

**Town of The Blue Mountains
2012 Budget
Department Summary**

Revised 01/16/12
02:34 PM

Operating
Library
1-650

	2010		2011		2012 Proposed			Projected			
	Actual	Budget	Actual	Budget	Budget	\$ Chg	% Ch	2013 Budget	% Ch	2014 Budget	% Chg
EXPENSES											
Salaries, Wages & Benefits	402,227	395,551	429,701	429,280	441,685	12,405	2.9%	453,210	2.6%	470,060	3.7%
Administrative Expenses	19,374	14,280	16,194	15,130	14,710	-420	-2.8%	15,725	6.9%	16,750	6.5%
Operating Expenses	2,678	2,625	3,129	2,750	3,000	250	9.1%	3,000	0.0%	3,000	0.0%
Periodicals	3,835	3,800	3,665	3,800	3,800	0	0.0%	4,000	5.3%	4,000	0.0%
Communications	13,294	11,460	13,005	12,135	12,600	465	3.8%	13,000	3.2%	13,200	1.5%
Training Related	2,431	6,500	4,997	6,500	6,250	-250	-3.8%	6,570	5.1%	6,700	2.0%
Personnel	1,483	1,750	1,909	1,800	1,800	0	0.0%	1,850	2.8%	1,900	2.7%
Utilities	23,698	23,250	23,559	24,400	23,395	-1,005	-4.1%	24,270	3.7%	25,230	4.0%
Equipment Related	7,482	15,400	12,194	16,010	15,500	-510	-3.2%	16,000	3.2%	17,000	6.3%
Professional Fees	-1,216	3,950	1,476	3,450	3,450	0	0.0%	3,650	5.8%	3,650	0.0%
Financial Expenses	9,166	8,699	9,545	10,250	9,240	-1,010	-9.9%	9,690	4.9%	10,160	4.9%
Premises and Site	24,740	29,635	31,476	29,635	32,535	2,900	9.8%	33,400	2.7%	34,000	1.8%
TOTAL EXPENSES	<u>509,193</u>	<u>516,900</u>	<u>550,848</u>	<u>555,140</u>	<u>567,965</u>	<u>12,825</u>	<u>2.3%</u>	<u>584,365</u>	<u>2.9%</u>	<u>605,650</u>	<u>3.6%</u>
TRANSFERS											
Transfers to Capital	60,190	64,183	46,034	80,427	81,864	1,437	1.8%	99,153	21.1%	139,698	40.9%
Transfers to Reserves	16,645	15,337	7,025	7,025	18,897	11,872	169.0%	20,976	11.0%	23,283	11.0%
Interfunctional Transfers	599	777	5,037	800	3,000	2,200	275.0%	3,000	0.0%	3,000	0.0%
TOTAL TRANSFERS	<u>77,434</u>	<u>80,297</u>	<u>58,096</u>	<u>88,252</u>	<u>103,761</u>	<u>15,509</u>	<u>17.6%</u>	<u>123,129</u>	<u>18.7%</u>	<u>165,981</u>	<u>34.8%</u>
TOTAL TRANSFERS & EX	<u>586,627</u>	<u>597,197</u>	<u>608,945</u>	<u>643,392</u>	<u>671,726</u>	<u>28,334</u>	<u>4.4%</u>	<u>707,494</u>	<u>5.3%</u>	<u>771,631</u>	<u>9.1%</u>
REVENUE											
Grants	23,209	23,500	29,964	23,500	23,500	0	0.0%	23,500	0.0%	23,500	0.0%
Sales	4,525	5,700	16,349	5,700	5,700	0	0.0%	5,700	0.0%	5,800	1.8%
Fee and Charges	13,564	11,500	19,308	11,500	12,800	1,300	11.3%	13,050	2.0%	13,050	0.0%
Facilities Rental	3,055	3,100	3,660	4,300	4,300	0	0.0%	4,300	0.0%	4,300	0.0%
TOTAL REVENUE	<u>44,353</u>	<u>43,800</u>	<u>69,280</u>	<u>45,000</u>	<u>46,300</u>	<u>1,300</u>	<u>2.9%</u>	<u>46,550</u>	<u>0.5%</u>	<u>46,650</u>	<u>0.2%</u>
NET POSITION	<u>-542,274</u>	<u>-553,397</u>	<u>-539,665</u>	<u>-598,392</u>	<u>-625,426</u>	<u>-27,034</u>	<u>4.5%</u>	<u>-660,944</u>	<u>5.7%</u>	<u>-724,981</u>	<u>9.7%</u>

