

STAFF REPORT: Finance & IT Services

REPORT TO: Finance & Administration
MEETING DATE: August 30, 2011
REPORT NO.: FIT.11.39
SUBJECT: Monthly Financial Reports – July 2011
PREPARED BY: Robert Cummings, Director of Finance & IT Services

A. Recommendations

THAT Council receive Staff Report FIT.11.39 “Monthly Financial Reports – July 2011” for information purposes.

B. Background

Financial indicators from the month of July confirmed the slower than expected economic recovery. The Town’s development and building activity is very low and has translated into less than expected Building Permit Revenue and Development Charges. Other revenues performing less than expected are Landfill Fees, Interest Revenue and Water Consumption Revenue.

Expenses are also trending slightly lower than expected as a result of slower economic activity. The attached reports provide a further look into the financial position of the Town after 7 months of fiscal activity in 2011.

C. The Blue Mountains’ Strategic Plan

Providing a strong, well managed municipal government

D. Environmental Impacts

Supporting environmentally sound decisions

E. Financial Impact

None

F. Attached

1. July Flash Report
2. BVR Summary – Tax Supported
3. BVR Summary – Water & Wastewater Services
4. BVR Summary – User Fee (Building and Harbour)
5. 2011 Project List - August 19, 2011 Version

Respectfully submitted,

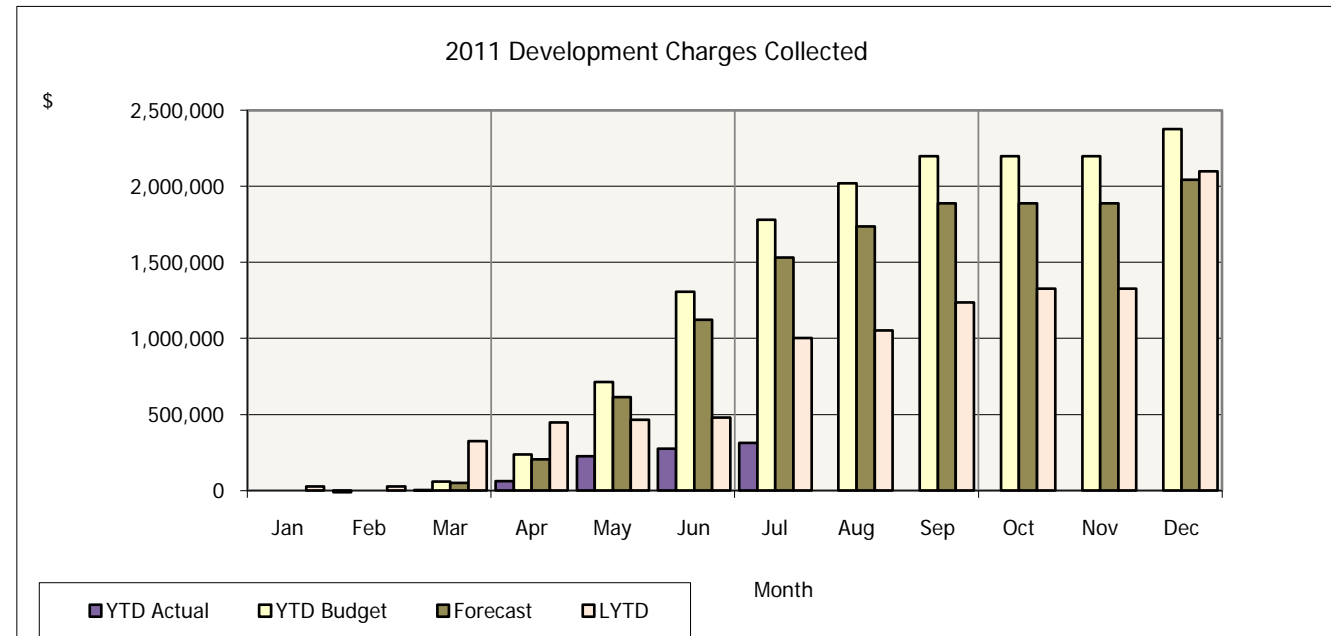
Signature

For more information, please contact:

