861	2,000	1,870	-130	-7%	1,865	0%	1,955	5%
Recreation	238	0	1,244	1,200	1,250	50	4%	1,300	4%	1,365	5%
Parks and Trails	43,113	42,013	45,206	44,180	42,520	-1,660	-4%	44,645	5%	46,880	5%
Beaver Valley Comm. Ctr.	28,714	28,718	30,279	32,300	22,525	-9,775	-30%	23,650	5%	24,835	5%
Tomahawk	1,632	2,833	1,465	4,300	2,340	-1,960	-46%	2,450	5%	2,575	5%
Small Halls	3,804	4,950	3,804	4,200	3,730	-470	-11%	3,915	5%	4,110	5%
Depot	1,259	3,872	1,259	1,400	1,325	-75	-5%	1,390	5%	1,460	5%
Library	9,166	8,474	9,280	10,000	8,940	-1,060	-11%	9,390	5%	9,860	5%
Planning and Zoning	12,115	11,710	14,444	14,000	10,980	-3,020	-22%	11,525	5%	12,100	5%
<b>Total Tax Supported</b>	<b>341,733</b>	<b>349,350</b>	<b>396,086</b>	<b>384,465</b>	<b>371,770</b>	<b>-12,695</b>	<b>-3%</b>	<b>390,225</b>	<b>5%</b>	<b>408,710</b>	<b>5%</b>
<b>User Fee Supported</b>											
Building	75,778	71,371	80,470	85,000	88,500	3,500	4%	92,925	5%	97,570	5%
Harbour	17,590	17,045	18,889	20,000	17,230	-2,770	-14%	18,090	5%	18,995	5%
BIA	2,300	2,530	2,300	2,500	2,300	-200	-8%	2,300	0%	2,300	0%
<b>Total User Fee Supported</b>	<b>95,668</b>	<b>90,946</b>	<b>101,659</b>	<b>107,500</b>	<b>108,030</b>	<b>530</b>	<b>0%</b>	<b>113,315</b>	<b>5%</b>	<b>118,865</b>	<b>5%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	45,021	46,664	49,247	50,015	49,125	-890	-2%	51,575	5%	54,155	5%
Thornbury Wastewater System	17,314	12,826	18,160	19,500	18,385	-1,115	-6%	19,305	5%	20,270	5%
Craigleith Wastewater System	20,513	19,256	22,485	24,000	22,950	-1,050	-4%	24,100	5%	25,305	5%
<b>Total Water and Sewer</b>	<b>82,848</b>	<b>78,746</b>	<b>89,891</b>	<b>93,515</b>	<b>90,460</b>	<b>-3,055</b>	<b>-3%</b>	<b>94,980</b>	<b>5%</b>	<b>99,730</b>	<b>5%</b>
<b>Total</b>	<b>520,249</b>	<b>519,042</b>	<b>587,636</b>	<b>585,480</b>	<b>570,260</b>	<b>-15,220</b>	<b>-3%</b>	<b>598,520</b>	<b>5%</b>	<b>627,305</b>	<b>5%</b>

**Town of The Blue Mountains  
Vehicle Expenses**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Police Services	6,794	0	6,592	7,500	7,650	150	2%	8,000	5%	8,000	0%
Fire Services	40,760	42,270	33,141	42,395	42,430	35	0%	44,475	5%	45,860	3%
By-Law & Animal Ctl	8,710	8,150	11,547	8,650	8,800	150	2%	8,650	-2%	8,650	0%
Roads and Drainage	138,707	153,315	160,433	139,815	143,150	3,335	2%	168,650	18%	174,275	3%
Engineering	2,145	1,575	1,718	2,749	2,425	-324	-12%	2,475	2%	2,550	3%
Landfill	13,407	39,500	15,998	19,580	39,970	20,390	104%	19,830	-50%	20,000	1%
Cemetery	96	200	169	200	200	0	0%	225	13%	250	11%
Recreation	0	0	1,142	1,974	1,975	1	0%	1,975	0%	1,975	0%
Parks and Trails	22,013	19,650	26,366	21,750	22,165	415	2%	24,450	10%	25,750	5%
Beaver Valley Comm. Ctr.	5,857	3,670	4,084	4,374	4,460	86	2%	4,975	12%	5,075	2%
Tomahawk	1,196	1,380	3,166	2,475	2,505	30	1%	3,675	47%	3,775	3%
<b>Total Tax Supported</b>	<b>239,686</b>	<b>269,710</b>	<b>264,355</b>	<b>251,462</b>	<b>275,730</b>	<b>24,268</b>	<b>10%</b>	<b>287,380</b>	<b>4%</b>	<b>296,160</b>	<b>3%</b>
<b>User Fee Supported</b>											
Building	16,288	20,325	14,404	18,825	18,750	-75	0%	18,750	0%	18,750	0%
Harbour	4,111	2,674	4,153	3,199	3,075	-124	-4%	3,174	3%	3,274	3%
<b>Total User Fee Supported</b>	<b>20,398</b>	<b>22,999</b>	<b>18,558</b>	<b>22,024</b>	<b>21,825</b>	<b>-199</b>	<b>-1%</b>	<b>21,924</b>	<b>0%</b>	<b>22,024</b>	<b>0%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	34,177	36,900	33,467	35,474	35,945	471	1%	38,175	6%	39,475	3%
Thornbury Wastewater System	3,342	8,575	7,020	7,575	7,635	60	1%	8,075	6%	8,825	9%
Craigleith Wastewater System	10,905	12,525	10,025	11,698	11,870	172	1%	12,550	6%	12,850	2%
<b>Total Water and Sewer</b>	<b>48,425</b>	<b>58,000</b>	<b>50,512</b>	<b>54,747</b>	<b>55,450</b>	<b>703</b>	<b>1%</b>	<b>58,800</b>	<b>6%</b>	<b>61,150</b>	<b>4%</b>
<b>Total</b>	<b>308,509</b>	<b>350,709</b>	<b>333,425</b>	<b>328,233</b>	<b>353,005</b>	<b>24,772</b>	<b>8%</b>	<b>368,104</b>	<b>4%</b>	<b>379,334</b>	<b>3%</b>