**TOWN OF THE BLUE MOUNTAINS
LONG TERM FINANCIAL PLAN
CAPITAL PROJECT INFORMATION SHEET**

SECTION: Recreation & Cultural Services

DEPT: LIBRARY BOARD

SUB-DEPT: Library

PROJECT: Library Summary

PURPOSE:

PERFORMANCE & ACTIVITY MEASURES

INCREASE (DECREASE)

PROJECT FINANCIAL DETAILS

	2011	2012	2013	2014	2015	2016
<u>Expenditures</u>						
Library Expansion	0	0	0	0	15,000	225,000
Electronic Information	0	12,000	22,000	22,500	22,500	23,000
Integrated Library System	0	0	0	50,000	0	0
Books and Collection Materials	38,080	39,015	40,185	41,000	41,800	42,700
Library Re-Carpeting	0	0	35,000	0	0	0
Building Renovations - Gallery Upgrade	0	0	0	20,000	0	0
Furn & Equip Replacement	20,555	11,100	20,870	10,100	18,900	11,600
Computers, Information Technology	25,292	22,749	19,098	19,098	24,574	19,098
	0	0	0	0	0	0
	0	0	0	0	0	0
Total Expenditures	83,927	84,864	137,153	162,698	122,774	321,398
<u>Sources of Financing</u>						
<i>External Sources:</i>						
Grants, Subsidies	0	0	0	0	0	0
Developer Contributions	0	0	0	0	0	0
Donations, Other Revenue	0	0	0	0	0	0
<i>Revenue Fund:</i>						
from Operations (Tax Base)	80,427	81,864	99,153	139,698	106,274	109,398
from Operations (User Fees)	0	0	0	0	0	0
Municipal Act, 326, 391	0	0	0	0	0	0
Other Sources, specify	0	0	0	0	0	0
<i>Reserves and Reserve Funds:</i>						
from Capital Res	0	0	35,000	20,000	0	6,500
from Equipment Repl Res	0	0	0	0	0	0
from Sewer Res	0	0	0	0	0	0
from Water Res	0	0	0	0	0	0
from Other Res	0	0	0	0	0	0
from Development Charges	0	0	0	0	13,500	202,500
from Parkland Res Fund	0	0	0	0	0	0
from Other Res Fund	3,500	3,000	3,000	3,000	3,000	3,000
<i>Debtenture Financing:</i>						
Debt	0	0	0	0	0	0
Capital Lease	0	0	0	0	0	0
Total Financing	83,927	84,864	137,153	162,698	122,774	321,398
Unfinanced Outlay (Net)	0	0	0	0	0	0

EXPLANATION & HIGHLIGHTS:

General Ledger Account(s):
General Ledger Account(s):

Library Expansion-Service Delivery

Project #	
Department	The Blue Mountains Public Library
Year of Initiation	2015
Year of Completion	2017
Submitted by	Carol Cooley
Flexible	Yes
Capital	Yes

Description
A Service Review completed by Montieth Brown examined options for meeting service needs. The Board selected Bookmobile Service and the expansion of the current facility as the most cost effective options. The Library purchased 177 Bruce Street with Development Charges funding and we will be using this parcel of land for expansion needs. In the interim the Library has completed minor renovations to the existing facility to allow us continue to operate within its confines.

Category	Details
Purpose	To enlarge the facility to enable the library to meet the needs of the community by expanding capacity for service areas such as programs, staffing, collection and storage. Deficiencies have been noted in the 2010 Space Needs Analysis.
Strategic Plan	
Environmental Impact	

Budget									
Expenditures	Total	2012	2013	2014	2015	2016	2017	Account	
Materials	\$ 500,500					\$ 500	\$ 500,000		62000
Advertisements	\$ -								62125
Courier	\$ -								63010
Professional Fees	\$ -								63100
Legal	\$ 500				\$ 500				63105
Engineering	\$ 224,000				\$ 224,000				63115
Consulting	\$ 15,000				\$ 15,000				63120
Contract Services	\$ 1,325,000						\$ 1,325,000		63125
Contingencies	\$ -								63126
Additional Equipment	\$ 250,000						\$ 250,000		64010
Replacement Equipment	\$ -								64011
Additional Vehicles	\$ -								64020
Replacement Vehicles	\$ -								64021
Interim Financing	\$ -								63210
Expenditures Total:	\$ 2,315,000	\$ -	\$ -	\$ -	\$ 15,000	\$ 225,000	\$ 2,075,000		

