

**STAFF REPORT: Financial & Information Services**



**REPORT TO:** Finance and Administration Committee  
**MEETING DATE:** December 15, 2009  
**REPORT NO.:** FIS.09.80  
**SUBJECT:** Monthly Financial Reports – November 2009  
**PREPARED BY:** Elizabeth Thompson, Manager of Accounting & Budgets / Deputy Treasurer

**A. Recommendations**

THAT Council receive Staff Report FIS.09.80, "Monthly Financial Reports – November 2009", for information purposes.

**B. Background**

Financial & Information Services Staff provide a Monthly Financial Report for review by the Finance and Administration Committee and receipt by Council. The attached documentation provides Council information on the financial activity that the Town has undertaken in relation to the 2009 Budget.

These reports use the 2009 Budget for comparison purposes.

**C. The Blue Mountains' Strategic Plan**

Providing a strong, well managed municipal government

**D. Environmental Impacts**

Supporting environmentally sound decisions

**E. Budget Impact**

None

**F. Attached**

1. Monthly Flash Report – November 2009
2. 2009 Budget Variance Report – Tax Levy Summary
3. 2009 Budget Variance Report – User Rates Summary
4. 2009 Budget Variance Report – User Fees Summary
5. 2009 Project Management Summary

Respectfully submitted,

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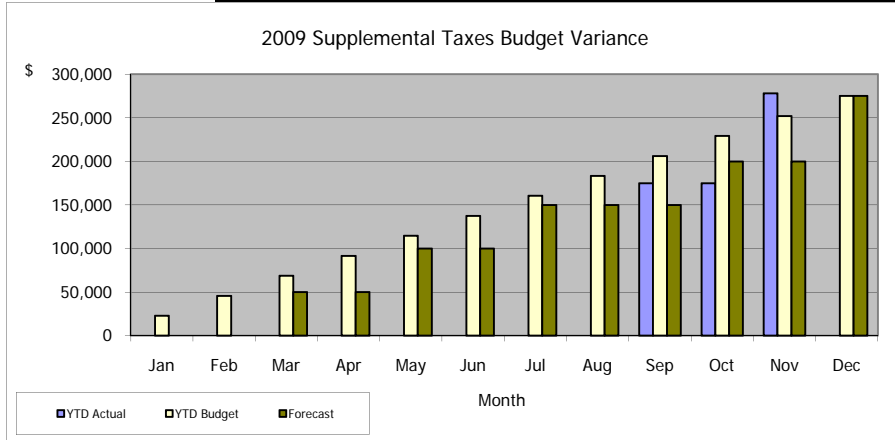
Signature

For more information, please contact:  
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**The Blue Mountains  
Monthly Flash Report -- REVENUE  
30-Nov-09**

**Supplementals**

Forecast	Annual Budget	YTD Actual	Variance	% of Budget
278,000	275,000	278,000	3,000	101%



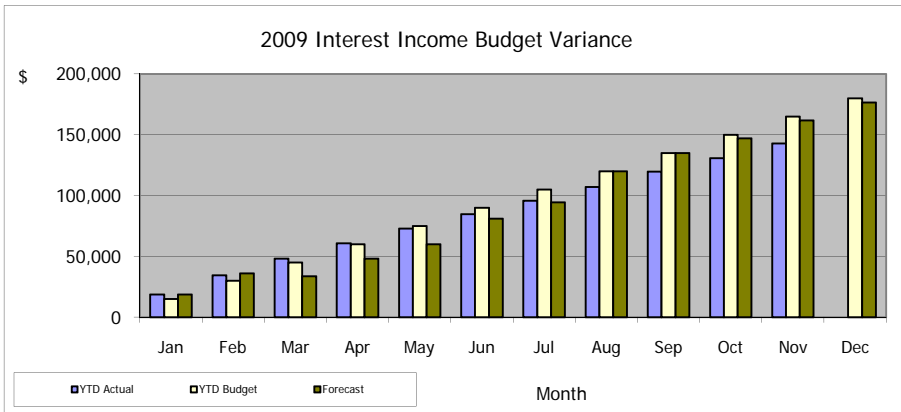
**Commentary**

=> For 2009 the supplemental and omitted assessment increases are estimated at \$100,386,000 and for the RFR - Minutes of Settlement (decrease) assesment is estimated at \$19,200,000

=> the Supplemental and Omitted Assessment to date has generated \$278,000 in revenue. Reductions in assessment have amounted to \$70,800 to date.

**Interest Income**

Forecast	Annual Budget	YTD Actual	Variance	% of Budget
176,400	180,000	142,747	(37,253)	79%



**Commentary**

=> Interest Income remains less than budget

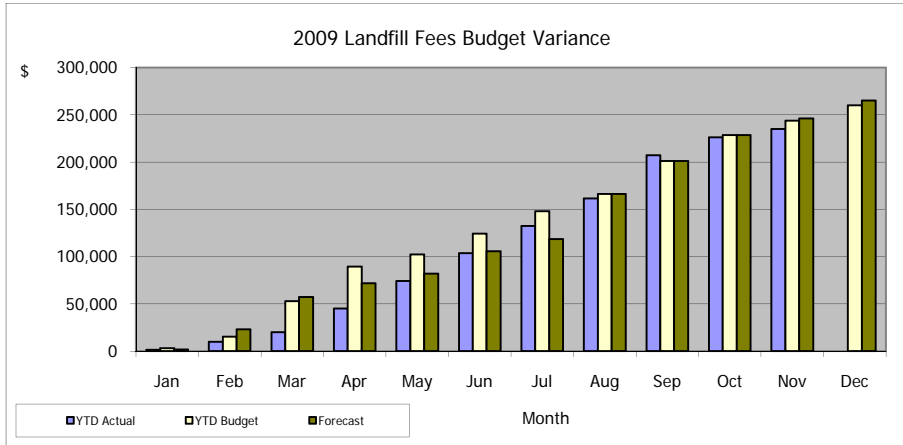
=> An adjustment is made at year-end to this account that reduces the interest balance in the Revenue Fund. This account represents interest received from available cash.

=> Operating bank account balance as at November 30/09 was \$4,971,625.

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

**Landfill Fees**

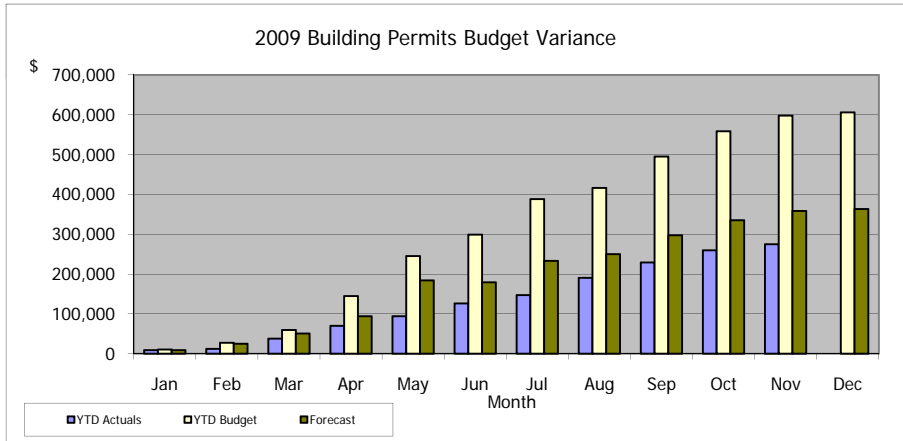
Forecast	Annual Budget	YTD Actual	Variance	% of Budget
265,200	260,000	234,946	(25,054)	90%



Commentary
=> Landfill fees were slow to start in 2009 but are now running on track.
=> Total fees collected for the month of November \$ 8,843
=> YTD for 2008 to the end of November - \$334,462 compared to \$234,946 for 2009.

**Building Permits**

Forecast	Annual Budget	YTD Actual	Variance	% of Budget
363,600	606,000	275,102	(330,898)	45%

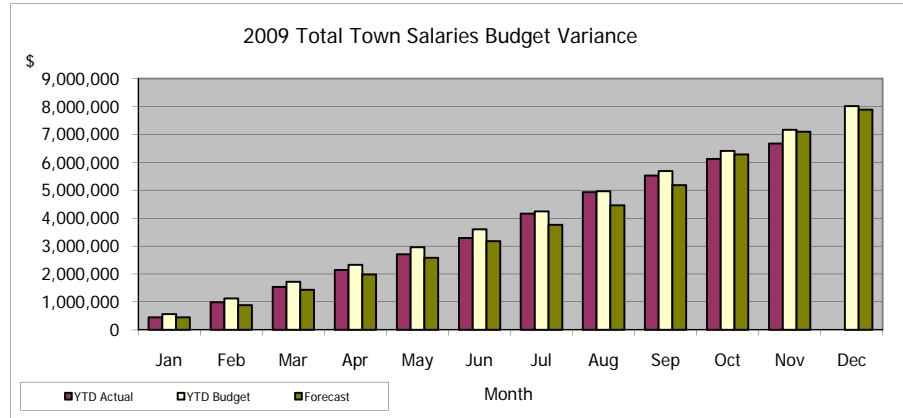


Commentary
=> Building Permit Fee revenue is still running below budget.
=> Total fees collected for the month of November were \$15,461.
=> Forecast has been updated to 60% of Budget.
=> YTD for 2008 to the end of November - \$372,963 compared to \$275,102 for November 2009.

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

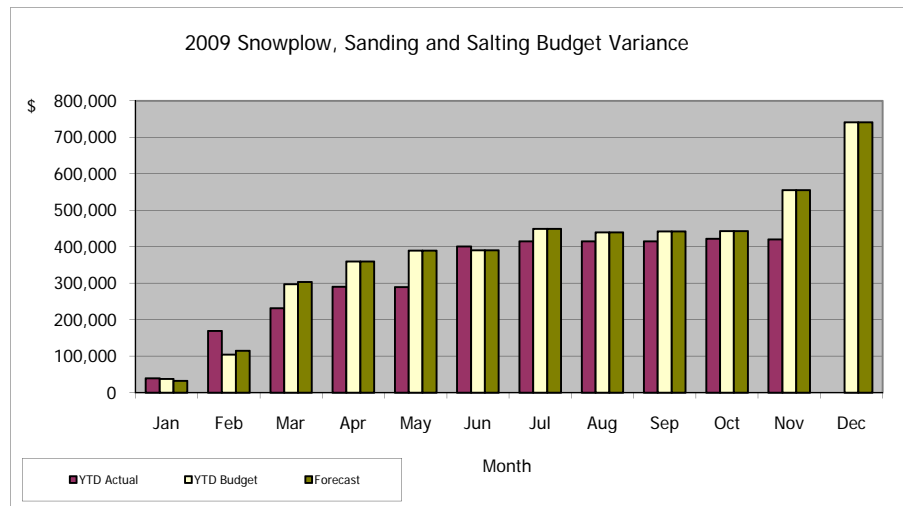
**The Blue Mountains  
Monthly Flash Report -- EXPENSES  
30-Nov-09**

Total Town Salaries & Ben	Forecast	Annual Budget	YTD Actual	Variance	% of Budget
	7,890,725	8,010,888	6,677,604	1,333,284	83%



Commentary
=> Salaries and benefits are running slightly below target for 2009.