**Town of The Blue Mountains  
Professional Fees**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	14,448	0	0	0	0	0	0%	0	0%	0	0%
CAO/Clerks Office	113,640	35,000	13,801	59,500	9,000	-50,500	-85%	49,000	444%	9,000	-82%
Human Resources	17,142	22,000	98,780	22,000	12,000	-10,000	-45%	12,000	0%	15,000	25%
Police Services	2,090,639	2,178,082	2,330,167	2,311,490	2,351,000	39,510	2%	2,433,000	3%	2,515,000	3%
Financial Services	107,797	58,500	120,862	108,200	108,750	550	1%	118,420	9%	141,000	19%
Corporate Admin	51,631	44,000	15,313	4,000	4,000	0	0%	4,000	0%	4,000	0%
Information Technology	65,097	29,000	32,482	10,000	0	-10,000	-100%	0	0%	0	0%
Fire Services	6,077	11,700	4,660	11,754	6,200	-5,554	-47%	6,300	2%	6,500	3%
By-Law & Animal Ctl	18,744	10,000	32,335	14,175	12,500	-1,675	-12%	12,500	0%	12,500	0%
Roads and Drainage	372,541	608,500	331,027	534,500	1,140,600	606,100	113%	320,900	-72%	327,600	2%
Parking Lots	1,455	4,800	0	5,000	5,000	0	0%	5,500	10%	5,000	-9%
Street Lights	22,781	15,000	11,719	15,000	15,000	0	0%	15,000	0%	5,000	-67%
Engineering	21,742	33,500	41,879	25,000	23,500	-1,500	-6%	18,250	-22%	3,000	-84%
Garbage Collection	239,712	236,800	225,544	242,000	260,000	18,000	7%	281,000	8%	301,000	7%
Landfill	44,195	24,100	20,604	23,700	24,300	600	3%	29,400	21%	128,070	336%
Recycling	365,439	422,977	310,201	313,600	362,800	49,200	16%	423,300	17%	475,800	12%
Cemetery	8,330	15,000	6,632	6,000	7,000	1,000	17%	7,000	0%	7,000	0%
Recreation	654	0	150	0	1,000	1,000	0%	1,000	0%	1,000	0%
Parks and Trails	3,752	1,400	9,862	1,400	1,400	0	0%	1,500	7%	1,600	7%
Beaver Valley Comm. Ctr.	2,394	1,000	0	0	0	0	0%	0	0%	0	0%
Tomahawk	1,190	0	132	0	0	0	0%	0	0%	0	0%
Small Halls	1,807	800	2,634	800	800	0	0%	2,500	213%	2,500	0%
Georgian Trail	2,325	0	0	0	0	0	0%	0	0%	0	0%
Depot	789	0	669	0	500	500	0%	550	10%	600	9%
Library	-1,216	3,950	1,476	3,450	3,450	0	0%	3,650	6%	3,650	0%
Planning and Zoning	285,936	423,600	161,936	274,900	210,500	-64,400	-23%	158,000	-25%	58,000	-63%
<b>Total Tax Supported</b>	<b>3,859,044</b>	<b>4,179,709</b>	<b>3,772,864</b>	<b>3,986,469</b>	<b>4,559,300</b>	<b>572,831</b>	<b>14%</b>	<b>3,902,770</b>	<b>-14%</b>	<b>4,022,820</b>	<b>3%</b>
<b>User Fee Supported</b>											
Building	4,710	11,100	4,467	26,100	26,100	0	0%	26,100	0%	26,100	0%
Harbour	4,122	1,000	25	3,000	1,000	-2,000	-67%	1,000	0%	1,000	0%
BIA	0	12,000	1,200	12,000	12,000	0	0%	12,000	0%	12,000	0%
<b>Total User Fee Supported</b>	<b>8,832</b>	<b>24,100</b>	<b>5,692</b>	<b>41,100</b>	<b>39,100</b>	<b>-2,000</b>	<b>-5%</b>	<b>39,100</b>	<b>0%</b>	<b>39,100</b>	<b>0%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	155,433	238,500	49,305	147,000	47,000	-100,000	-68%	54,500	16%	49,850	-9%
Thornbury Wastewater System	-3,993	17,300	1,442	7,000	64,600	57,600	823%	34,600	-46%	6,000	-83%
Craigleith Wastewater System	15,028	8,550	4,171	8,575	4,000	-4,575	-53%	4,000	0%	76,000	1,800%
<b>Total Water and Sewer</b>	<b>166,467</b>	<b>264,350</b>	<b>54,919</b>	<b>162,575</b>	<b>115,600</b>	<b>-46,975</b>	<b>-29%</b>	<b>93,100</b>	<b>-19%</b>	<b>131,850</b>	<b>42%</b>
<b>Total</b>	<b>4,034,344</b>	<b>4,468,159</b>	<b>3,833,475</b>	<b>4,190,144</b>	<b>4,714,000</b>	<b>523,856</b>	<b>13%</b>	<b>4,034,970</b>	<b>-14%</b>	<b>4,193,770</b>	<b>4%</b>

**Town of The Blue Mountains  
Professional Fees**

<b>Department</b>	<b>2010</b>		<b>2011</b>		<b>2012 Proposed</b>			<b>Projected</b>			
	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>	<b>\$ Chg</b>	<b>% Chg</b>	<b>2013 Budget</b>	<b>% Chg</b>	<b>2014 Budget</b>	<b>% Chg</b>