		Budget							
Funding	Total	2012	2013	2014	2015	2016	2017	Account	
Federal Grants	\$ -							53005	
Provincial Grants	\$ -							53010	
Municipal Act 326 / 391	\$ -							54012	
Developer Contributions	\$ -							57013	
Revenue Fund - Taxes	\$ 167,500				\$ 1,500	\$ 16,000	\$ 150,000	54011	
Revenue Fund - User Fees	\$ -							54011	
Reserves	\$ 64,000					\$ 6,500	\$ 57,500	54032	
Reserve Funds	\$ 2,083,500				\$ 13,500	\$ 202,500	\$ 1,867,500	54046	
Debt	\$ -							58100	
Funding Total:	\$ 2,315,000	\$ -	\$ -	\$ -	\$ 15,000	\$ 225,000	\$ 2,075,000		

<u>Timeline - Current Projects</u>	Staff Resources Required						

Notes to Expenditure & Funding Tables

Map or Picture of Project

Project Costing Driver

Operational Expenditure Impact

Janitorial, insurance and utilities will increase.

Potential Cost Savings

Funding Sources - Grants / Reserves / etc.

Library Non-Growth Reserve 1-650-0000-31020
Library DC Reserve Fund 4-650-0000-33001

Electronic Information

Project #	6-650-1000	
Department	The Blue Mountains Public Library	
Year of Initiation	2012	
Year of Completion	On-going	
Submitted by	Carol Cooley	
Flexible	No	
Capital	No	

Description
Technology has advanced to the point that ebooks are being used in numbers that rival their print counterparts. E-resources extend the accessibility of the collection to patrons 24/7 through our website. E-resources also allow for collection growth without the need for significant physical space. We anticipate the demand for electronic resources to grow over the next 10 years. In addition to the convenience of these products, they also assist us in meeting our obligations under the <i>Accessibility for Ontarians with Disability Act</i> .

Category	Details
Purpose	2012 is a pilot project to see if we can stay with the provincial consortium and supplement the collection to improve service to our patrons without having to provide the service 100% on our own.
Strategic Plan	
Environmental Impact	

Budget									
Expenditures	Total	2012	2013	2014	2015	2016	2017	Account	
Materials	\$ 102,000	\$ 12,000	\$ 22,000	\$ 22,500	\$ 22,500	\$ 23,000		62000	
Advertisements	\$ -							62125	
Courier	\$ -							63010	
Professional Fees	\$ -							63100	
Legal	\$ -							63105	
Engineering	\$ -							63115	
Consulting	\$ -							63120	
Contract Services	\$ -							63125	
Contingencies	\$ -							63126	
Additional Equipment	\$ -							64010	
Replacement Equipment	\$ -							64011	
Additional Vehicles	\$ -							64020	
Replacement Vehicles	\$ -							64021	
Interim Financing	\$ -							63210	
Expenditures Total:	\$ 102,000	\$ 12,000	\$ 22,000	\$ 22,500	\$ 22,500	\$ 23,000	\$ -		

		Budget							
Funding		Total	2012	2013	2014	2015	2016	2017	Account
Federal Grants	\$	-							53005
Provincial Grants	\$	-							53010
Municipal Act 326 / 391	\$	-							54012
Developer Contributions	\$	-							57013
Revenue Fund - Taxes	\$	102,000	\$ 12,000	\$ 22,000	\$ 22,500	\$ 22,500	\$ 23,000		54011
Revenue Fund - User Fees	\$	-							54011
Reserves	\$	-							54032
Reserve Funds	\$	-							54046
Debt	\$	-							58100
Funding Total:	\$	102,000	\$ 12,000	\$ 22,000	\$ 22,500	\$ 22,500	\$ 23,000	\$ -	

Timeline - Current Projects	Staff Resources Required							
RFP / Tender Documents								
Advertisement and Closing of Bid								
Project Start								
Project Completion								

Notes to Expenditure & Funding Tables

Map or Picture of Project

Project Costing Driver

Operational Expenditure Impact

Potential Cost Savings

Funding Sources - Grants / Reserves / etc.