Snowplow Sanding/Salting	Forecast	Annual Budget	YTD Actual	Variance	% of Budget
	740,678	740,678	419,630	321,048	57%

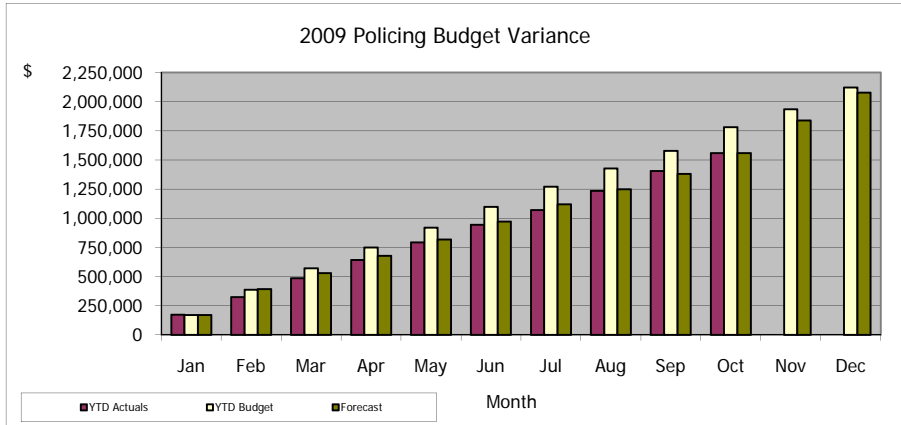


Commentary
=> Tracking under forecasted budget with a remaining budget of \$321,048 for December 2009.

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

OPP Services

Forecast	Annual Budget	YTD Actual	Variance	% of Budget
2,077,600	2,120,000	1,558,595	561,405	74%



Commentary
=> October hours were 1,801
=> Information from the OPP will be provided at the the end of the following month in order to be able to provide accurate statistics

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
<b>EXPENSES</b>									
<b>SALARIES</b>									
Full Time Salaries	60005	\$310,007	\$3,518,559	\$4,210,471	\$691,912	84%	\$3,558,912	\$4,005,381	\$3,982,664
Part Time Salaries	60010	32,258	361,049	284,563	(76,486)	127%	249,069	330,930	311,051
Casual/Contract Salaries	60015	8,269	94,346	180,433	86,087	52%	39,530	44,391	66,221
Overtime	60018	5,544	64,533	43,000	(21,533)	150%	37,761	66,038	37,500
On Call	60020	600	37,039	58,700	21,661	63%	56,162	56,869	49,500
PrepTime	60025	0	0	5,000	5,000	0%	5,309	5,309	4,900
Per Diem	60030	1,980	20,665	29,500	8,835	70%	19,850	22,330	29,175
Suppression Hours	60035	0	105,309	110,000	4,691	96%	86,257	86,257	105,000
Training Hours	60040	32	100,103	75,500	(24,603)	133%	36,438	36,438	37,800
Captain Remuneration	60045	0	8,800	8,400	(400)	105%	8,967	8,967	8,000
<b>TOTAL SALARIES</b>		<b>358,690</b>	<b>4,310,403</b>	<b>5,005,567</b>	<b>695,164</b>	<b>86%</b>	<b>4,098,255</b>	<b>4,662,910</b>	<b>4,631,811</b>
<b>BENEFITS</b>									
Full Time Benefits	61005	60,208	800,743	1,049,247	248,504	76%	802,978	919,422	1,012,655
Part Time Benefits	61010	4,128	35,811	49,178	13,367	73%	7,954	18,133	53,853
Casual/Contract Benefits	61015	0	5,466	46,974	41,508	12%	2,157	4,284	37,024
Benefits Prior Year	61016	0	551	0	(551)	0%	0	661,066	0
Benefits Overpayment	61017	0	0	0	0	0%	0	(444,542)	0
Firefighter Insurance	61100	0	0	2,500	2,500	0%	0	2,476	2,500
Post Employment Benefits	61200	0	0	0	0	0%	0	16,935	0
Post Employment Benefits	61111	0	0	18,000	18,000	0%	0	0	0
Computer Allowance	61502	646	7,333	8,400	1,067	87%	0	0	0
Travel Allowance	61503	2,821	29,625	27,200	(2,425)	109%	0	16,706	750
<b>TOTAL BENEFITS</b>		<b>67,803</b>	<b>879,529</b>	<b>1,201,499</b>	<b>321,970</b>	<b>73%</b>	<b>813,089</b>	<b>1,194,480</b>	<b>1,106,782</b>
<b>ADMINISTRATIVE EXPENSES</b>									
Office Supplies	62005	1,333	28,539	37,935	9,396	75%	33,767	36,790	36,265
Computer Supplies	62006	524	6,591	13,225	6,634	50%	27,283	29,100	19,383
Office Equipment	62007	0	1,968	1,925	(43)	102%	3,033	3,705	1,900
Paper	62010	1,610	23,210	30,060	6,850	77%	28,915	36,055	29,950
Publications	62015	1,139	5,396	6,200	804	87%	5,060	5,588	7,160
Promotional Expenses	62017	150	5,524	6,300	776	88%	4,855	4,935	4,775
Meeting Expenses	62020	26	2,995	10,050	7,055	30%	5,058	8,260	10,350
Special Events	62024	324	9,770	15,000	5,230	65%	3,673	3,626	5,000
Corporate Events	62025	308	2,286	9,450	7,164	24%	2,456	8,773	9,000
Information Events	62026	102	535	1,775	1,240	30%	1,830	1,830	2,660
Children's Programs	62027	0	1,514	1,500	(14)	101%	1,038	1,571	1,500
Young Adult Programs	62028	282	504	800	296	63%	0	0	0
Adult Programs	62029	38	440	800	360	55%	0	0	0
Janitorial Supplies	62030	535	6,102	4,250	(1,852)	144%	7,319	9,100	4,255
Services	63000	0	0	110	110	0%	0	0	100
Printing	63005	169	30,542	23,170	(7,372)	132%	8,812	14,087	25,569
Meeting Expenses - Services	63015	589	7,277	0	(7,277)	0%	0	(111)	200

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
Miscellaneous	62599	\$2,958	\$7,184	\$6,924	(\$260)	104%	\$13,037	\$13,336	\$8,360
<b>TOTAL ADMINISTRATIVE EXPENSES</b>		<b>10,087</b>	<b>140,377</b>	<b>169,474</b>	<b>29,097</b>	<b>83%</b>	<b>146,136</b>	<b>176,645</b>	<b>166,427</b>
<b>OPERATING EXPENSES</b>									
Machine Time	61600	0	87,738	130,000	42,262	67%	73,470	127,780	125,000
Allocated Machine Time	61601	0	(87,738)	(130,000)	(42,262)	67%	0	(127,780)	(125,000)
Materials	62000	(62)	279,623	363,800	84,177	77%	303,941	418,686	355,720
Processing Materials	62001	153	2,897	2,500	(397)	116%	2,315	2,559	2,000
Special Program Materials	62003	0	1,200	2,050	850	59%	3,509	0	2,000
Lab Expenses	62071	0	0	0	0	0%	256	256	0
Sample Testing	62072	0	771	3,335	2,564	23%	1,050	1,050	2,000
Merchandise Inventory	62080	0	3,060	0	(3,060)	0%	5,300	2,240	0
<b>TOTAL OPERATING EXPENSES</b>		<b>91</b>	<b>287,551</b>	<b>371,685</b>	<b>84,134</b>	<b>77%</b>	<b>389,841</b>	<b>424,791</b>	<b>361,720</b>
<b>BOOKS AND MATERIALS</b>									
Periodicals	62050	2,184	3,038	3,625	587	84%	804	3,615	3,450
Adult Books	62052	0	0	0	0	0%	17,636	22,488	16,400
Young Adult Books	62056	0	0	0	0	0%	1,478	1,747	2,000
Children's Books	62057	0	0	0	0	0%	4,648	7,197	6,900
Adult Media	62060	0	373	0	(373)	0%	2,759	4,395	2,300
Children's Media	62062	0	0	0	0	0%	916	1,349	700
<b>TOTAL BOOKS AND MATERIALS</b>		<b>2,184</b>	<b>3,411</b>	<b>3,625</b>	<b>214</b>	<b>94%</b>	<b>28,241</b>	<b>40,791</b>	<b>31,750</b>
<b>COMMUNICATIONS</b>									
Communications	62100	0	38	0	(38)	0%	0	0	0
Telephone	62105	6,226	72,749	72,415	(334)	100%	73,641	83,697	88,720
Communication Tower Repairs/Lease	62107	1,292	19,887	15,000	(4,887)	133%	0	0	0
Internet	62110	458	4,790	6,936	2,146	69%	4,986	5,448	7,050
Courier	62115	23	1,006	1,800	794	56%	1,555	1,885	2,790
Postage	62120	(2,752)	24,088	20,963	(3,125)	115%	21,394	21,223	24,550
Advertisements	62125	3,380	48,053	75,610	27,557	64%	68,362	82,614	60,860
<b>TOTAL COMMUNICATIONS</b>		<b>8,627</b>	<b>170,611</b>	<b>192,724</b>	<b>22,113</b>	<b>89%</b>	<b>169,938</b>	<b>194,867</b>	<b>183,970</b>
<b>TRAINING AND TRAVEL</b>									
Membership	62205	150	24,961	23,135	(1,826)	108%	21,691	22,631	21,985
Meals	62210	313	7,136	11,048	3,912	65%	8,769	12,226	18,815
Accommodation	62215	16	21,045	25,410	4,365	83%	20,136	22,874	27,940
Training and Education Courses	62220	1,152	35,535	38,532	2,997	92%	29,478	33,055	42,515
Conference Workshops, Conventio	62225	589	21,394	31,762	10,368	67%	40,115	40,413	44,595
Fall Fair	62226	0	135	0	(135)	0%	70	70	0
Mileage	62506	0	3,982	0	(3,982)	0%	0	0	0
Travel	62230	1,430	23,300	19,138	(4,162)	122%	43,767	53,290	46,446
<b>TOTAL TRAINING AND TRAVEL</b>		<b>3,650</b>	<b>137,488</b>	<b>149,025</b>	<b>11,537</b>	<b>92%</b>	<b>164,026</b>	<b>184,559</b>	<b>202,296</b>
<b>PERSONNEL</b>									