**Town of The Blue Mountains  
Legal Services**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013</u>		<u>2014</u>	
								<u>Budget</u>	<u>% Chg</u>	<u>Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
CAO/Clerks Office	0	0	6,528	10,000	0	-10,000	-100%	0	0%	0	0%
Human Resources	14,142	20,000	76,297	20,000	10,000	-10,000	-50%	10,000	0%	10,000	0%
Financial Services	0	2,000	0	1,500	1,550	50	3%	0	-100%	0	0%
Corporate Admin	1,155	0	1,785	0	0	0	0%	0	0%	0	0%
Fire Services	5,037	2,700	3,620	7,754	4,700	-3,054	-39%	4,800	2%	5,000	4%
By-Law & Animal Ctl	13,283	5,000	22,646	5,000	5,000	0	0%	5,000	0%	5,000	0%
Roads and Drainage	0	500	0	0	0	0	0%	0	0%	0	0%
Engineering	0	1,000	5,214	0	0	0	0%	0	0%	0	0%
Landfill	0	500	0	500	500	0	0%	500	0%	500	0%
Library	0	500	0	0	0	0	0%	0	0%	0	0%
Planning and Zoning	205,033	293,700	59,457	84,900	150,500	65,600	77%	105,500	-30%	38,000	-64%
<b>Total Tax Supported</b>	<b>238,649</b>	<b>325,900</b>	<b>175,548</b>	<b>129,654</b>	<b>172,250</b>	<b>42,596</b>	<b>33%</b>	<b>125,800</b>	<b>-27%</b>	<b>58,500</b>	<b>-53%</b>
<b>User Fee Supported</b>											
Building	100	2,000	1,209	2,000	2,000	0	0%	2,000	0%	2,000	0%
<b>Total User Fee Supported</b>	<b>100</b>	<b>2,000</b>	<b>1,209</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0%</b>	<b>2,000</b>	<b>0%</b>	<b>2,000</b>	<b>0%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Craigleith Wastewater System	0	0	2,505	0	0	0	0%	0	0%	0	0%
<b>Total Water and Sewer</b>	<b>0</b>	<b>0</b>	<b>2,505</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>
<b>Total</b>	<b>238,749</b>	<b>327,900</b>	<b>179,262</b>	<b>131,654</b>	<b>174,250</b>	<b>42,596</b>	<b>32%</b>	<b>127,800</b>	<b>-27%</b>	<b>60,500</b>	<b>-53%</b>

**Town of The Blue Mountains  
Consulting Expenses**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	7,179	0	0	0	0	0	0%	0	0%	0	0%
CAO/Clerks Office	110,842	30,000	3,938	34,500	4,000	-30,500	-88%	44,000	1,000%	4,000	-91%
Human Resources	0	0	20,740	0	0	0	0%	0	0%	3,000	0%
Financial Services	5,939	8,000	36,631	46,700	46,000	-700	-1%	56,000	22%	76,000	36%
Corporate Admin	43,163	40,000	3,562	0	0	0	0%	0	0%	0	0%
By-Law & Animal Ctl	1	1,000	267	1,000	1,000	0	0%	1,000	0%	1,000	0%
Roads and Drainage	19,569	190,500	997	222,500	825,500	603,000	271%	500	-100%	500	0%
Engineering	5,122	20,000	24,779	20,000	20,000	0	0%	15,000	-25%	0	-100%
Landfill	8,733	2,500	0	1,500	1,500	0	0%	1,500	0%	1,500	0%
Recycling	61,425	102,527	10,115	14,100	0	-14,100	-100%	0	0%	0	0%
Tomahawk	1,190	0	0	0	0	0	0%	0	0%	0	0%
Library	0	2,000	0	2,000	2,000	0	0%	2,000	0%	2,000	0%
Planning and Zoning	80,903	92,400	102,479	175,000	60,000	-115,000	-66%	52,500	-13%	20,000	-62%
<b>Total Tax Supported</b>	<b>344,068</b>	<b>488,927</b>	<b>203,507</b>	<b>517,300</b>	<b>960,000</b>	<b>442,700</b>	<b>86%</b>	<b>172,500</b>	<b>-82%</b>	<b>108,000</b>	<b>-37%</b>
<b>User Fee Supported</b>											
Building	4,610	7,000	1,720	2,000	2,000	0	0%	2,000	0%	2,000	0%
<b>Total User Fee Supported</b>	<b>4,610</b>	<b>7,000</b>	<b>1,720</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0%</b>	<b>2,000</b>	<b>0%</b>	<b>2,000</b>	<b>0%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	103,787	150,000	5,853	97,500	7,500	-90,000	-92%	15,000	100%	7,500	-50%
Thornbury Wastewater System	0	15,300	800	5,000	0	-5,000	-100%	0	0%	0	0%
Craigleith Wastewater System	0	5,000	0	5,000	0	-5,000	-100%	0	0%	0	0%
<b>Total Water and Sewer</b>	<b>103,787</b>	<b>170,300</b>	<b>6,653</b>	<b>107,500</b>	<b>7,500</b>	<b>-100,000</b>	<b>-93%</b>	<b>15,000</b>	<b>100%</b>	<b>7,500</b>	<b>-50%</b>
<b>Total</b>	<b>452,465</b>	<b>666,227</b>	<b>211,881</b>	<b>626,800</b>	<b>969,500</b>	<b>342,700</b>	<b>55%</b>	<b>189,500</b>	<b>-80%</b>	<b>117,500</b>	<b>-38%</b>