Integrated Library System

Project #	
Department	The Blue Mountains Public Library
Year of Initiation	2014
Year of Completion	2014
Submitted by	Carol Cooley
Flexible	No
Capital	Yes

Description
Prior to 2014 the Library will review the effectiveness of the current Integrated Library System and determine whether a replacement or enhancement to the existing system is required in 2104. If a replacement or enhancement is required it will be purchased in 2014. Library systems are sophisticated and are constantly improving to integrate seamlessly with new technologies. New technologies impact library systems significantly because as they emerge they place new demands on electronic services. All key functions are carried out using the Integrated Library System.

Category	Details
Purpose	Based on an assessment of the current system, we may purchase or enhance the existing system in 2014.
Strategic Plan	
Environmental Impact	

		Budget							
Expenditures	Total	2012	2013	2014	2015	2016	2017	Account	
Materials	\$ -							62000	
Advertisements	\$ -							62125	
Courier	\$ -							63010	
Professional Fees	\$ -							63100	
Legal	\$ -							63105	
Engineering	\$ -							63115	
Consulting	\$ -							63120	
Contract Services	\$ 50,000			\$ 50,000				63125	
Contingencies	\$ -							63126	
Additional Equipment	\$ -							64010	
Replacement Equipment	\$ -							64011	
Additional Vehicles	\$ -							64020	
Replacement Vehicles	\$ -							64021	
Interim Financing	\$ -							63210	
Expenditures Total:	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -		

		Budget							
Funding		Total	2012	2013	2014	2015	2016	2017	Account
Federal Grants	\$	-							53005
Provincial Grants	\$	-							53010
Municipal Act 326 / 391	\$	-							54012
Developer Contributions	\$	-							57013
Revenue Fund - Taxes	\$	50,000		\$ 50,000					54011
Revenue Fund - User Fees	\$	-							54011
Reserves	\$	-							54032
Reserve Funds	\$	-							54046
Debt	\$	-							58100
Funding Total:	\$	50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	

Timeline - Current Projects	Staff Resources Required						

Notes to Expenditure & Funding Tables

Map or Picture of Project

Project Costing Driver

Operational Expenditure Impact

Maintenance of the ILS will require a servicing agreement. The cost for this may or may not increase.

Potential Cost Savings

Funding Sources - Grants / Reserves / etc.

Collections-Books & Materials (excluding Periodicals)

Project #	6-650-6953
Department	The Blue Mountains Public Library
Year of Initiation	2011
Year of Completion	On-going
Submitted by	Carol Cooley, CEO
Flexible	No
Capital	Yes

Description
Under PSAB, Books and Materials are considered capital items. This on-going annual expense is the basis of our service, our collection of books & materials. Integrated into this budget sheet are tax based collection purchases, reserve fund purchases and trust fund purchases.

Category	Details
Purpose	To purchase new materials to offer to the community to meet their educational, recreational and cultural needs. Currently we have no stable budget for paperbacks, large print and DVD's. We will be adding these as items in 2014.
Strategic Plan	
Environmental Impact	

Budget										
Expenditures	Total	2012	2013	2014	2015	2016	2017	Account		
Materials	\$ 204,700	\$ 39,015	\$ 40,185	\$ 41,000	\$ 41,800	\$ 42,700	\$ 43,500	62000		
Advertisements	\$ -							62125		
Courier	\$ -							63010		
Professional Fees	\$ -							63100		
Legal	\$ -							63105		
Engineering	\$ -							63115		
Consulting	\$ -							63120		
Contract Services	\$ -							63125		
Contingencies	\$ -							63126		
Additional Equipment	\$ -							64010		
Replacement Equipment	\$ -							64011		
Additional Vehicles	\$ -							64020		
Replacement Vehicles	\$ -							64021		
Interim Financing	\$ -							63210		
Expenditures Total:	\$ 204,700	\$ 39,015	\$ 40,185	\$ 41,000	\$ 41,800	\$ 42,700	\$ 43,500			