Tax Levy Summary  
Revenue Fund

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

	Acct	2009				% of Budget	2008		
		NOV	YTD	Budget	Unexpended \$		NOV	Actuals	Budget
Health and Safety	62305	\$797	\$9,512	\$30,327	\$20,815	31%	\$18,986	\$19,832	\$11,055
Personnel	62307	0	440	0	(440)	0%	0	0	0
Donations	62310	5,000	5,154	1,960	(3,194)	263%	311	365	2,950
Clothing Expense	62315	2,549	8,122	12,466	4,344	65%	11,406	15,640	18,725
Uniforms	62317	0	0	600	600	0%	0	0	0
Staff Recognition	62320	0	486	400	(86)	122%	9,546	10,110	250
Volunteer Honourarium	62321	25	86	600	514	14%	404	404	500
Recruitment and Retention	62322	0	0	30,000	30,000	0%	0	0	0
Volunteers	62321	25	86	600	514	14%	404	404	500
<b>TOTAL PERSONNEL</b>		<b>8,396</b>	<b>23,886</b>	<b>76,953</b>	<b>53,067</b>	<b>31%</b>	<b>41,057</b>	<b>46,755</b>	<b>33,980</b>
<b>UTILITIES</b>									
Hydro	62405	24,540	168,788	182,235	13,447	93%	142,905	183,992	177,440
Natural Gas	62410	1,791	37,457	39,800	2,343	94%	25,729	38,702	46,616
Cable	62415	167	659	680	21	97%	159	159	600
Furnace Oil	62420	658	13,287	15,800	2,513	84%	15,833	22,333	15,500
Water	62425	6,936	26,936	24,700	(2,236)	109%	25,569	31,597	27,866
<b>TOTAL UTILITIES</b>		<b>34,092</b>	<b>247,127</b>	<b>263,215</b>	<b>16,088</b>	<b>94%</b>	<b>210,195</b>	<b>276,783</b>	<b>268,022</b>
<b>EQUIPMENT EXPENSES</b>									
Equipment Operating Costs	62509	0	1,722	1,390	(332)	124%	1,352	1,368	1,150
Equipment Repairs & Maintenance	62510	5,643	95,732	101,944	6,212	94%	62,523	92,995	77,990
Tools	62511	56	6,840	12,250	5,410	56%	8,922	10,633	10,550
Equipment Rentals	62515	396	7,066	12,525	5,459	56%	5,151	5,280	14,012
Recharges & Refills	62516	2,170	7,007	3,700	(3,307)	189%	3,054	3,421	7,200
Service Agreements	62520	4,224	91,784	94,441	2,657	97%	70,424	80,289	96,777
<b>TOTAL EQUIPMENT EXPENSES</b>		<b>12,489</b>	<b>210,151</b>	<b>226,250</b>	<b>16,099</b>	<b>93%</b>	<b>151,426</b>	<b>193,986</b>	<b>207,679</b>
<b>VEHICLE EXPENSES</b>									
Vehicle Repairs & Maintenance	62501	6,759	86,903	110,590	23,687	79%	95,214	115,114	97,555
Coloured Diesel	62503	0	17,266	0	(17,266)	0%	0	0	0
Diesel	62504	0	24,677	0	(24,677)	0%	0	0	0
Gas - Fuel	62505	5,649	69,460	138,380	68,920	50%	114,271	174,189	128,430
Licensing	62530	(26)	6,215	5,525	(690)	112%	5,764	5,764	1,200
<b>TOTAL VEHICLE EXPENSES</b>		<b>12,382</b>	<b>204,521</b>	<b>254,495</b>	<b>49,974</b>	<b>80%</b>	<b>215,249</b>	<b>295,067</b>	<b>227,185</b>
<b>PROFESSIONAL FEES</b>									
Professional Fees	63100	0	0	55,800	55,800	0%	0	0	0
Provincial Inspections	63101	0	0	0	0	0%	0	0	1,000
Legal	63105	4,314	43,911	179,200	135,289	25%	21,283	42,465	59,500
Audit	63110	0	35,000	55,450	20,450	63%	76,600	90,600	31,000
Engineering	63115	0	13,549	42,500	28,951	32%	78,354	73,204	53,000
Consulting	63120	36,629	336,602	959,184	622,582	35%	33,860	43,330	83,000
Contract Services	63125	300,446	3,051,795	3,341,653	289,858	91%	2,664,416	3,125,241	3,085,820
Professional Development	63130	379	17,262	19,000	1,738	91%	24,908	28,408	30,000

Tax Levy Summary  
Revenue Fund

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008		
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget
<b>TOTAL PROFESSIONAL FEES</b>	<b>\$341,768</b>	<b>\$3,498,119</b>	<b>\$4,652,787</b>	<b>\$1,154,668</b>	<b>75%</b>	<b>\$2,899,421</b>	<b>\$3,403,248</b>	<b>\$3,343,320</b>
<b>FINANCIAL RELATED EXPENSES</b>								
Bank Service Charges	63205 441	4,536	1,350	(3,186)	336%	2,290	2,427	1,350
Card Processing Fees	63206 206	1,745	2,500	755	70%	1,849	4,428	100
Taxes Written Down	63208 0	0	30,000	30,000	0%	0	0	25,000
Provision for Bad Debts	63209 0	0	0	0	0%	(43)	0	0
Interest Expense	63210 0	3,385	3,794	409	89%	3,947	324,537	2,067
Principal payment	63211 0	7,549	7,640	91	99%	7,940	7,940	7,200
Insurance Premiums	63020 0	316,869	305,593	(11,276)	104%	285,322	280,683	238,016
Municipal Insurance Deductible	63025 0	13,452	25,000	11,548	54%	7,260	8,480	25,000
Application Fees	63215 305	998	500	(498)	200%	1,116	1,116	1,500
Property Taxes	63219 0	22,172	12,659	(9,513)	175%	12,441	12,441	10,165
Levy	63220 7,663	277,071	246,420	(30,651)	112%	252,969	252,969	253,120
Contributions	63224 0	19,584	18,456	(1,128)	106%	18,426	18,426	18,426
Sponsorship	63225 0	5,153	5,200	47	99%	25,153	25,153	5,125
Grants	63226 6,593	121,066	110,000	(11,066)	110%	116,330	140,726	115,000
Grants To Others	63227 0	37,900	35,000	(2,900)	108%	35,000	35,100	35,000
Loss Compensation	63230 995	6,370	7,500	1,130	85%	7,100	7,550	4,000
<b>TOTAL FINANCIAL RELATED EXPENSES</b>	<b>16,203</b>	<b>837,850</b>	<b>811,612</b>	<b>(26,238)</b>	<b>103%</b>	<b>777,100</b>	<b>1,121,976</b>	<b>741,069</b>
<b>PREMISES</b>								
Site Maintenance	63305 617	16,848	202,250	185,402	8%	111,915	201,523	175,324
Connecting Link	63306 0	1,625	13,800	12,175	12%	10,509	10,509	10,000
Cleaning	63310 3,290	30,800	36,850	6,050	84%	26,168	29,753	36,425
Waste	63315 1,197	8,604	13,700	5,096	63%	7,412	10,021	9,100
Facility Maintenance	63320 5,081	64,502	70,235	5,733	92%	49,384	57,886	78,366
Rent	63325 209	4,276	26,250	21,974	16%	7,279	33,659	26,250
<b>TOTAL PREMISES</b>	<b>10,394</b>	<b>126,655</b>	<b>363,085</b>	<b>236,430</b>	<b>35%</b>	<b>212,667</b>	<b>343,351</b>	<b>335,465</b>
<b>CAPITAL</b>								
Software	64004 0	0	12,000	12,000	0%	0	0	0
Replacement Equipment	64011 0	0	0	0	0%	1,560	1,560	0
Furniture & Fixtures	64015 0	0	0	0	0%	0	889	0
Replacement Furniture & Fixtures	64016 0	3,372	0	(3,372)	0%	0	0	0
Spot Improvements	64050 2,538	8,913	50,000	41,087	18%	0	0	0
Sidewalk Panel Replacement	64052 0	0	10,000	10,000	0%	0	0	0
Single /Double Surface	64056 0	0	135,000	135,000	0%	0	0	0
Hot Mix Paving	64057 0	43,235	80,000	36,765	54%	0	0	0
<b>TOTAL CAPITAL</b>	<b>2,538</b>	<b>55,520</b>	<b>287,000</b>	<b>231,480</b>	<b>19%</b>	<b>1,560</b>	<b>2,449</b>	<b>0</b>
<b>TOTAL EXPENSES</b>	<b>889,394</b>	<b>11,133,199</b>	<b>14,028,996</b>	<b>2,895,797</b>	<b>79%</b>	<b>10,318,201</b>	<b>12,562,658</b>	<b>11,841,476</b>
<b>TRANSFERS</b>								
Transfer to Operating fr Rev Fund	74011 0	0	222,200	222,200	0%	0	0	0

Tax Levy Summary  
Revenue Fund

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
Transfer to Capital	74022	\$0	\$71,496	\$1,046,121	\$974,625	7%	\$237	\$881,210	\$1,755,801
Transfer to Reserves	74030	0	107,000	107,000	0	100%	1,963	589,323	188,600
Transfer to Reserves	74032	0	46,903	46,903	0	100%	0	44,584	48,584
Transfer To Replacement Reserve	74033	0	0	19,500	19,500	0%	0	0	19,000
Transfer To Reserves	74034	0	287,000	287,000	0	100%	0	368,600	300,100
Transfer To Reserve Fund	74042	0	19,500	0	(19,500)	0%	0	19,000	0
Transfer To Replacement Reserve Fund	74043	0	75,000	75,000	0	100%	0	50,000	50,000
Interfunctional Transfer - Council	81100	0	(4,100)	(8,305)	(4,205)	49%	0	(8,200)	(8,200)
Interfunctional Transfer - Corp Admin	81240	0	2,166	5,046	2,880	43%	0	8,339	9,289
Interfunctional Transfer - IT	81310	0	4,549	9,097	4,548	50%	0	7,903	7,903
Interfunctional Transfer - Fire	82100	0	0	(3,100)	(3,100)	0%	0	(3,060)	0
Interfunctional Transfer - Building	82410	0	(79,271)	(168,830)	(89,559)	47%	0	(156,961)	(154,319)
Interfunctional Transfer - By-law	82420	0	(24,501)	(9,097)	15,404	269%	0	(7,903)	(7,903)
Interfunctional Transfer - Roads	83080	0	(4,488)	(93,479)	(88,991)	5%	0	(78,220)	(79,557)
Interfunctional Transfer - Engineering	83150	0	0	113,066	113,066	0%	0	99,551	99,037
Interfunctional Transfer - Water & WW	84100	0	(26,212)	(52,424)	(26,212)	50%	0	(49,131)	(49,131)
Interfunctional Transfer - Th Water Dist	84110	0	0	0	0	0%	0	(32,481)	(32,398)
Interfunctional Transfer - WTP	84130	0	(16,933)	(116,205)	(99,272)	15%	0	(99,408)	(92,603)
Interfunctional Transfer - Water Distr	84150	0	(38,717)	(121,749)	(83,032)	32%	0	0	0
Interfunctional Transfer - CCCL Water	84180	0	0	(1,487)	(1,487)	0%	(84)	(70,109)	(68,211)
Interfunctional Transfer - Th WW Coll	84210	0	(19,738)	(27,438)	(7,700)	72%	0	(11,569)	(11,569)
Interfunctional Transfer - Cr WW Coll	84220	0	(21,049)	(30,438)	(9,389)	69%	0	(11,569)	(11,569)
Interfunctional Transfer - Th WW Plant	84310	0	(20,258)	(80,274)	(60,016)	25%	0	(72,606)	(70,857)
Interfunctional Transfer - Cr WW Plant	84320	0	(28,670)	(118,147)	(89,477)	24%	0	(105,567)	(100,019)
Interfunctional Transfer - Waste Mgmt	84600	0	(450)	(33,339)	(32,889)	1%	0	(31,556)	(30,070)
Interfunctional Transfer - Cemetery	85100	0	0	(11,500)	(11,500)	0%	0	(11,475)	(4,200)
Interfunctional Transfer - Parks	86110	0	9,802	34,045	24,243	29%	0	20,763	11,420
Interfunctional Transfer - Harbour	86310	0	(3,811)	(7,623)	(3,812)	50%	0	(7,390)	(7,401)
Interfunctional Transfer - BVCC	86410	0	1,862	3,605	1,743	52%	0	3,500	3,500
Interfunctional Transfer - Depot	86420	0	3,141	(370)	(3,511)	-849%	0	2,500	2,500
Interfunctional Transfer - Library	86500	0	(1,162)	(670)	492	173%	0	2,915	(1,220)
Interfunctional Transfer - Econ Dev	88200	0	(3,820)	(5,000)	(1,180)	76%	0	(4,510)	(2,500)
Interfunctional Transfer - BIA	88400	0	(3,960)	(6,914)	(2,954)	57%	(4,815)	2,852	(8,800)
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>331,279</b>	<b>1,072,194</b>	<b>740,915</b>	<b>31%</b>	<b>(2,699)</b>	<b>1,339,325</b>	<b>1,755,207</b>	
<b>TOTAL TRANSFERS &amp; EXPENDITURES</b>	<b>889,394</b>	<b>11,464,478</b>	<b>15,101,190</b>	<b>3,636,712</b>	<b>76%</b>	<b>10,315,502</b>	<b>13,901,983</b>	<b>13,596,683</b>	
<b>REVENUE</b>									
Property Tax Revenue	40000	47,720	9,829,079	9,527,545	(301,534)	103%	9,032,443	9,298,417	8,903,903
Town Share Education PILs	42000	0	0	45,000	45,000	0%	0	0	53,000
Supplementary Taxes	42001	0	0	275,000	275,000	0%	0	0	450,000
Interest on Tax Arrears	44105	19,816	299,782	360,000	60,218	83%	230,930	243,739	350,000
Penalty on Current Taxes	44110	40,449	177,192	80,000	(97,192)	221%	127,101	158,080	80,000
Federal Grants	53005	0	15,801	142,000	126,199	11%	2,628	6,916	7,500
Provincial Grants	53010	0	1,812,757	1,970,275	157,518	92%	2,253,411	1,805,413	1,870,740
Municipal Grants	53015	0	137,877	114,250	(23,627)	121%	20,000	20,000	20,000
Donations	53020	0	129	9,275	9,146	1%	(372)	5,628	13,150
Transfer to Oper Program fr Revenue Fund	54010	0	0	222,200	222,200	0%	0	0	0