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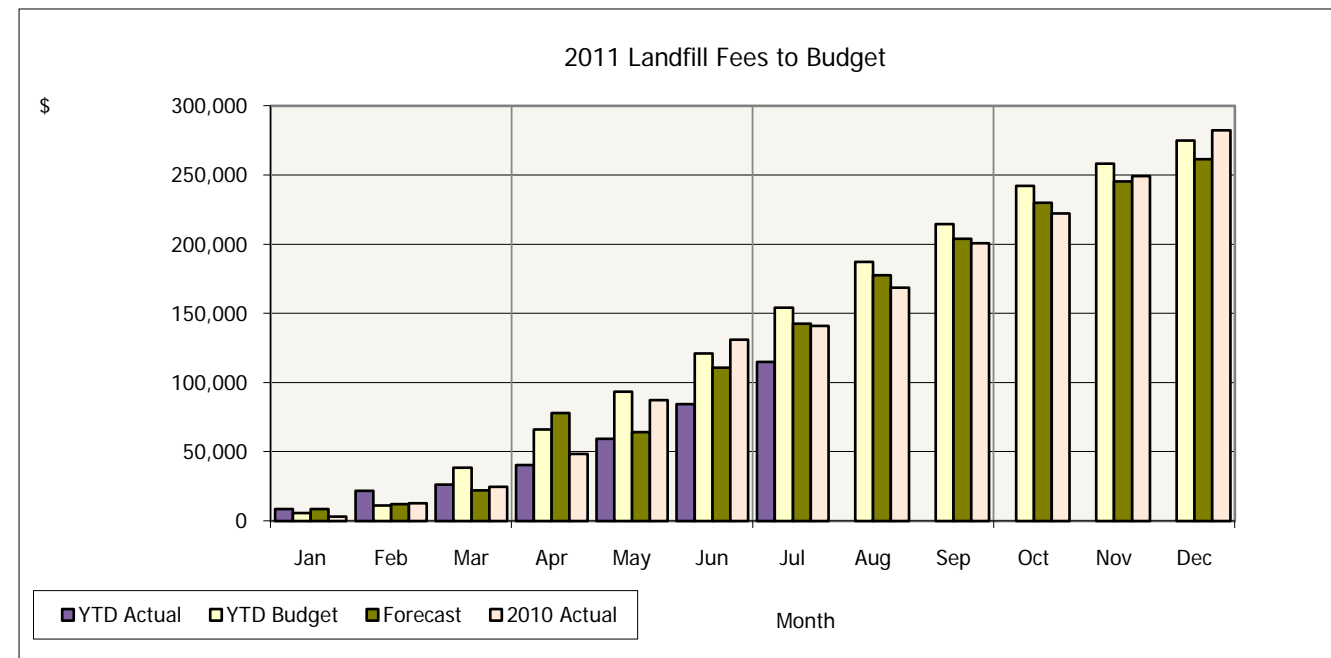
**The Blue Mountains
Monthly Flash Report -- Operating
July 29/2011**

Development Charges Collected	Estimated D/C's	YTD Actual	% Collected	Forecast	Variance
	2,375,000	314,579	13%	2,042,500	2,060,421



Commentary
Development Charges collected in July were \$ 39,498
Soft Services -Total \$ 20,990 General Government - \$ 2,365 Fire - \$ 3,851 Police - \$ 568 Public Works - \$ 1,744 Parks & Recreation - \$ 9,939 Library - \$ 2,523
Hard Services - Total \$ 18,508 Roads - \$ 18,508 Water - \$ 0 Sewer - \$ 0

Landfill Site Fees	Annual Budget	YTD Actual	% of Budget	Forecast	Variance
	275,000	114,944	42%	261,250	160,056