		Budget							
<i>Funding</i>	Total	2012	2013	2014	2015	2016	2017	Account	
Federal Grants	\$ -							53005	
Provincial Grants	\$ -							53010	
Municipal Act 326 / 391	\$ -							54012	
Developer Contributions	\$ -							57013	
Revenue Fund - Taxes	\$ 189,700	\$ 36,015	\$ 37,185	\$ 38,000	\$ 38,800	\$ 39,700	\$ 40,500	54011	
Revenue Fund - User Fees	\$ -							54011	
Reserves	\$ 15,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	54032	
Reserve Funds	\$ -							54046	
Debt	\$ -							58100	
Funding Total:	\$ 204,700	\$ 39,015	\$ 40,185	\$ 41,000	\$ 41,800	\$ 42,700	\$ 43,500		

<u>Timeline - Current Projects</u>	Staff Resources Required						

Notes to Expenditure & Funding Tables

Map or Picture of Project

Project Costing Driver

Operational Expenditure Impact

As the collection grows so too will our processing budget. The processing budget covers book tape, barcodes, book jackets and other supplies that are required to prepare an item for circulation to the public.

Potential Cost Savings

Funding Sources - Grants / Reserves / etc.

Holden & Walker Reserve

Re-Carpeting: Library

Project #	
Department	Library
Year of Initiation	2013
Year of Completion	2013
Submitted by	Carol Cooley, CEO
Flexible	No
Capital	Yes

Description
The Library will be 18 years old in 2013 with plans for an expansion to take place between 2018 and 2020. The Library Board views the Library as a legacy building and has an interest in ensuring that it is kept in good repair. After 18 years the carpet will be in need of replacement.

Category	Details
Purpose	To ensure that the L.E. Shore Memorial Library facility is kept in good condition and repair. Looking to the future we will replace the existing carpet with replacable carpet tiles.
Strategic Plan	
Environmental Impact	

		Budget							
Expenditures	Total	2012	2013	2014	2015	2016	2017	Account	
Materials	\$ -							62000	
Advertisements	\$ -							62125	
Courier	\$ -							63010	
Professional Fees	\$ -							63100	
Legal	\$ -							63105	
Engineering	\$ -							63115	
Consulting	\$ -							63120	
Contract Services	\$ 35,000		\$ 35,000					63125	
Contingencies	\$ -							63126	
Additional Equipment	\$ -							64010	
Replacement Equipment	\$ -							64011	
Additional Vehicles	\$ -							64020	
Replacement Vehicles	\$ -							64021	
Interim Financing	\$ -							63210	
Expenditures Total:	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -		

		Budget							
Funding		Total	2012	2013	2014	2015	2016	2017	Account
Federal Grants	\$	-							53005
Provincial Grants	\$	-							53010
Municipal Act 326 / 391	\$	-							54012
Developer Contributions	\$	-							57013
Revenue Fund - Taxes	\$	-							54011
Revenue Fund - User Fees	\$	-							54011
Reserves	\$	35,000	\$	35,000					54032
Reserve Funds	\$	-							54046
Debt	\$	-							58100
Funding Total:	\$	35,000	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	-

Timeline - Current Projects	Staff Resources Required							

Notes to Expenditure & Funding Tables

Project Costing Driver

Quotes from vendors to remove existing carpet and install new carpet tiles. Work involves moving book collection, shelving and furnishings.

Operational Expenditure Impact

Potential Cost Savings

Funding Sources - Grants / Reserves / etc.

Library ENERPLAN Replacement Reserve 1-650-0000-31003

Map or Picture of Project

Gallery Upgrades

Project #	
Department	The Blue Mountains Public Library
Year of Initiation	2014
Year of Completion	2014
Submitted by	Carol Cooley, CEO
Flexible	No
Capital	Yes

Description
The Gallery and Gallery kitchen will be close to 20 years old in 2014. Funds will be required to upgrade lighting, appliances and other kitchen equipment and possibly wall coverings. The Arts Advisory Council will work with the Library to ensure that the upgrades meet the needs of the Council as well as meeting the needs of the library. Specific details relating to the project will be confirmed as the project progresses.