Tax Levy Summary  
Revenue Fund

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
Transfer From Capital	54016	\$0	\$0	\$77,000	\$77,000	0%	\$0	\$1,065	\$0
Transfer From Reserve	54031	0	0	0	0	0%	1,963	0	0
Transfer From Reserve	54032	0	0	0	0	0%	0	97,800	50,000
Transfer From Other Reserve	54039	0	0	184,190	184,190	0%	0	0	0
Transfer From DC Reserve Fund	54046	0	9,980	390,800	380,820	3%	0	0	0
Transfer From Other Reserve Fund	54049	0	0	0	0	0%	0	6,078	0
Roadways Capital Machine Time	54715	0	0	0	0	0%	0	320	0
Other Revenues	55000	4,431	4,782	0	(4,782)	0%	777	1,040	0
Interest on AR accounts	55005	145	3,651	2,000	(1,651)	183%	2,034	3,524	1,000
Admin Fees - NSF	55006	35	1,680	1,000	(680)	168%	1,020	1,726	1,000
Interest Revenue GST/PST Returns	55008	0	315	1,000	685	32%	(1,604)	(1,571)	1,000
Interest Revenue	55010	1,616	42,495	180,000	137,505	24%	312,585	270,195	74,000
Interest Local Improvements	55012	0	0	0	0	0%	0	43,621	0
Investment Income	55015	0	8,283	8,100	(183)	102%	34,165	206,044	83,000
Debt Repayment from Ratepayers	55020	0	10,933	10,934	1	100%	11,887	11,887	8,767
Sundry Sales	55705	67	1,005	8,110	7,105	12%	355	421	4,100
Photocopies Plans, Office services	55710	38	1,082	1,000	(82)	108%	1,542	1,564	4,900
Machine Time Chgs (internal)	55714	0	12,477	0	(12,477)	0%	0	986	0
Machine Time Chgs (to others)	55715	0	5,457	0	(5,457)	0%	73,860	5,152	0
Excavating Graves	55716	0	19,250	40,088	20,838	48%	26,735	29,074	35,000
Commissions	55720	(590)	2,296	3,000	704	77%	4,222	3,755	3,000
Book Sales	55725	30	606	1,000	394	61%	794	821	1,000
Merchandise Sales	55730	52	956	3,300	2,344	29%	2,183	2,221	3,000
Merchandise Sales	55732	0	810	0	(810)	0%	2,240	2,240	0
Sale of Materials	55735	5,250	28,333	19,350	(8,983)	146%	79,778	88,279	88,250
Sale of Town Publications	55740	75	1,180	1,050	(130)	112%	1,186	1,216	1,300
Sale of Plot	55750	840	8,400	12,000	3,600	70%	4,120	4,890	10,000
Corner Markers	55751	250	3,250	5,000	1,750	65%	1,250	1,250	5,000
Fundraising Revenue	55800	0	0	6,000	6,000	0%	0	0	6,000
Special Events Revenue	55810	(180)	4,730	7,000	2,270	68%	3,079	3,079	1,500
Fees, Charges, Admissions, Tags	57010	27,704	390,203	496,800	106,597	79%	587,909	641,624	550,400
Misc Receipts	57015	50	1,025	0	(1,025)	0%	1,000	1,125	0
Construction Supervision	57016	(1,157)	6,229	10,000	3,771	62%	7,523	11,845	0
Sponsors and Partnerships	57017	0	5,286	17,000	11,714	31%	5,143	5,143	16,500
Fees/Service Chgs - Other Municipalities	57020	6,000	30,933	11,000	(19,933)	281%	38,408	59,094	1,000
Memberships	57021	1,000	2,105	1,565	(540)	135%	65	65	1,535
Certificate Fees	57025	815	6,880	10,800	3,920	64%	7,805	8,315	12,000
Library Program Revenue	57027	0	312	0	(312)	0%	100	100	0
Permits	57030	750	8,350	16,600	8,250	50%	7,504	8,004	13,500
Roadways Permits	57032	0	800	7,500	6,700	11%	1,300	500	7,500
Fines	57035	891	32,000	34,500	2,500	93%	23,248	26,580	34,000
By Law - Fines	57036	0	1,653	3,100	1,447	53%	1,829	3,402	3,000
Alarm Registration Fees	57038	400	6,828	10,000	3,172	68%	6,051	6,376	20,000
Vendor Licences	57040	0	0	25	25	0%	0	0	250
Marriage Licences	57041	0	2,000	2,000	0	100%	2,100	2,200	2,000
Lottery Licences	57042	200	1,098	1,200	102	92%	1,089	1,090	1,000
Development Review	57050	0	3,300	81,000	77,700	4%	43,100	43,100	120,000

Tax Levy Summary  
Revenue Fund

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

	Acct	2009				% of Budget	2008		
		NOV	YTD	Budget	Unexpended \$		NOV	Actuals	Budget
Official Plan Amendment	57051	\$0	\$4,900	\$10,000	\$5,100	49%	\$8,500	\$8,500	\$6,000
Zoning By-Law Amendment	57052	4,675	27,625	36,000	8,375	77%	32,775	35,775	30,000
Subdivision Agreement Preparation □	57053	0	6,900	0	(6,900)	0%	24,300	24,300	0
Site Plan Agreement Preparation	57054	0	15,100	0	(15,100)	0%	0	0	0
Site Plan Development Review	57055	1,500	19,200	0	(19,200)	0%	750	750	0
Severance Fees	57056	3,000	39,000	16,500	(22,500)	236%	10,000	11,500	21,000
Minor Variance & Severance Related Zoning	57058	0	13,700	11,550	(2,150)	119%	10,550	11,450	18,000
Civic Numbering 911 Signs	57300	500	4,493	10,000	5,507	45%	8,125	8,525	30,000
Facilities Rental	57500	15,431	157,484	241,375	83,891	65%	147,630	208,522	214,000
Subsidies	57501	0	0	0	0	0%	(171)	(171)	0
Concession Rent	57502	717	7,883	9,250	1,367	85%	7,883	7,883	9,000
Showcase Rental	57503	15	330	500	170	66%	210	210	500
Hall Rental	57505	2,240	44,525	52,000	7,475	86%	38,680	39,923	50,000
Program Fees	57570	152	3,041	14,100	11,059	22%	0	0	4,900
Public Skating	57575	162	162	5,500	5,338	3%	0	280	4,000
Proceeds from insurance	58010	21,060	21,060	0	(21,060)	0%	0	295,590	0
Proceeds from Debt	58100	0	0	82,260	82,260	0%	0	0	0
Misc Revenue	59950	70	4,207	1,000	(3,207)	421%	4,975	13,405	0
<b>TOTAL REVENUE</b>		<b>206,219</b>	<b>13,313,180</b>	<b>14,900,592</b>	<b>1,587,412</b>	<b>89%</b>	<b>13,258,693</b>	<b>13,809,875</b>	<b>13,300,195</b>
<b>NET POSITION</b>		<b>(683,175)</b>	<b>1,848,702</b>	<b>(200,598)</b>	<b>(2,049,300)</b>	<b>-922%</b>	<b>2,943,191</b>	<b>(92,108)</b>	<b>(296,488)</b>

User Rates Summary  
Water and Wastewater Services Summary

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
<b>EXPENSES</b>									
<b>SALARIES</b>									
Full Time Salaries	60005	\$72,605	\$857,340	\$958,632	\$101,292	89%	\$870,600	\$985,922	\$952,258
Part Time Salaries	60010	0	10,537	22,398	11,861	47%	0	3,692	0
Overtime	60018	1,958	27,968	14,000	(13,968)	200%	5,994	16,672	16,370
On Call	60020	0	0	23,400	23,400	0%	0	0	19,600
<b>TOTAL SALARIES</b>		<b>74,563</b>	<b>895,845</b>	<b>1,018,430</b>	<b>122,585</b>	<b>88%</b>	<b>876,594</b>	<b>1,006,286</b>	<b>988,228</b>
<b>BENEFITS</b>									
Full Time Benefits	61005	13,960	192,419	239,997	47,578	80%	197,547	216,022	238,268
Part Time Benefits	61010	0	1,003	2,238	1,235	45%	0	0	0
Post Employment Benefits	61111	186	2,056	0	(2,056)	0%	1,668	1,819	0
<b>TOTAL BENEFITS</b>		<b>14,146</b>	<b>195,478</b>	<b>242,235</b>	<b>46,757</b>	<b>81%</b>	<b>199,215</b>	<b>217,841</b>	<b>238,268</b>
<b>ADMINISTRATIVE EXPENSES</b>									
Office Supplies	62005	14	6,652	9,285	2,633	72%	10,367	11,015	8,875
Computer Supplies	62006	0	1,189	750	(439)	159%	1,108	1,108	850
Office Equipment	62007	169	750	500	(250)	150%	480	480	0
Paper	62010	0	0	950	950	0%	618	632	1,700
Publications	62015	0	0	1,100	1,100	0%	326	3,200	800
Meeting Expenses	62020	0	4	0	(4)	0%	0	0	0
Janitorial Supplies	62030	240	2,402	1,700	(702)	141%	1,897	2,516	900
Printing	63005	67	2,175	2,075	(100)	105%	1,244	1,583	3,200
Miscellaneous	62599	0	(40)	1,400	1,440	-3%	14,678	15,019	1,000
<b>TOTAL ADMINISTRATIVE EXPENSES</b>		<b>490</b>	<b>13,132</b>	<b>17,760</b>	<b>4,628</b>	<b>74%</b>	<b>30,718</b>	<b>35,553</b>	<b>17,325</b>
<b>OPERATING EXPENSES</b>									
Materials	62000	0	1,092	1,050	(42)	104%	33	233	1,000
Chemicals	62070	3,843	66,798	54,125	(12,673)	123%	60,312	71,219	52,900
Lab Expenses	62071	9	8,890	11,100	2,210	80%	14,816	15,364	10,850
Sample Testing	62072	2,684	26,837	32,450	5,613	83%	26,510	33,349	31,750
Water Treatment Costs	62075	0	0	0	0	0%	0	0	240,000
Collingwood Water Agreement	62076	37,912	286,544	350,000	63,456	82%	232,895	259,409	0
<b>TOTAL OPERATING EXPENSES</b>		<b>44,448</b>	<b>390,161</b>	<b>448,725</b>	<b>58,564</b>	<b>87%</b>	<b>334,566</b>	<b>379,574</b>	<b>336,500</b>
<b>COMMUNICATIONS</b>									
Telephone	62105	6,277	67,122	56,475	(10,647)	119%	55,493	64,864	55,000
Internet	62110	171	2,292	1,550	(742)	148%	1,205	1,380	1,500
Courier	62115	4	265	1,060	795	25%	342	722	1,000
Postage	62120	2,749	14,292	21,465	7,173	67%	11,997	12,065	25,950
Advertisements	62125	57	3,110	2,775	(335)	112%	2,596	3,579	2,700
<b>TOTAL COMMUNICATIONS</b>		<b>9,258</b>	<b>87,081</b>	<b>83,325</b>	<b>(3,756)</b>	<b>105%</b>	<b>71,633</b>	<b>82,610</b>	<b>86,150</b>