**Town of The Blue Mountains  
Contract Services**

Department	2010		2011		2012 Proposed			Projected			
	Actual	Budget	Actual	Budget	Budget	\$ Chg	% Chg	2013 Budget	% Chg	2014 Budget	% Chg
<b>Tax Supported</b>											
Council	7,269	0	0	0	0	0	0%	0	0%	0	0%
CAO/Clerks Office	2,798	5,000	3,335	15,000	5,000	-10,000	-67%	5,000	0%	5,000	0%
Human Resources	3,000	2,000	1,743	2,000	2,000	0	0%	2,000	0%	2,000	0%
Police Services	2,090,639	2,178,082	2,330,167	2,311,490	2,351,000	39,510	2%	2,433,000	3%	2,515,000	3%
Financial Services	293	0	3,231	0	0	0	0%	0	0%	0	0%
Corporate Admin	5,816	4,000	9,966	4,000	4,000	0	0%	4,000	0%	4,000	0%
Information Technology	65,097	29,000	32,482	10,000	0	-10,000	-100%	0	0%	0	0%
Fire Services	1,040	9,000	1,040	4,000	1,500	-2,500	-63%	1,500	0%	1,500	0%
By-Law & Animal Ctl	5,460	3,000	8,077	7,675	6,000	-1,675	-22%	6,000	0%	6,000	0%
Roads and Drainage	335,449	416,500	328,144	310,500	313,500	3,000	1%	318,750	2%	325,450	2%
Parking Lots	1,455	4,800	0	5,000	5,000	0	0%	5,500	-10%	5,000	-9%
Street Lights	22,781	15,000	11,719	15,000	15,000	0	0%	15,000	-67%	5,000	-67%
Engineering	4,344	0	10,547	0	0	0	0%	0	0%	0	0%
Garbage Collection	239,712	236,800	225,544	242,000	260,000	18,000	7%	281,000	8%	301,000	7%
Landfill	1,926	3,100	1,350	3,200	3,300	100	3%	3,400	2,929%	100,070	2,843%
Recycling	302,610	319,450	300,086	298,000	361,300	63,300	21%	421,800	15%	474,300	12%
Cemetery	8,330	15,000	6,632	6,000	7,000	1,000	17%	7,000	0%	7,000	0%
Recreation	654	0	150	0	1,000	1,000	0%	1,000	0%	1,000	0%
Parks and Trails	3,752	1,400	9,862	1,400	1,400	0	0%	1,500	7%	1,600	7%
Beaver Valley Comm. Ctr.	2,394	1,000	0	0	0	0	0%	0	0%	0	0%
Tomahawk	0	0	132	0	0	0	0%	0	0%	0	0%
Small Halls	1,807	800	2,634	800	800	0	0%	2,500	0%	2,500	0%
Georgian Trail	2,325	0	0	0	0	0	0%	0	0%	0	0%
Depot	789	0	218	0	0	0	0%	0	0%	0	0%
Library	92	0	0	0	0	0	0%	0	0%	0	0%
Planning and Zoning	0	37,500	0	10,000	0	-10,000	-100%	0	0%	0	0%
<b>Total Tax Supported</b>	<b>3,109,835</b>	<b>3,281,432</b>	<b>3,287,060</b>	<b>3,246,065</b>	<b>3,337,800</b>	<b>91,735</b>	<b>3%</b>	<b>3,508,950</b>	<b>7%</b>	<b>3,756,420</b>	<b>7%</b>
<b>User Fee Supported</b>											
Building	0	100	37	100	100	0	0%	100	0%	100	0%
Harbour	4,122	1,000	25	3,000	1,000	-2,000	-67%	1,000	0%	1,000	0%
BIA	0	12,000	1,200	12,000	12,000	0	0%	12,000	0%	12,000	0%
<b>Total User Fee Supported</b>	<b>4,122</b>	<b>13,100</b>	<b>1,263</b>	<b>15,100</b>	<b>13,100</b>	<b>-2,000</b>	<b>-13%</b>	<b>13,100</b>	<b>0%</b>	<b>13,100</b>	<b>0%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	46,876	88,500	43,452	49,500	39,500	-10,000	-20%	39,500	7%	42,350	7%
Thornbury Wastewater System	-5,234	2,000	642	2,000	64,600	62,600	3,130%	34,600	-44%	6,000	-83%
Craigleith Wastewater System	14,973	3,550	1,666	3,575	4,000	425	12%	4,000	175%	11,000	175%
<b>Total Water and Sewer</b>	<b>56,615</b>	<b>94,050</b>	<b>45,761</b>	<b>55,075</b>	<b>108,100</b>	<b>53,025</b>	<b>96%</b>	<b>78,100</b>	<b>-17%</b>	<b>59,350</b>	<b>-24%</b>
<b>Total</b>	<b>3,170,572</b>	<b>3,388,582</b>	<b>3,334,083</b>	<b>3,316,240</b>	<b>3,459,000</b>	<b>142,760</b>	<b>4%</b>	<b>3,600,150</b>	<b>7%</b>	<b>3,828,870</b>	<b>6%</b>