Category	Details
Purpose	To ensure that the Gallery is updated and continues to meet the needs of the Library and the Arts community for programs and art shows.
Strategic Plan	
Environmental Impact	

		Budget							
<i>Expenditures</i>	Total	2012	2013	2014	2015	2016	2017	Account	
Materials	\$ -							62000	
Advertisements	\$ -							62125	
Courier	\$ -							63010	
Professional Fees	\$ -							63100	
Legal	\$ -							63105	
Engineering	\$ -							63115	
Consulting	\$ -							63120	
Contract Services	\$ -							63125	
Contingencies	\$ -							63126	
Additional Equipment	\$ 5,000		\$ 5,000					64010	
Replacement Equipment	\$ 15,000		\$ 15,000					64011	
Additional Vehicles	\$ -							64020	
Replacement Vehicles	\$ -							64021	
Interim Financing	\$ -							63210	
Expenditures Total:	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -		

		Budget							
Funding		Total	2012	2013	2014	2015	2016	2017	Account
Federal Grants	\$	-							53005
Provincial Grants	\$	-							53010
Municipal Act 326 / 391	\$	-							54012
Developer Contributions	\$	-							57013
Revenue Fund - Taxes	\$	-							54011
Revenue Fund - User Fees	\$	-							54011
Reserves	\$	20,000		\$ 20,000					54032
Reserve Funds	\$	-							54046
Debt	\$	-							58100
Funding Total:	\$	20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	

Timeline - Current Projects 2011	Staff Resources Required							
RFP / Tender Documents								
Advertisement and Closing of Bid								
Project Start								
Project Completion								

Notes to Expenditure & Funding Tables

Map or Picture of Project

Project Costing Driver

Operational Expenditure Impact

Potential Cost Savings

Funding Sources - Grants / Reserves / etc.

Library ENERPLAN Replacement Reserve 1-650-0000-31003

Furniture & Equipment-Replacement

Project #	6-650-1000
Department	The Blue Mountains Public Library
Year of Initiation	2012
Year of Completion	2016
Submitted by	Carol Cooley, CEO
Flexible	No
Capital	Yes

Description
Funds are required for an on-going replacement program as set out annually in the Library's Technology Plan. Replacements include small office furnishings and equipment such as laptops, projectors, digital cameras etc., chairs etc. In 2013 we have budgeted to replace or upgrade our accessible workstation to ensure that we continue to meet requirements outlined in AODA legislation.

Category	Details
Purpose	To ensure that furniture and equipment is kept in good repair and replaced as necessary. To meet legislative requirements as per Ontario's Accessibility Legislation.
Strategic Plan	
Environmental Impact	

		Budget							
Expenditures	Total	2012	2013	2014	2015	2016	2017	Account	
Materials	\$ -							62000	
Advertisements	\$ -							62125	
Courier	\$ -							63010	
Professional Fees	\$ -							63100	
Legal	\$ -							63105	
Engineering	\$ -							63115	
Consulting	\$ -							63120	
Contract Services	\$ -							63125	
Contingencies	\$ -							63126	
Additional Equipment	\$ -							64010	
Replacement Equipment	\$ 72,570	\$ 11,100	\$ 20,870	\$ 10,100	\$ 18,900	\$ 11,600		64011	
Additional Vehicles	\$ -							64020	
Replacement Vehicles	\$ -							64021	
Interim Financing	\$ -							63210	
Expenditures Total:	\$ 72,570	\$ 11,100	\$ 20,870	\$ 10,100	\$ 18,900	\$ 11,600	\$ -		

		Budget							
Funding	Total	2012	2013	2014	2015	2016	2017	Account	
Federal Grants	\$ -							53005	
Provincial Grants	\$ -							53010	
Municipal Act 326 / 391	\$ -							54012	
Developer Contributions	\$ -							57013	
Revenue Fund - Taxes	\$ 72,570	\$ 11,100	\$ 20,870	\$ 10,100	\$ 18,900	\$ 11,600		54011	
Revenue Fund - User Fees	\$ -							54011	
Reserves	\$ -							54032	
Reserve Funds	\$ -							54046	
Debt	\$ -							58100	
Funding Total:	\$ 72,570	\$ 11,100	\$ 20,870	\$ 10,100	\$ 18,900	\$ 11,600	\$ -		

Timeline - Current Projects	Staff Resources Required						

Notes to Expenditure & Funding Tables

Map or Picture of Project

Project Costing Driver

Operational Expenditure Impact

Potential Cost Savings

Funding Sources - Grants / Reserves / etc.

The Library will pursue Trillium and other grants where appropriate and available.