User Rates Summary  
Water and Wastewater Services Summary

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
<b>TRAINING AND TRAVEL</b>									
Membership	62205	\$0	\$3,102	\$2,675	(\$427)	116%	\$2,769	\$2,769	\$2,650
Meals	62210	16	662	1,425	763	46%	653	728	1,650
Accommodation	62215	122	1,211	2,825	1,614	43%	1,709	1,709	3,100
Training and Education Courses	62220	385	11,263	11,150	(113)	101%	7,437	7,773	12,250
Conference Workshops, Conventio	62225	0	4,883	4,375	(508)	112%	3,700	3,940	4,500
Mileage	62506	0	36	0	(36)	0%	0	0	0
Travel	62230	165	397	850	453	47%	651	651	850
<b>TOTAL TRAINING AND TRAVEL</b>		<b>688</b>	<b>21,554</b>	<b>23,300</b>	<b>1,746</b>	<b>93%</b>	<b>16,919</b>	<b>17,570</b>	<b>25,000</b>
<b>PERSONNEL</b>									
Health and Safety	62305	167	9,183	6,175	(3,008)	149%	6,652	6,891	8,400
Donations	62310	0	0	200	200	0%	105	105	50
Clothing Expense	62315	0	2,839	6,275	3,436	45%	3,215	3,820	7,250
<b>TOTAL PERSONNEL</b>		<b>167</b>	<b>12,022</b>	<b>12,650</b>	<b>628</b>	<b>95%</b>	<b>9,972</b>	<b>10,816</b>	<b>15,700</b>
<b>UTILITIES</b>									
Hydro	62405	28,065	294,980	351,250	56,270	84%	289,812	348,163	366,700
Natural Gas	62410	300	13,232	24,100	10,868	55%	9,931	14,776	23,500
Water	62425	1,321	8,386	8,550	164	98%	18,508	(741)	8,000
<b>TOTAL UTILITIES</b>		<b>29,686</b>	<b>316,598</b>	<b>383,900</b>	<b>67,302</b>	<b>82%</b>	<b>318,251</b>	<b>362,198</b>	<b>398,200</b>
<b>EQUIPMENT EXPENSES</b>									
Equipment Operating Costs	62509	1,377	7,519	9,620	2,101	78%	4,130	6,533	9,250
Equipment Repairs & Maintenance	62510	9,266	160,208	192,850	32,642	83%	236,414	287,632	200,500
Tools	62511	248	4,797	9,050	4,253	53%	4,156	5,525	10,250
SCADA Repair	62512	630	3,240	9,000	5,760	36%	16,840	17,680	0
Equipment Rentals	62515	300	2,235	2,275	40	98%	1,661	1,901	2,450
Recharges & Refills	62516	0	194	500	306	39%	0	1,311	500
Manhole Maintenance	62517	0	5,310	12,500	7,190	42%	6,201	9,127	15,000
Bio Solids Removal	62514	17,794	17,794	25,000	7,206	71%	18,780	25,791	0
Service Agreements	62520	80	3,033	6,350	3,317	48%	2,996	3,020	20,400
<b>TOTAL EQUIPMENT EXPENSES</b>		<b>29,695</b>	<b>204,330</b>	<b>267,145</b>	<b>62,815</b>	<b>76%</b>	<b>291,178</b>	<b>358,520</b>	<b>258,350</b>
<b>VEHICLE EXPENSES</b>									
Vehicle Repairs & Maintenance	62501	4,543	16,264	18,950	2,686	86%	15,897	19,384	17,000
Gas - Fuel	62505	1,048	23,790	34,200	10,410	70%	67,937	36,588	37,000
Licensing	62530	0	1,456	700	(756)	208%	814	814	675
<b>TOTAL VEHICLE EXPENSES</b>		<b>5,591</b>	<b>41,510</b>	<b>53,850</b>	<b>12,340</b>	<b>77%</b>	<b>84,648</b>	<b>56,786</b>	<b>54,675</b>
<b>PROFESSIONAL FEES</b>									
Consulting	63120	0	800	175,000	174,200	0%	0	0	0
Contract Services	63125	4,181	37,229	40,105	2,876	93%	45,781	56,594	48,100
<b>TOTAL PROFESSIONAL FEES</b>		<b>4,181</b>	<b>38,029</b>	<b>215,105</b>	<b>177,076</b>	<b>18%</b>	<b>45,781</b>	<b>56,594</b>	<b>48,100</b>

User Rates Summary  
Water and Wastewater Services Summary

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
<b>FINANCIAL RELATED EXPENSES</b>									
Bank Service Charges	63205	\$0	\$1,222	\$0	(\$1,222)	0%	\$0	\$0	\$0
Taxes Written Down	63208	0	24,123	0	(24,123)	0%	26,418	36,411	0
Insurance Premiums	63020	0	75,102	74,601	(501)	101%	70,368	70,368	93,887
Municipal Insurance Deductible	63025	0	0	0	0	0%	7,216	7,216	0
Property Taxes	63219	0	106,534	55,200	(51,334)	193%	99,368	99,368	52,400
Grants	63226	0	4,800	0	(4,800)	0%	0	0	0
<b>TOTAL FINANCIAL RELATED EXPENSES</b>		<b>0</b>	<b>211,781</b>	<b>129,801</b>	<b>(81,980)</b>	<b>163%</b>	<b>203,370</b>	<b>213,363</b>	<b>146,287</b>
<b>PREMISES</b>									
Site Maintenance	63305	201	17,481	16,075	(1,406)	109%	16,412	25,518	15,000
Cleaning	63310	0	0	3,450	3,450	0%	931	931	4,400
Waste	63315	196	2,103	5,825	3,722	36%	2,216	2,973	2,800
Facility Maintenance	63320	539	8,076	11,700	3,624	69%	5,686	6,270	13,750
<b>TOTAL PREMISES</b>		<b>936</b>	<b>27,660</b>	<b>37,050</b>	<b>9,390</b>	<b>75%</b>	<b>25,245</b>	<b>35,692</b>	<b>35,950</b>
<b>CAPITAL</b>									
Equipment	64010	0	0	0	0	0%	54	54	0
Replacement Equipment	64011	0	0	0	0	0%	0	6	0
<b>TOTAL CAPITAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>54</b>	<b>60</b>	<b>0</b>
<b>TOTAL EXPENSES</b>		<b>213,849</b>	<b>2,455,181</b>	<b>2,933,276</b>	<b>478,095</b>	<b>84%</b>	<b>2,508,144</b>	<b>2,833,463</b>	<b>2,648,733</b>
<b>TRANSFERS</b>									
Transfer to Operating fr Rev Fund	74011	0	0	75,000	75,000	0%	0	0	0
Transfer to Capital	74022	0	387,385	912,805	525,420	42%	0	607,893	1,132,505
Transfer to Reserves	74030	0	0	0	0	0%	0	269,000	0
Transfer to Rate Stabilization Reserve	74031	0	0	269,371	269,371	0%	0	0	0
Transfer to Reserves	74032	0	0	240,000	240,000	0%	0	281,772	136,429
Transfer To Replacement Reserve	74033	0	0	205,630	205,630	0%	0	202,575	202,575
Transfer To Reserve Fund	74042	0	0	260,000	260,000	0%	0	605,785	443,959
Interfunctional Transfer - Council	81100	0	26,212	52,424	26,212	50%	0	49,131	49,131
Interfunctional Transfer - CAO/Clerk's	81210	0	0	16,399	16,399	0%	0	7,485	7,505
Interfunctional Transfer - Human Resources	81220	0	0	5,850	5,850	0%	0	0	0
Interfunctional Transfer - Corp Admin	81240	0	72,931	145,862	72,931	50%	0	141,624	141,614
Interfunctional Transfer - IT	81310	0	49,452	98,904	49,452	50%	0	91,714	91,714
Interfunctional Transfer - Fire	82100	0	0	(1,000)	(1,000)	0%	0	0	0
Interfunctional Transfer - Conservation Authority	82300	0	40,000	40,000	0	100%	0	0	0
Interfunctional Transfer - Roads	83080	0	677	1,000	323	68%	720	1,740	0
Interfunctional Transfer - Engineering	83150	0	0	175,839	175,839	0%	0	154,696	153,898
Interfunctional Transfer - Th Water Dist	84110	0	0	0	0	0%	0	(248,121)	(283,578)
Interfunctional Transfer - WTP	84130	0	0	615,708	615,708	0%	0	506,951	601,798
Interfunctional Transfer - Water Meter	84140	0	0	111,227	111,227	0%	0	113,354	107,149
Interfunctional Transfer - Water Distr	84150	0	0	(726,935)	(726,935)	0%	0	0	0
Interfunctional Transfer - CCCL Water	84180	0	0	0	0	0%	0	(372,184)	(425,369)

User Rates Summary  
Water and Wastewater Services Summary

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
Interfunctional Transfer - Th WW Coll	84210	\$0	\$0	(\$273,736)	(\$273,736)	0%	\$0	(\$335,186)	\$0
Interfunctional Transfer - Cr WW Coll	84220	0	0	(512,399)	(512,399)	0%	0	(745,011)	0
Interfunctional Transfer - Th WW Plant	84310	0	0	273,736	273,736	0%	0	335,186	0
Interfunctional Transfer - Cr WW Plant	84320	0	0	512,399	512,399	0%	0	745,011	0
Interfunctional Transfer - Parks	86110	0	0	6,684	6,684	0%	(636)	6,049	0
Interfunctional Transfer - Econ Dev	88200	0	0	6,200	6,200	0%	0	0	0
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>576,657</b>	<b>2,510,968</b>	<b>1,934,311</b>	<b>23%</b>	<b>84</b>	<b>2,419,464</b>	<b>2,359,330</b>
<b>TOTAL TRANSFERS &amp; EXPENDITURES</b>		<b>213,849</b>	<b>3,031,838</b>	<b>5,444,244</b>	<b>2,412,406</b>	<b>56%</b>	<b>2,508,228</b>	<b>5,252,927</b>	<b>5,008,063</b>
<b>REVENUE</b>									
Twp Water Connection Permit	50005	400	2,615	7,700	5,085	34%	6,500	6,550	7,700
Town Water Frontage & Connection	50006	0	0	0	0	0%	6,957	6,957	0
Water Billings: NO METER	50009	0	48,603	0	(48,603)	0%	47,359	61,390	0
Water Billings: Fixed Charge	50010	(123)	1,111,580	1,337,760	226,180	83%	703,383	847,434	1,039,049
Water Billings: Consumption	50015	(16)	1,196,217	1,576,177	379,960	76%	1,457,088	1,705,396	1,813,068
Water Billings: Unconnected	50016	0	1,149	0	(1,149)	0%	609	730	0
Water Purchase from Hydrants	50050	2,473	30,561	0	(30,561)	0%	21,602	29,266	28,000
Twp Sewer Connection Permit	51005	800	2,900	10,350	7,450	28%	7,175	7,225	10,350
Frontage & Connection	51006	0	5,480	0	(5,480)	0%	23,247	23,247	0
Sewer Billings: NO METER	51009	0	32,928	0	(32,928)	0%	34,884	44,231	0
Sewer Billings: Fixed Charge	51010	(39)	802,240	972,335	170,095	83%	537,134	639,183	787,195
Sewer Billings: Usage	51015	0	896,031	1,188,387	292,356	75%	1,124,039	1,321,204	1,272,543
Sewer Billings: Unconnected	51016	0	13,239	0	(13,239)	0%	6,648	8,760	0
Sewer Billings: Private	51030	5,844	263,823	124,000	(139,823)	213%	176,581	203,949	24,000
Misc Water Receipts	51300	4	685	28,500	27,815	2%	518	716	1,822
Transfer to Oper Program fr Revenue Fund	54010	0	0	75,000	75,000	0%	0	0	0
Transfer From Other Reserve	54039	0	0	10,000	10,000	0%	0	0	0
Transfer From Reserve Fund	54043	0	0	0	0	0%	0	13,307	0
Transfer From DC Reserve Fund	54046	0	0	90,000	90,000	0%	0	0	0
Transfer From Other Reserve Fund	54049	0	0	0	0	0%	0	282,071	0
Interest on AR accounts	55005	1,891	21,881	0	(21,881)	0%	11,468	13,466	0
Merchandise Sales	55730	0	0	0	0	0%	576	713	300
Fees, Charges, Admissions, Tags	57010	165	13,107	15,000	1,893	87%	14,885	15,439	15,000
Misc Receipts	57015	(30)	5,994	9,036	3,042	66%	6,960	8,950	9,036
<b>TOTAL REVENUE</b>		<b>11,369</b>	<b>4,449,033</b>	<b>5,444,245</b>	<b>995,212</b>	<b>82%</b>	<b>4,187,613</b>	<b>5,240,184</b>	<b>5,008,063</b>
<b>NET POSITION</b>		<b>(202,480)</b>	<b>1,417,195</b>	<b>1</b>	<b>(1,417,194)</b>	<b>141,719,500%</b>	<b>1,679,385</b>	<b>(12,743)</b>	<b>0</b>