**Town of The Blue Mountains  
Contract Services**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>

**Town of The Blue Mountains  
Studies & Plans**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
CAO/Clerks Office	12,223	20,000	0	35,000	0	-35,000	-100%	8,000	0%	0	-100%
Financial Services	0	0	0	0	0	0	0%	1,000	0%	3,100	210%
Corporate Admin	50,202	0	0	0	0	0	0%	0	0%	0	0%
Roads and Drainage	4,723	37,000	0	37,000	35,000	-2,000	-5%	0	0%	0	0%
Recycling	49,189	77,440	0	0	5,000	5,000	0%	0	0%	0	0%
Planning and Zoning	101,348	85,800	0	89,800	131,500	41,700	46%	135,250	-23%	105,500	-22%
<b>Total Tax Supported</b>	<b>217,685</b>	<b>220,240</b>	<b>0</b>	<b>161,800</b>	<b>171,500</b>	<b>9,700</b>	<b>6%</b>	<b>144,250</b>	<b>-21%</b>	<b>108,600</b>	<b>-25%</b>
<b>User Fee Supported</b>											
Building	0	0	0	20,000	0	-20,000	-100%	0	0%	0	0%
<b>Total User Fee Supported</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>-20,000</b>	<b>-100%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	14,950	70,000	0	22,500	17,500	-5,000	-22%	25,000	-43%	17,500	-30%
Thornbury Wastewater System	0	15,000	0	5,000	0	-5,000	-100%	15,000	0%	0	-100%
Craighleith Wastewater System	0	20,000	0	45,000	0	-45,000	-100%	15,000	0%	0	-100%
<b>Total Water and Sewer</b>	<b>14,950</b>	<b>105,000</b>	<b>0</b>	<b>72,500</b>	<b>17,500</b>	<b>-55,000</b>	<b>-76%</b>	<b>55,000</b>	<b>-214%</b>	<b>17,500</b>	<b>-68%</b>
<b>Total</b>	<b>232,635</b>	<b>325,240</b>	<b>0</b>	<b>254,300</b>	<b>189,000</b>	<b>-65,300</b>	<b>-26%</b>	<b>199,250</b>	<b>-39%</b>	<b>126,100</b>	<b>-37%</b>

**Town of The Blue Mountains  
Transfers to Capital**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
Council	3,948	3,178	0	5,339	18,831	13,492	253%	3,196	0%	3,196	0%
CAO/Clerks Office	7,402	0	3,174	9,810	5,747	-4,063	-41%	4,794	0%	4,794	0%
Human Resources	2,369	1,907	0	3,204	4,650	1,446	45%	27,989	-538%	2,989	-89%
Financial Services	17,774	17,241	15,268	57,356	23,248	-34,108	-59%	24,946	0%	24,946	0%
Corporate Admin	93,225	100,503	94,089	120,725	0	-120,725	-100%	0	0%	0	0%
Information Technology	-7,146	19,321	133,411	19,510	15,257	-4,253	-22%	11,778	0%	11,778	0%
Fire Services	168,674	159,972	57,998	204,088	266,220	62,132	30%	252,634	-11%	224,250	-11%
By-Law & Animal Ctl	13,099	16,714	0	2,981	3,100	119	4%	31,993	-968%	1,993	-94%
Roads and Drainage	260,022	339,114	80,000	216,871	518,152	301,281	139%	447,674	61%	764,524	71%
Parking Lots	0	10,250	0	0	0	0	0%	0	0%	0	0%
Street Lights	0	0	0	4,200	0	-4,200	-100%	2,600	0%	0	-100%
Engineering	6,914	6,642	14,111	17,452	12,479	-4,973	-28%	4,982	0%	4,982	0%
Landfill	2,305	52,214	28,068	52,981	375,015	322,034	608%	567,091	-17%	503,591	-11%
Recycling	0	2,000	0	0	0	0	0%	0	0%	0	0%
Cemetery	25,000	25,000	20,525	48,000	40,000	-8,000	-17%	23,000	-13%	18,000	-22%
Parks and Trails	46,637	71,747	40,049	47,691	43,829	-3,862	-8%	69,976	-33%	55,501	-21%
Beaver Valley Comm. Ctr.	106,401	115,500	12,194	97,500	98,500	1,000	1%	82,500	-63%	20,000	-76%
Tomahawk	0	0	0	76,000	0	-76,000	-100%	11,000	0%	0	-100%
Small Halls	0	0	0	0	15,000	15,000	0%	0	0%	0	0%
Library	60,190	64,183	46,034	80,427	81,864	1,437	2%	99,153	50%	139,698	41%
Planning and Zoning	5,399	5,064	0	10,010	18,569	8,559	86%	7,695	0%	7,695	0%
<b>Total Tax Supported</b>	<b>812,212</b>	<b>1,010,550</b>	<b>544,921</b>	<b>1,074,145</b>	<b>1,540,461</b>	<b>466,316</b>	<b>43%</b>	<b>1,673,001</b>	<b>7%</b>	<b>1,787,937</b>	<b>7%</b>
<b>User Fee Supported</b>											
Building	18,039	27,676	18,333	25,262	15,849	-9,413	-37%	6,975	0%	6,975	0%
Harbour	39,880	127,636	86,574	133,868	94,655	-39,213	-29%	98,941	12%	110,486	12%
BIA	0	18,000	0	0	0	0	0%	0	0%	5,000	0%
<b>Total User Fee Supported</b>	<b>57,919</b>	<b>173,312</b>	<b>104,907</b>	<b>159,130</b>	<b>110,504</b>	<b>-48,626</b>	<b>-31%</b>	<b>105,916</b>	<b>15%</b>	<b>122,461</b>	<b>16%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	589,812	680,182	76,680	195,280	88,509	-106,771	-55%	447,268	90%	526,668	18%
Thornbury Wastewater System	15,890	109,140	19,993	29,439	42,814	13,375	45%	16,596	446%	207,536	1,151%
Craigleith Wastewater System	113,917	135,042	56,140	68,241	60,625	-7,616	-11%	50,822	-12%	43,332	-15%
<b>Total Water and Sewer</b>	<b>719,619</b>	<b>924,364</b>	<b>152,812</b>	<b>292,960</b>	<b>191,948</b>	<b>-101,012</b>	<b>-34%</b>	<b>514,686</b>	<b>137%</b>	<b>777,536</b>	<b>51%</b>
<b>Total</b>	<b>1,589,750</b>	<b>2,108,226</b>	<b>802,640</b>	<b>1,526,235</b>	<b>1,842,913</b>	<b>316,678</b>	<b>21%</b>	<b>2,293,603</b>	<b>21%</b>	<b>2,687,934</b>	<b>17%</b>