User Fees Summary  
User Fee Based

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
<b>EXPENSES</b>									
<b>SALARIES</b>									
Full Time Salaries	60005	\$25,849	\$276,537	\$327,950	\$51,413	84%	\$335,125	\$387,297	\$379,350
Part Time Salaries	60010	2,717	31,614	33,000	1,386	96%	30,910	32,529	35,480
Casual/Contract Salaries	60015	1,336	25,264	20,777	(4,487)	122%	33,948	36,582	36,050
Overtime	60018	0	1,210	0	(1,210)	0%	0	0	3,000
<b>TOTAL SALARIES</b>		<b>29,902</b>	<b>334,625</b>	<b>381,727</b>	<b>47,102</b>	<b>88%</b>	<b>399,983</b>	<b>456,408</b>	<b>453,880</b>
<b>BENEFITS</b>									
Full Time Benefits	61005	4,512	57,849	86,302	28,453	67%	76,828	81,902	102,650
Part Time Benefits	61010	625	4,494	3,300	(1,194)	136%	0	3,318	5,350
Casual/Contract Benefits	61015	0	532	2,075	1,543	26%	2,021	2,206	5,410
Travel Allowance	(61503)	157	549	0	(549)	0%	0	0	0
<b>TOTAL BENEFITS</b>		<b>5,294</b>	<b>63,424</b>	<b>91,677</b>	<b>28,253</b>	<b>69%</b>	<b>78,849</b>	<b>87,426</b>	<b>113,410</b>
<b>ADMINISTRATIVE EXPENSES</b>									
Office Supplies	62005	124	2,356	3,300	944	71%	2,283	2,704	3,950
Paper	62010	0	78	1,100	1,022	7%	91	323	1,000
Publications	62015	166	836	1,650	814	51%	916	916	2,400
Promotional Expenses	62017	951	11,872	14,000	2,128	85%	11,022	19,649	14,000
Meeting Expenses	62020	0	64	550	486	12%	375	375	500
Janitorial Supplies	62030	0	1,466	1,550	84	95%	1,191	1,191	1,500
Printing	63005	83	1,730	3,305	1,575	52%	2,194	2,413	3,200
Meeting Expenses - Services	63015	0	34	275	241	12%	0	0	250
Miscellaneous	62599	0	75	612	537	12%	26	26	400
<b>TOTAL ADMINISTRATIVE EXPENSES</b>		<b>1,324</b>	<b>18,511</b>	<b>26,342</b>	<b>7,831</b>	<b>70%</b>	<b>18,098</b>	<b>27,597</b>	<b>27,200</b>
<b>OPERATING EXPENSES</b>									
Materials	62000	740	977	3,000	2,023	33%	3,541	3,470	3,000
Merchandise Inventory	62080	0	62,554	65,000	2,446	96%	83,089	70,111	70,000
<b>TOTAL OPERATING EXPENSES</b>		<b>740</b>	<b>63,531</b>	<b>68,000</b>	<b>4,469</b>	<b>93%</b>	<b>86,630</b>	<b>73,581</b>	<b>73,000</b>
<b>COMMUNICATIONS</b>									
Telephone	62105	589	6,568	9,400	2,832	70%	7,516	8,226	9,300
Internet	62110	55	457	0	(457)	0%	0	0	0
Courier	62115	0	21	200	179	11%	8	8	200
Postage	62120	5	702	700	(2)	100%	562	827	650
Advertisements	62125	(852)	6,370	14,550	8,180	44%	13,492	17,416	17,000
<b>TOTAL COMMUNICATIONS</b>		<b>(203)</b>	<b>14,118</b>	<b>24,850</b>	<b>10,732</b>	<b>57%</b>	<b>21,578</b>	<b>26,477</b>	<b>27,150</b>
<b>TRAINING AND TRAVEL</b>									
Membership	62205	0	3,377	3,540	163	95%	3,123	3,123	3,315
Meals	62210	0	778	700	(78)	111%	784	1,042	825

User Fees Summary  
User Fee Based

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

	Acct	2009				% of Budget	2008		
		NOV	YTD	Budget	Unexpended \$		NOV	Actuals	Budget
Accommodation	62215	\$669	\$5,668	\$5,575	(\$93)	102%	\$2,324	\$1,324	\$4,950
Training and Education Courses	62220	80	5,530	7,100	1,570	78%	4,417	4,367	5,000
Conference Workshops, Conventio	62225	395	3,892	2,800	(1,092)	139%	3,264	3,683	2,600
Mileage	62506	407	1,473	6,500	5,027	23%	0	0	1,500
Travel	62230	(936)	1,690	1,200	(490)	141%	2,172	2,368	1,150
<b>TOTAL TRAINING AND TRAVEL</b>		<b>615</b>	<b>22,408</b>	<b>27,415</b>	<b>5,007</b>	<b>82%</b>	<b>16,084</b>	<b>15,907</b>	<b>19,340</b>
<b>PERSONNEL</b>									
Health and Safety	62305	0	1,247	2,850	1,603	44%	1,512	1,709	2,500
Clothing Expense	62315	262	799	1,350	551	59%	1,186	1,834	1,600
<b>TOTAL PERSONNEL</b>		<b>262</b>	<b>2,046</b>	<b>4,200</b>	<b>2,154</b>	<b>49%</b>	<b>2,698</b>	<b>3,543</b>	<b>4,100</b>
<b>UTILITIES</b>									
Hydro	62405	1,662	8,579	4,450	(4,129)	193%	7,625	9,811	4,320
Natural Gas	62410	40	358	950	592	38%	326	413	480
Water	62425	1,137	6,873	3,000	(3,873)	229%	3,601	3,845	4,000
<b>TOTAL UTILITIES</b>		<b>2,839</b>	<b>15,810</b>	<b>8,400</b>	<b>(7,410)</b>	<b>188%</b>	<b>11,552</b>	<b>14,069</b>	<b>8,800</b>
<b>EQUIPMENT EXPENSES</b>									
Equipment Operating Costs	62509	0	0	100	100	0%	0	200	500
Equipment Repairs & Maintenance	62510	0	58	650	592	9%	263	272	900
Tools	62511	0	1,374	1,300	(74)	106%	1,242	1,242	1,400
Equipment Rentals	62515	0	0	1,000	1,000	0%	799	799	1,100
Recharges & Refills	62516	0	58	0	(58)	0%	0	0	0
Service Agreements	62520	22	463	3,350	2,887	14%	193	193	3,250
<b>TOTAL EQUIPMENT EXPENSES</b>		<b>22</b>	<b>1,953</b>	<b>6,400</b>	<b>4,447</b>	<b>31%</b>	<b>2,497</b>	<b>2,706</b>	<b>7,150</b>
<b>VEHICLE EXPENSES</b>									
Vehicle Repairs & Maintenance	62501	124	6,768	5,050	(1,718)	134%	5,955	5,955	4,500
Gas - Fuel	62505	0	4,332	10,700	6,368	40%	560	8,326	10,500
Vehicle Leases	62525	902	11,261	12,000	739	94%	8,639	9,424	12,000
Licensing	62530	0	471	370	(101)	127%	471	471	370
<b>TOTAL VEHICLE EXPENSES</b>		<b>1,026</b>	<b>22,832</b>	<b>28,120</b>	<b>5,288</b>	<b>81%</b>	<b>15,625</b>	<b>24,176</b>	<b>27,370</b>
<b>PROFESSIONAL FEES</b>									
Legal	63105	0	0	2,000	2,000	0%	211	211	2,500
Engineering	63115	0	0	2,000	2,000	0%	2,336	2,336	3,000
Consulting	63120	0	1,341	2,000	659	67%	2,644	3,244	1,500
Contract Services	63125	1,000	11,168	14,050	2,882	79%	12,567	12,567	14,000
<b>TOTAL PROFESSIONAL FEES</b>		<b>1,000</b>	<b>12,509</b>	<b>20,050</b>	<b>7,541</b>	<b>62%</b>	<b>17,758</b>	<b>18,358</b>	<b>21,000</b>
<b>FINANCIAL RELATED EXPENSES</b>									
Bank Service Charges	63205	35	385	500	115	77%	175	210	0
Card Processing Fees	63206	148	2,843	500	(2,343)	569%	2,880	2,956	1,000

User Fees Summary  
User Fee Based

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
Insurance Premiums	63020	\$0	\$80,815	\$83,421	\$2,606	97%	\$74,878	\$77,041	\$90,486
Sponsorship	63225	0	0	10,000	10,000	0%	1,311	1,311	10,000
<b>TOTAL FINANCIAL RELATED EXPENSES</b>		<b>183</b>	<b>84,043</b>	<b>94,421</b>	<b>10,378</b>	<b>89%</b>	<b>79,244</b>	<b>81,518</b>	<b>101,486</b>
<b>PREMISES</b>									
Site Maintenance	63305	352	18,522	15,500	(3,022)	119%	14,367	15,638	15,000
Waste	63315	224	1,121	1,900	779	59%	0	673	1,800
Facility Maintenance	63320	0	5,052	2,000	(3,052)	253%	4,031	4,122	750
Rent	63325	61,815	61,815	51,500	(10,315)	120%	0	47,154	49,900
<b>TOTAL PREMISES</b>		<b>62,391</b>	<b>86,510</b>	<b>70,900</b>	<b>(15,610)</b>	<b>122%</b>	<b>18,398</b>	<b>67,587</b>	<b>67,450</b>
<b>CAPITAL</b>									
Replacement Equipment	64011	0	209	0	(209)	0%	191	191	0
<b>TOTAL CAPITAL</b>		<b>0</b>	<b>209</b>	<b>0</b>	<b>(209)</b>	<b>0%</b>	<b>191</b>	<b>191</b>	<b>0</b>
<b>TOTAL EXPENSES</b>		<b>105,395</b>	<b>742,529</b>	<b>852,502</b>	<b>109,973</b>	<b>87%</b>	<b>769,185</b>	<b>899,544</b>	<b>951,336</b>
<b>TRANSFERS</b>									
Transfer to Capital	74022	0	72,407	193,680	121,273	37%	0	110,085	137,339
Transfer to Reserves	74032	0	0	0	0	0%	0	6,505	0
Interfunctional Transfer - CAO/Clerk's	81210	0	0	5,774	5,774	0%	0	2,642	2,642
Interfunctional Transfer - Corp Admin	81240	0	74,345	146,390	72,045	51%	0	135,264	135,305
Interfunctional Transfer - IT	81310	0	8,494	16,989	8,495	50%	0	15,752	15,752
Interfunctional Transfer - By-law	82420	0	2,500	5,000	2,500	50%	0	5,000	5,000
Interfunctional Transfer - Roads	83080	0	0	0	0	0%	0	30	0
Interfunctional Transfer - Parks	86110	0	3,960	14,214	10,254	28%	4,815	7,811	13,800
Interfunctional Transfer - Econ Dev	88200	0	(2,500)	(5,000)	(2,500)	50%	0	(5,000)	(5,000)
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>159,206</b>	<b>377,047</b>	<b>217,841</b>	<b>42%</b>	<b>4,815</b>	<b>278,089</b>	<b>304,838</b>
<b>TOTAL TRANSFERS &amp; EXPENDITURES</b>		<b>105,395</b>	<b>901,735</b>	<b>1,229,549</b>	<b>327,814</b>	<b>73%</b>	<b>774,000</b>	<b>1,177,633</b>	<b>1,256,174</b>
<b>REVENUE</b>									
Federal Grants	53005	0	0	0	0	0%	1,100	1,100	0
Provincial Grants	53010	0	0	0	0	0%	1,120	1,120	0
Transfer From Reserve	54031	0	0	5,715	5,715	0%	0	0	0
Photocopies Plans, Office services	55710	105	2,430	2,700	270	90%	2,788	2,788	2,600
Merchandise Sales	55730	0	722	775	53	93%	792	792	750
Sale of Gas	55736	940	50,962	79,000	28,038	65%	67,866	67,866	79,000
Sale of Diesel	55737	15	12,230	12,000	(230)	102%	16,031	16,031	11,000
Sale of Hydro	55738	0	15,577	16,000	423	97%	14,948	14,948	15,000
Fees, Charges, Admissions, Tags	57010	1,310	270,124	278,331	8,207	97%	256,434	256,434	265,500
Sponsors and Partnerships	57017	0	0	0	0	0%	2,116	2,966	0
BIA Levy	57018	0	75,064	75,064	0	100%	75,064	75,064	75,064
Certificate Fees	57025	460	7,790	10,000	2,210	78%	11,415	11,735	10,000
Permits	57030	18,799	275,102	606,000	330,898	45%	372,963	377,471	665,948
Interfunctional Building Permits	57031	0	0	40,000	40,000	0%	2,798	2,798	80,000

User Fees Summary  
 User Fee Based

**Town of The Blue Mountains**  
**2009 Budget Variance Report**  
 For the Eleven Months Ending November 30, 2009

Acct	2009					2008			
	NOV	YTD	Budget	Unexpended \$	% of Budget	NOV	Actuals	Budget	
Launch Fees	57057	\$8	\$2,261	\$2,500	\$239	90%	\$1,646	\$1,646	\$3,000
Facilities Rental	57500	3,571	13,283	15,225	1,942	87%	8,740	8,740	19,000
Harbour - Winter Storage	57504	25,616	26,250	22,500	(3,750)	117%	10,014	21,454	25,000
Proceeds from Debt	58100	0	0	63,439	63,439	0%	0	0	0
Misc Revenue	59950	0	2,800	300	(2,500)	933%	1,004	1,179	300
<b>TOTAL REVENUE</b>		<b>50,824</b>	<b>754,595</b>	<b>1,229,549</b>	<b>474,954</b>	<b>61%</b>	<b>846,839</b>	<b>864,132</b>	<b>1,252,162</b>
<b>NET POSITION</b>		<b>(54,571)</b>	<b>(147,140)</b>	<b>0</b>	<b>147,140</b>	<b>0%</b>	<b>72,839</b>	<b>(313,501)</b>	<b>(4,012)</b>

**2009 CAPITAL PROGRAM**

	A	B	C	D	E	F	G	H
1	<b>2009 Capital Program - Version - December 9, 2009</b>							
2				BUDGET	Program Number	Project Manager	Project Initiation Date	Completion Date
3	<b>ADMINISTRATION</b>							
4			Performance Management Implementation Project	\$ 35,190	1142	Paul G.	April 16, 2009	February 28, 2010
5			Records Management & Retention	\$ 10,400	1283	Corrina G.	November, 2008	December 31, 2009 & Ongoing
6			Development Charges Background Study	\$ 30,000	1294	Darcy C.	June, 2008	December, 2009
7			Community Mail Box Program	\$ 90,000	1297	David F.	October, 2008	2009 - Complete
8			Town Hall Project	\$ 7,950,000	1280	David F.	March, 2008	2011
9			Town Hall Remedial Works	\$ 20,000	1289	David F.	Ongoing	Complete
10			Medical Clinic Property	\$ 112,120	1288	Paul G.	April, 2008	December 31, 2009
11	<b>COMMUNITY &amp; ECONOMIC DEVELOPMENT</b>							
12			Community Portal	\$ 15,500	8206	Lisa K.	December, 2009	June, 2009
13			Economic Development Strategy	\$ 50,000	8207	Lisa/Peter	April, 2009	May, 2010
14			C&E Dev Laser Light'g - Dam	\$ 145,835	8204	Lisa/TBD	Contingent upon partnerships	
15	<b>POLICE</b>							
16			Police - New Station	\$ 807,500	2201	David F.	2008	2009 - Complete
17	<b>INFORMATION SERVICES</b>							
18			Geographic Information System IT	\$ 40,000	1305	Cathy B.	March 8, 2009	November, 2009
19			Connectivity IT	\$ 35,000	1315	Cathy B.	March 8, 2009	December 31, 09
20			Continuous Improvement IT	\$ 68,000	1310	Cathy B.	March 8, 2009	December 31, 09
21			Computer Equipment Additional	\$ 11,000	1000	Cathy B.	March 8, 2009	December 31, 09
22	<b>PLANNING</b>							
23			Zoning By-law, STA, ICBL	\$ 217,000	8007	David F.	2008	2010
24			Housing Strategy	\$ 50,000	8008	Peter T.	June, 2009	March, 2010
25			Site Plan Design Guidelines	\$ 60,000	8009	David F.	On Hold	2011
26			Community Improvement Plan	\$ 175,000	8013	Peter T.	January, 2009	March, 2010
27			Renewable Energy	\$ 14,000	8014	Peter T.	On Hold - Bill 150 Green Energy Act	TBD
28	<b>FIRE DEPARTMENT</b>							
29			Fire Stations - Additions & New Construction	\$ 35,000	2180	Ron D./DC	TBD	TBD
30			Vehicle Acquisitions - Growth Related	\$ 40,000	1000	Ron D.	March, 2009	August, 2009 - Completed
31			New HVAC System - Station 2	\$ 12,300	2181	Steve C.	April, 2009	August, 2009 - Completed
32			Personal Fire Fighter Equip Growth-Related	\$ 15,325	2114	Dep. Chief	January, 2009	Ongoing - Possible carry-over

**2009 CAPITAL PROGRAM**

	A	B	C	D	E	F	G	H
2				BUDGET	Program Number	Project Manager	Project Initiation Date	Completion Date
33			Fire Fighter Equip Replacement & New	\$ 16,352	2112	DC/AJ L.	March, 2009	December 31, 2009
34			Specialized Equip Growth-Related	\$ 48,400	2111	DC/Steve C.	February, 2009	December 31, 2009
35			Other Equip incl Replacement Equip	\$ 41,230	2113	Dep. Chief	January, 2009	December 31, 2009
36			Computer Equipment	\$ 15,000	2120	Loriena F.	January, 2009	July, 2009 - Completed
37			<b>EMERGENCY MANAGEMENT</b>					
38			Backup Generator - OPP	\$ 36,000	1000	Steve C.	May, 2009	November, 2009
39			Backup Generator - Admin (Fire Dept) (Stn. #1)	\$ 36,000	1000			December 31, 2009
40			<b>RECREATION - BEAVER VALLEY COMMUNITY CENTRE</b>					
41			BVCC Building Upgrades	\$ 3,500	6941	Aaron M.	July, 2009	Pushed to 2010
42			BVCC Arena Roof Study and Replacement	\$ 20,000	6942	Shawn E.	August, 2009	August, 2009 - Complete
43			BVCC Refrigeration Replacement	\$ 95,000	6941	Aaron M.	April, 2009	July 1, 2009 - Complete
44			Coming Events Signage	\$ 3,000	1000	Shawn E.	June, 2009	September, 2009
45			<b>RECREATION - PARKS &amp; TRAILS</b>					
46			Georgian Trail Growth Related	\$ 13,000	6125			
47			2nd Line Trail Construction	\$ 121,000	6123	Shawn E.	March, 2009	Pushed to 2010, 11 due to appeal
48			Trail Resurfacing	\$ 5,000	6122	Terry G.	May, 2009	July, 2009 - Complete
49			Delphi Point Park & Trail Development	\$ 70,000	6010	Terry G.	March, 2009	Ongoing into 2011
50			MTO Shale Beach Improvements	\$ 10,000	6015	Shawn E.	January, 2009	Deleted project
51			Loree Parking Lot Construction	\$ 38,000	6130	Shawn E.	March, 2009	Pushed out to 2011
52			Heatcote Property Development	\$ 65,000	6043	Shawn E.	February, 2009	Parking Lot complete
53			Off Leash Dog Park Development	\$ 26,500	6135	Shawn E.	Ongoing	TBD
54			Waterfront Vistas	\$ 20,000	6011	Shawn E.	March, 2009	Ongoing in 2012
55			Craigleith Meadows Improvements	\$ 15,000	6131	Terry G.	May, 2009	July, 2009 - Complete
56			Hardball Diamond Recon & Parking Lot Construction	\$ 82,000	6910	Shawn E.	August, 2009	October, 2009 - Complete
57			Tennis Courts Resurf. & Redevelopment	\$ 3,000	6119	Terry G.	May, 2009	July, 2009 - Complete
58			Playground/SkatePark Equipment Growth Related	\$ 20,000	6911	Shawn E.	March, 2009	May, 2009 - Complete
59			Playground/Skatepark Equipment Replacement	\$ 25,000	6911	Terry G.	March, 2009	July, 2009 - Complete
60			Bike Park Construction	\$ 30,000	6912	Shawn E.	Ongoing	TBD
61			Parks and Recreation Signage	\$ 4,500	6124	Shawn E.	May, 2009	October, 2009 - Complete
62			Interpretative Signage	\$ 5,000	6124	Shawn E.	March, 2009	July, 2009 - Ongoing
63			Building Growth Related (Rec Mntc. Bldg)	\$ 588,368	1000	David F.	January, 2009	June, 2009 - Complete