**Town of The Blue Mountains**  
**Budget Transfers to Reserves and Reserve Funds**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>Projected</u>				
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>				<u>Budget</u>	<u>2013</u>	<u>2014</u>	<u>% Chg</u>	<u>% Chg</u>
<b>Tax Supported</b>												
Council	10,000	10,000	10,000	10,000	15,000	5,000	50%	10,000	-33%	10,000	0%	
CAO/Clerks Office	14,000	0	0	0	25,000	25,000	0%	50,000	100%	50,000	0%	
Police Services	11,878	0	0	0	0	0	0%	0	0%	0	0%	
Corporate Admin	0	-100,000	80,000	-55,000	25,000	80,000	-145%	15,000	-40%	15,000	0%	
Roads and Drainage	416,834	295,000	420,000	420,000	420,000	0	0%	445,000	6%	470,000	6%	
Landfill	4,600	0	0	0	0	0	0%	0	0%	0	0%	
Recycling	46,387	0	0	0	0	0	0%	0	0%	0	0%	
Health and Social Services	35,000	35,000	15,000	50,000	15,000	-35,000	-70%	35,000	133%	35,000	0%	
Parks and Trails	70,647	0	0	0	0	0	0%	0	0%	0	0%	
Small Halls	5,000	5,000	5,000	5,000	5,000	0	0%	5,000	0%	5,000	0%	
Depot	5,000	5,000	5,000	5,000	5,000	0	0%	5,000	0%	0	-100%	
Library	16,645	15,337	7,025	7,025	18,897	11,872	169%	20,976	11%	23,283	11%	
Planning and Zoning	-242,655	-212,100	175,000	10,900	-51,000	-61,900	-568%	5,000	-110%	46,000	820%	
<b>Total Tax Supported</b>	<b>393,336</b>	<b>53,237</b>	<b>717,025</b>	<b>452,925</b>	<b>477,897</b>	<b>24,972</b>	<b>6%</b>	<b>590,976</b>	<b>24%</b>	<b>654,283</b>	<b>11%</b>	
<b>User Fee Supported</b>												
BIA	15,000	0	15,000	15,000	20,860	5,860	39%	21,222	2%	16,625	-22%	
<b>Total User Fee Supported</b>	<b>15,000</b>	<b>0</b>	<b>15,000</b>	<b>15,000</b>	<b>20,860</b>	<b>5,860</b>	<b>39%</b>	<b>21,222</b>	<b>2%</b>	<b>16,625</b>	<b>-22%</b>	
<b>User Rate Supported</b>												
<b>Water and Wastewater</b>												
Water System	421,377	208,969	294,811	813,561	1,081,791	268,230	33%	954,806	-12%	1,126,937	18%	
Thornbury Wastewater System	114,442	295,746	286,497	351,497	371,926	20,429	6%	433,161	16%	308,571	-29%	
Craigleith Wastewater System	626,799	291,233	226,466	226,466	370,038	143,572	63%	426,404	15%	485,790	14%	
<b>Total Water and Sewer</b>	<b>1,162,618</b>	<b>795,948</b>	<b>807,774</b>	<b>1,391,524</b>	<b>1,823,755</b>	<b>432,231</b>	<b>31%</b>	<b>1,814,371</b>	<b>-1%</b>	<b>1,921,298</b>	<b>6%</b>	
<b>Total</b>	<b>1,570,954</b>	<b>849,185</b>	<b>1,539,799</b>	<b>1,859,449</b>	<b>2,322,512</b>	<b>463,063</b>	<b>25%</b>	<b>2,426,569</b>	<b>4%</b>	<b>2,592,206</b>	<b>7%</b>	