**2009 CAPITAL PROGRAM**

	A	B	C	D	E	F	G	H
2				BUDGET	Program Number	Project Manager	Project Initiation Date	Completion Date
64			Chain Link Fencing - Building	\$ 10,000	1000	Terry G.	April, 2009	June, 2009 - Complete
65			Equipment Growth-Related	\$ 28,000	6150	Terry G.	April, 2009	June, 2009 - Complete
66			Machinery Growth-Related	\$ 50,000	6151	Terry G.	April, 2009	May, 2009 - Complete
67			Equipment Replacement (and non-growth-related)	\$ 5,500	6152	Terry G.	May, 2009	June, 2009 - Complete
68			Machinery Replacement (and non-growth-related)	\$ 22,500	6153	Terry G.	April, 2009	May, 2009 - Complete
69			Vehicles Growth-Related	\$ 17,000	6155	Terry G.	April, 2009	June, 2009 - Complete
70			<b>RECREATION - TOMAHAWK GOLF &amp; SOCCER FACILITY</b>					
71			Tomahawk Ath Fld Soccer Pitches, 7.15	\$ 190,000	6115	Shawn E.	April, 2009	October, 2009 - Complete
72			Golf Course Pond Improvements	\$ 20,000	6118	Shawn E.	April, 2009	Complete
73			Golf Course Irrigation Improvements	\$ 30,000	6118	Aaron M.	October, 2009	Pushed to 2010 due to IPMA
74			Machinery & Equipment - Growth Related	\$ 10,000	6118	Aaron M.	April, 2009	May, 2009 - Complete
75			<b>RECREATION - THORNBURY HARBOUR</b>					
76			Dock Reconstruction	\$ 142,194	6305	Ryan G.	January, 2009	May, 2009 - Complete
77			Install/Replace Dock Hydro	\$ 18,000	6306	Ryan G.	June, 2009	December, 2009
78			Fuel Delivery & Storage System Upgrades	\$ 20,000	6307	Ryan G.	May, 2009	June, 2009
79			<b>RECREATION - CRAIGLEITH DEPOT</b>					
80			Install Lightning Rod Protection System	\$ 4,500	6205	Shawn E.	June, 2009	September, 2009 - Complete
81			<b>RECREATION - SMALL COMMUNITY HALLS</b>					
82			Ravenna Hall, 7.2	160,000	6943	David F.	2008	2009 - Complete
83			Heathcote Hall Demotion & Pavillion Construction	\$ 7,000	6043	Shawn E.	April, 2009	December 2009 - Complete
84			Craigleith Community Centre - Electrical Upgrades	\$ 3,000		David F.	March, 2009	April, 2009 - Complete
85			<b>CEMETERIES</b>					
86			Cemetery Management Software & GPS Mapping	\$ 26,470	1000	Shawn E.	April, 2009	December, 2009
87			<b>BUILDING DEPARTMENT</b>					
88			Personal Digital Assistants (PDA's)	\$ 20,000	2411	Greg M.	2009	2010
89			Furniture & Equipment	\$ 1,500	1000	David F.	2009	May, 2009 - Complete
90			<b>BY-LAW ENFORCEMENT</b>					
91			Pay Tickets	\$ 10,000	2421	Greg M.	April, 2009	December, 2009
92			<b>BLUE MOUNTAIN PUBLIC LIBRARY</b>					
93			Marketing Plan	\$ 2,150	6957	Carol C.	March, 2009	Complete
94			Service Delivery Model-Space Needs Analysis	\$ 15,000	6956	Carol C.	April, 2009	December 2009

**2009 CAPITAL PROGRAM**

	A	B	C	D	E	F	G	H
2				BUDGET	Program Number	Project Manager	Project Initiation Date	Completion Date
95			Building Renovations - Roof Repair	\$ 20,000	6954	Carol C.	May, 2009	Cancelled
96			Books and Collection Materials	\$ 35,480	6953		N/A as discussed at SMT	
97			Integrated Library System	\$ 500	6959	Carol C.	October, 2008	Complete
98			Furn & Equip Replacement	\$ 11,200	1000	Carol C.	June, 2009	December, 2009
99			Furn & Equip Additional	\$ 4,780	1000	Carol C.	June, 2009	December, 2009
100			<b>ENGINEERING</b>					
101			Streetscape & Engineering Standards	\$ 45,000	3903	Tom G.	February, 2010	2012
102			Regional Transportation Initiatives (Allocation for Collingwood/Clearview)	\$ 10,000	3905	Reg R.	TBD	TBD
103			Craighleith West Drainage Plan	\$ 60,000	3801	Reg R.	February, 2010	February, 2011
104			Craighleith East Drainage Plan	\$ 60,000	3800	Reg R.	February, 2010	February, 2011
105			Camperdown Drainage Plan	\$ 60,000	3802	Reg R.	February, 2010	February, 2011
106			Beaver River Bridge Upgrades*	\$ 1,935,000	3921	Tom G.	April, 2008	MTO Funding Dependent
107			Slabtown Bridge #15 Repairs & Upgrades	\$ 95,000	3922	Reg R.	March, 2009	November, 2010
108			Tyrolean Lane Reconstruction	\$ 1,068,000	0440	Tom G.	Developer initiated	
109			Peaks Road Reconstruction	\$ 150,000	0360	Reg R.	Developer initiated	TBD
110			Lake Drive Service Extension	\$ 1,524,350	0316	John C.	2007	December, 2009
111			Georgian View Et Al Service Extension (Indian Road)	\$ 150,000	0336	John C.	September, 2009	June, 2010
112			Lora Bay Sunset Blvd. East (Phase 1B)	\$ 186,000	0308	John C.	Ongoing	July, 2009
113			GR 19 & Mountain Drive Intersection Impts	\$ 686,000	0495	Reg R.	2008	November, 2009
114			Mountain Drive Ph 2 south (Recon)	\$ 170,000	0494	Reg. R	2007	November, 2009
115			Plan 915 Road Reconstruction	\$ 2,574,075	0496	Tom G.	2007	October, 2010
116			<b>WATER</b>					
117			Drinking Water Quality Management System (DWQMS)	\$ 15,000	4006	John C.	2008	June 30, 09 -partial submsn accepte
118			Operations Manuals & As Built Records - Plant	\$ 5,000	4004	Dave M.	Ongoing	December, 2009
119			Operations Manuals & As Built Records - Distribution	\$ 5,000	4004	Dave M.	Ongoing	December, 2009
120			Water Efficiency Initiatives	\$ 40,000	4007	Meg. B.	April, 2009	December, 2009
121			Water Modelling & Distribution Analysis	\$ 100,000	4003	John C.	August, 2009	December, 2010
122			Thornbury WTP & related SCADA	\$ 25,000	1000	John C.	May, 2009	December, 2009
123			Thornbury WTP Pall Membrane Filter System	\$ 1,000,000	4971	John C.	2007	May 30, 2009
124			Water Sample Stations	\$ 6,250	4005	Dave M.	May, 2009	October, 2009
125			Water Meters - Residential & Commercial	\$ 45,000	1000	Brian O.	March, 2009	December, 2009

**2009 CAPITAL PROGRAM**

	A	B	C	D	E	F	G	H
2				BUDGET	Program Number	Project Manager	Project Initiation Date	Completion Date
126			Water Chamber Works	\$ 25,000	4122	Dave M.	September, 2009	October, 2009
127			Capital Contingencies	\$ 15,000	1000	John C.	TBD	TBD
128			Clarksburg Water Main Servicing Study	\$ 162,000	4791	Reg R.	TBD	TBD
129			Spence/Turner Hwy. 26 Water Service Extension	\$ 63,000	4311	John C.	Tender August, 2009	December, 2009
130			King Street Water Main Extension	\$ 100,000	0868	John C.	Not Started	
131			Machinery & Equipment Growth-Related	\$ 125,000	1000	John C.	June, 2009	September, 2009
132			Vehicles, Replacement	\$ 10,000	1000	John C.	April, 2009	July, 2009
133			Furniture and Equipment	\$ 5,000	1000	Dave M.	Ongoing	December, 2009
134			<b>WASTEWATER</b>					
135			Operations Manuals & As Built Drawings - Craigleith	\$ 5,000	4004	Rob F.	Ongoing	December, 2009
136			Operations Manuals & As Built Drawings - Thornbury	\$ 5,000	4004	Rob F.	Ongoing	December, 2009
137			Thornbury STP Phase II Expansion - Engineering	\$ 3,850,000	4983	John C.	Ongoing	October, 2009
138			Craigleith STP SCADA (Ethernet Connectivity)	\$ 20,000	4183	John C.	April 15, 2009	November 15, 2009
139			Craigleith STP Equipment (Return Activiated Sludge Pump - Maint. Bldg.)	\$ 25,000	4185	Rob F.	June 01, 2009	June 30, 2009
140			Capital Contingency	\$ 15,000	1000	John C.	TBD	TBD
141			Craigleith SLS - Channel Monster (Grit Grinders System)	\$ 78,000	4232	Rob F.	May 01, 2009	October 31, 2009
142			Craigleith STP Aeration Cell Replacement	\$ 31,500	4186	Rob F.	May, 2009	September, 2009
143			St. Moritz & Chamonix Sanitary Extension - Debt	\$ 42,872	0394	Finance	NA	NA
144			Georgian View Ests et al San Sew Ext (Indian Road)	\$ 600,000	0336	John C.	Tender August, 2009	June, 2010
145			Camperdown Hwy No 26 San Sew (Drexler)	\$ 100,000	4265	John C.	TBD	TBD
146			Lakewood Drive Sewage Pump Station (SLS) Replacement	\$ 250,000	4231	Rob F.	May 31, 2009	October, 2009
147			Vehicles, Replacement	\$ 10,000	1000	John C.	April, 2009	July, 2009
148			Furniture and Equipment	\$ 5,000	1000	Rob F.	Ongoing	December, 2009
149			<b>ROADS &amp; DRAINAGE</b>					
150			Snow Storage Facility	\$ 25,000	3160	Jim M.	March, 2011	March, 2012
151			Ravenna Roads Depot Expansion	\$ 50,000	3961	Jim M.	February, 2009	December, 2009
152			Machinery and Equipment Growth-Related	\$ 37,000	1000	Jim M.	April, 2009	November, 2009
153			Machinery and Equipment Repl (and non-growth-related)	\$ 276,500	1000	Jim M.	February, 2009	February, 2010
154			Computer Equipment (Fleet Management Stofware)	\$ 25,000	1000	Jim M.	March, 2009	N/A
155			<b>PARKING</b>					
156			Hester Street Parking Lot (Downtown Thornbury)	\$ 8,000	3913	Tom G.	August, 2010	2011

**2009 CAPITAL PROGRAM**

	A	B	C	D	E	F	G	H
2				BUDGET	Program Number	Project Manager	Project Initiation Date	Completion Date
157			Arthur Street Parking Lot (Hw. No. 26 Post Off)	\$ 20,000	3912	Jim M.	August, 2009	August, 2009
158			<b>LANDFILL</b>					
159			Environmental Screening	\$ 267,000	5007	Jeff F.	2008	May, 2010
160			Land Acquisition, Contaminant Attenuation Zone	\$ 44,500	1000	Jeff F.	Negotiations 2009	December, 2009
161			Waste Receiving Area Improvements	\$ 370,352	5005	Jeff F.	2008	July, 2010
162			Additional Vehicle	\$ 5,000	1000	Jeff F.	Following group truck tender	April, 2009
163			<b>ENVIRONMENTAL INITIATIVES</b>					
164			Organics Processing Study	\$ 70,500	5102	Jeff F.	February, 2009	2010
165			Green House Gas Reduction Guide	\$ 89,935	5212	Jeff F.	2008	September, 2009
166			Integrated Community Sustainability Plan	\$ 118,000	5104	Jeff F.	January, 2009	2010
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**2009 CAPITAL PROGRAM**

	A	B	C	D	E	F	G	H
2				BUDGET	Program Number	Project Manager	Project Initiation Date	Completion Date
188								
189								
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191								
192								