**Town of The Blue Mountains  
Operating Budget Revenues**

Department	2010		2011		2012 Proposed			Projected		Projected	
	Actual	Budget	Actual	Budget	Budget	\$ Chg	% Chg	Budget	% Chg	Budget	% Chg
<b>Tax Supported</b>											
Council	0	0	-5,000	0	0	0	0%	0	0%	0	0%
CAO/Clerks Office	-60,368	-5,250	-221	-19,250	-4,750	14,500	-75%	-37,250	684%	-5,250	-86%
Human Resources	0	0	-1,900	0	0	0	0%	0	0%	0	0%
Police Services	-18,978	-8,700	-13,720	-13,500	-13,500	0	0%	-14,500	7%	-14,500	0%
Financial Services	-11,979	-8,725	-10,110	-9,925	-15,925	-6,000	60%	-16,425	3%	-17,425	6%
Corporate Admin	-2,540,982	-2,613,800	-2,156,260	-2,549,900	-2,633,950	-84,050	3%	-2,629,700	0%	-2,627,200	0%
Fire Services	-27,615	-9,100	-31,426	-9,100	-13,000	-3,900	43%	-13,000	0%	-13,000	0%
By-Law & Animal Ctl	-60,253	-63,800	-68,668	-66,400	-88,600	-22,200	33%	-110,600	25%	-132,600	20%
Roads and Drainage	-137,770	-108,000	-45,052	-230,000	-494,200	-264,200	115%	-79,500	-84%	-79,500	0%
Street Lights	-4,795	0	-8,205	0	0	0	0%	0	0%	0	0%
Engineering	-100,805	-133,000	-68,064	-133,200	-85,000	48,200	-36%	-84,000	-1%	-83,000	-1%
Garbage Collection	-7,232	-9,000	-8,203	-16,000	-134,000	-118,000	738%	-159,000	19%	-184,000	16%
Landfill	-291,912	-258,000	-271,786	-275,000	-272,600	2,400	-1%	-273,600	0%	-114,100	-58%
Recycling	-254,359	-248,014	-129,282	-104,500	-148,500	-44,000	42%	-150,000	1%	-118,000	-21%
Cemetery	-63,383	-82,200	-66,752	-89,000	-72,500	16,500	-19%	-72,500	0%	-76,000	5%
Recreation	-2,126	-5,000	-632	-2,000	-11,000	-9,000	450%	-12,500	14%	-12,500	0%
Parks and Trails	-84,716	-11,700	-13,009	-8,900	-17,650	-8,750	98%	-17,650	0%	-17,700	0%
Beaver Valley Comm. Ctr.	-224,716	-278,250	-251,449	-279,900	-272,500	7,400	-3%	-285,700	5%	-293,000	3%
Tomahawk	-32,119	-51,700	-25,011	-45,300	-50,000	-4,700	10%	-51,500	3%	-51,500	0%
Small Halls	-2,423	-1,100	-2,380	-1,200	-1,200	0	0%	-1,500	25%	-1,500	0%
Depot	-36,147	-55,266	-48,336	-70,078	-44,900	25,178	-36%	-44,900	0%	-43,400	-3%
Library	-44,353	-43,800	-69,280	-45,000	-46,300	-1,300	3%	-46,550	1%	-46,650	0%
Planning and Zoning	-194,043	-213,500	-153,318	-235,000	-235,000	0	0%	-235,000	0%	-235,000	0%
<b>Total Tax Supported</b>	<b>-4,201,073</b>	<b>-4,207,905</b>	<b>-3,448,063</b>	<b>-4,203,153</b>	<b>-4,655,075</b>	<b>-451,922</b>	<b>11%</b>	<b>-4,335,375</b>	<b>-7%</b>	<b>-4,165,825</b>	<b>-4%</b>
<b>User Fee Supported</b>											
Building	-454,908	-607,881	-378,679	-635,094	-689,454	-54,360	9%	-695,090	1%	-710,015	2%
Harbour	-399,876	-445,695	-433,290	-461,805	-422,680	39,125	-8%	-435,770	3%	-456,090	5%
Tile Drainage	-9,905	-9,906	-9,905	-8,592	-8,592	0	0%	-8,592	0%	-6,341	-26%
BIA	-85,324	-75,064	-83,968	-75,064	-80,000	-4,936	7%	-80,000	0%	-80,000	0%
<b>Total User Fee Supported</b>	<b>-950,014</b>	<b>-1,138,546</b>	<b>-905,842</b>	<b>-1,180,555</b>	<b>-1,200,726</b>	<b>-20,171</b>	<b>2%</b>	<b>-1,219,452</b>	<b>2%</b>	<b>-1,252,446</b>	<b>3%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	-2,971,938	-3,036,671	-3,329,083	-3,164,108	-3,369,601	-205,493	6%	-3,641,719	8%	-3,932,702	8%
Thornbury Wastewater System	-682,238	-1,005,039	-962,487	-1,033,816	-1,089,247	-55,431	5%	-1,158,223	6%	-1,230,396	6%
Craigleith Wastewater System	-1,609,848	-1,373,741	-1,787,553	-1,263,041	-1,413,301	-150,260	12%	-1,491,083	6%	-1,572,468	5%
<b>Total Water and Sewer</b>	<b>-5,264,024</b>	<b>-5,415,451</b>	<b>-6,079,123</b>	<b>-5,460,965</b>	<b>-5,872,149</b>	<b>-411,184</b>	<b>8%</b>	<b>-6,291,025</b>	<b>7%</b>	<b>-6,735,566</b>	<b>7%</b>
<b>Total</b>	<b>-10,415,111</b>	<b>-10,761,902</b>	<b>-10,433,028</b>	<b>-10,844,673</b>	<b>-11,727,950</b>	<b>-883,277</b>	<b>8%</b>	<b>-11,845,852</b>	<b>1%</b>	<b>-12,153,837</b>	<b>3%</b>

**Town of The Blue Mountains  
Operating Budget Revenues**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>
								<u>Budget</u>	<u>% Chg</u>	<u>Budget</u>	<u>% Chg</u>

**Town of The Blue Mountains  
Grants**

<u>Department</u>	<u>2010</u>		<u>2011</u>		<u>2012 Proposed</u>			<u>Projected</u>			
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>\$ Chg</u>	<u>% Chg</u>	<u>2013 Budget</u>	<u>% Chg</u>	<u>2014 Budget</u>	<u>% Chg</u>
<b>Tax Supported</b>											
CAO/Clerks Office	-57,260	0	1,708	-14,500	0	14,500	-100%	-32,000	0%	0	0%
Police Services	-9,534	-4,700	-9,224	-9,500	-9,500	0	0%	-9,500	0%	-9,500	0%
Corporate Admin	-1,581,200	-1,581,200	-1,567,400	-1,601,200	-1,640,000	-38,800	2%	-1,655,000	1%	-1,670,000	1%
Fire Services	0	-2,100	-2,870	-2,100	-2,000	100	-5%	-2,000	0%	-2,000	0%
By-Law & Animal Ctl	-4,400	-7,500	-400	-7,500	-7,500	0	0%	-7,500	0%	-7,500	0%
Roads and Drainage	-84,434	-25,000	-15,107	-159,000	-297,000	-138,000	87%	-27,000	-91%	-27,000	-91%
Landfill	0	0	-1,574	0	0	0	0%	0	0%	0	0%
Recycling	-230,146	-217,514	-77,462	-73,000	-100,000	-27,000	37%	-100,000	0%	-100,000	0%
Cemetery	-21,620	-20,000	-20,000	-21,000	-20,000	1,000	-5%	-20,000	0%	-20,000	0%
Parks and Trails	-5,977	-2,400	-2,958	-3,900	-3,950	-50	1%	-3,950	0%	-4,000	0%
Beaver Valley Comm. Ctr.	0	0	0	-1,000	0	1,000	-100%	0	0%	0	0%
Tomahawk	-1,682	-11,000	0	-6,000	-6,000	0	0%	-6,000	0%	-6,000	0%
Depot	-28,966	-21,171	-43,845	-50,178	-26,000	24,178	-48%	-26,000	0%	-26,000	0%
Library	-23,209	-23,500	-29,964	-23,500	-23,500	0	0%	-23,500	0%	-23,500	0%
<b>Total Tax Supported</b>	<b>-2,048,427</b>	<b>-1,916,085</b>	<b>-1,769,095</b>	<b>-1,972,378</b>	<b>-2,135,450</b>	<b>-163,072</b>	<b>8%</b>	<b>-1,912,450</b>	<b>-10%</b>	<b>-1,895,500</b>	<b>-10%</b>
<b>User Fee Supported</b>											
Harbour	-2,240	0	0	-1,500	0	1,500	-100%	0	0%	0	0%
<b>Total User Fee Supported</b>	<b>-2,240</b>	<b>0</b>	<b>0</b>	<b>-1,500</b>	<b>0</b>	<b>1,500</b>	<b>-100%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>
<b>User Rate Supported Water and Wastewater</b>											
<b>Total</b>	<b><u>-2,050,667</u></b>	<b><u>-1,916,085</u></b>	<b><u>-1,769,095</u></b>	<b><u>-1,973,878</u></b>	<b><u>-2,135,450</u></b>	<b><u>-161,572</u></b>	<b><u>8%</u></b>	<b><u>-1,912,450</u></b>	<b><u>-10%</u></b>	<b><u>-1,895,500</u></b>	<b><u>-10%</u></b>

**Town of The Blue Mountains  
Operating Budget Revenues From Reserves**

Department	2010		2011		2012 Proposed			Projected 2013		Projected 2014	
	Actual	Budget	Actual	Budget	Budget	\$ Chg	% Chg	Budget	% Chg	Budget	% Chg
<b>Tax Supported</b>											
Council	-40,000	-40,000	0	0	0	0	0%	0	0%	-40,000	0%
CAO/Clerks Office	-87,503	-50,000	0	-40,000	-25,000	15,000	-38%	-58,000	132%	-50,000	-14%
Human Resources	0	0	-51,444	0	0	0	0%	0	0%	0	0%
Police Services	-15,000	0	0	-7,500	-20,000	-12,500	167%	0	-100%	0	0%
Financial Services	-3,542	0	0	0	0	0	0%	-10,000	0%	-31,000	210%
Corporate Admin	-151,888	-350,000	-685,000	-420,000	-115,900	304,100	-72%	-115,900	0%	-115,900	0%
Fire Services	-100,000	-100,000	0	-200,000	-100,000	100,000	-50%	-52,100	-48%	0	-100%
Roads and Drainage	-18,033	-190,000	0	-85,000	-410,000	-325,000	382%	0	-100%	0	0%
Engineering	-17,931	-15,000	0	-20,000	-20,000	0	0%	-15,000	-25%	0	-100%
Recycling	-62,798	-81,440	0	-14,100	-5,000	9,100	-65%	0	-100%	0	0%
Health and Social Services	0	0	0	-35,000	0	35,000	-100%	0	0%	0	0%
Tomahawk	-121,900	0	0	-129,343	-118,500	10,843	-8%	0	-100%	0	0%
Georgian Trail	-12,711	0	0	0	0	0	0%	0	0%	0	0%
Planning and Zoning	-89,962	-146,300	0	-191,300	-129,000	62,300	-33%	-132,500	3%	-73,500	-45%
<b>Total Tax Supported</b>	<b>-721,268</b>	<b>-972,740</b>	<b>-736,444</b>	<b>-1,142,243</b>	<b>-943,400</b>	<b>198,843</b>	<b>-17%</b>	<b>-383,500</b>	<b>-59%</b>	<b>-310,400</b>	<b>-19%</b>
<b>User Fee Supported</b>											
Building	0	0	0	-20,000	0	20,000	-100%	0	0%	0	0%
Harbour	-3,689	0	0	0	0	0	0%	0	0%	0	0%
BIA	-10,678	-5,364	0	-766	0	766	-100%	0	0%	0	0%
<b>Total User Fee Supported</b>	<b>-14,367</b>	<b>-5,364</b>	<b>0</b>	<b>-20,766</b>	<b>0</b>	<b>20,766</b>	<b>-100%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>
<b>User Rate Supported</b>											
<b>Water and Wastewater</b>											
Water System	-405,793	-225,000	0	-282,345	-178,689	103,656	-37%	-181,445	2%	-169,627	-7%
Thornbury Wastewater System	-521,907	-15,000	0	-88,600	-143,600	-55,000	62%	-113,600	-21%	-83,600	-26%
Craigleith Wastewater System	-557,123	-20,000	0	-577,250	-509,850	67,400	-12%	-488,200	-4%	-531,350	9%
<b>Total Water and Sewer</b>	<b>-1,484,822</b>	<b>-260,000</b>	<b>0</b>	<b>-948,195</b>	<b>-832,139</b>	<b>116,056</b>	<b>-12%</b>	<b>-783,245</b>	<b>-6%</b>	<b>-784,577</b>	<b>0%</b>
<b>Total</b>	<b>-2,220,457</b>	<b>-1,238,104</b>	<b>-736,444</b>	<b>-2,111,204</b>	<b>-1,775,539</b>	<b>335,665</b>	<b>-16%</b>	<b>-1,166,745</b>	<b>-34%</b>	<b>-1,094,977</b>	<b>-6%</b>