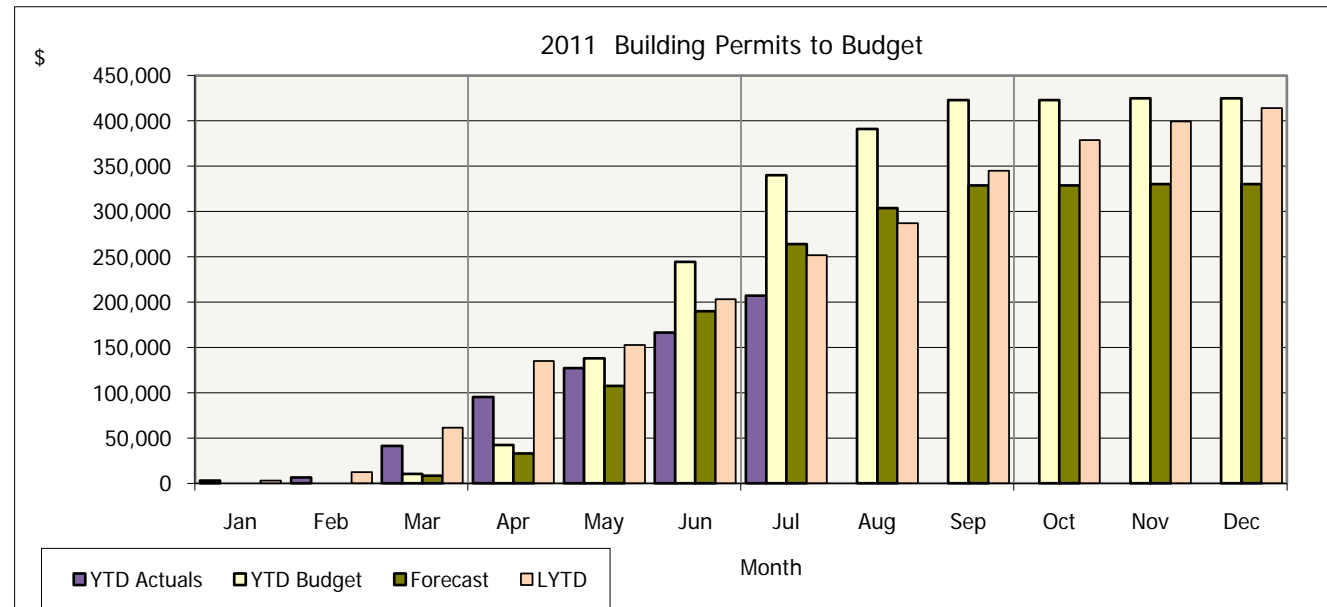


Commentary
Total Landfill site fees collected for July 2011 were \$ 30,523.
July 2011 is \$ 30,523 compared to \$ 9,874 for July 2010.
The forecast has been adjusted down to \$261,250 for the year.

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

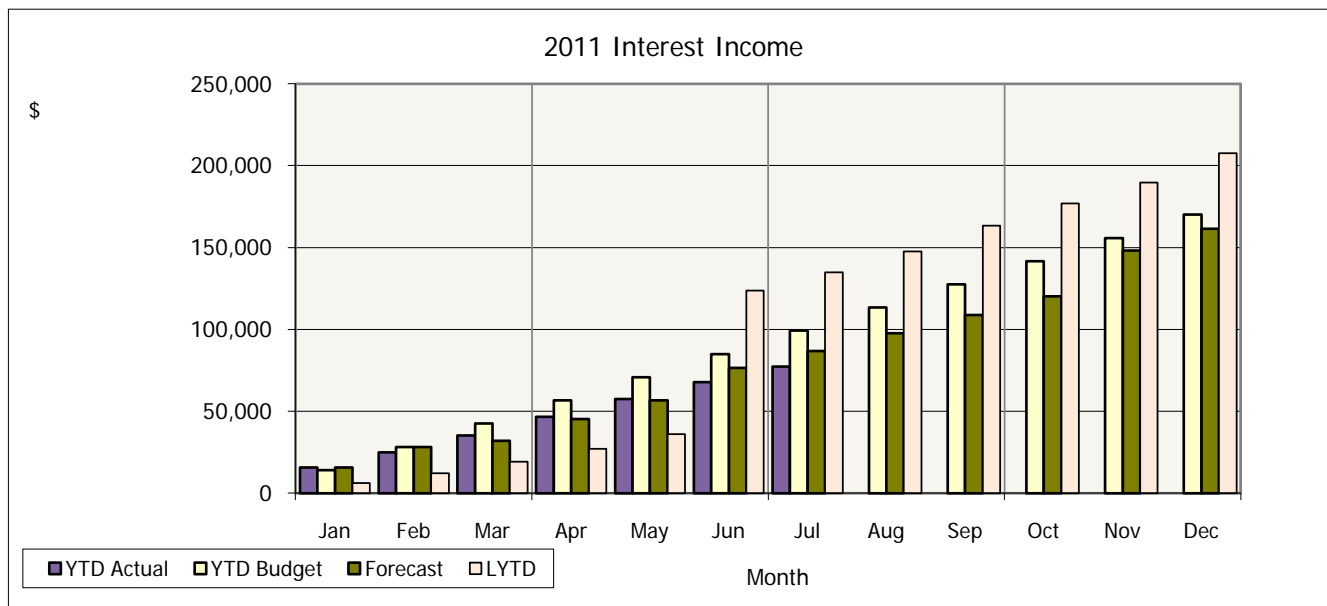
**The Blue Mountains
Monthly Flash Report -- Operating
July 29/2011**

Building Permits	Annual Budget	YTD Actual	% of Budget	Forecast	Variance
	425,000	206,959	49%	350,000	218,041



Commentary
Total building permit fees collected for July 2011 were \$ 40,339.
July 2011 is \$ 40,339 compared to \$ 48,887 for July 2010.
52 Permits issued in July. Of those, 6 were for New Dwellings.

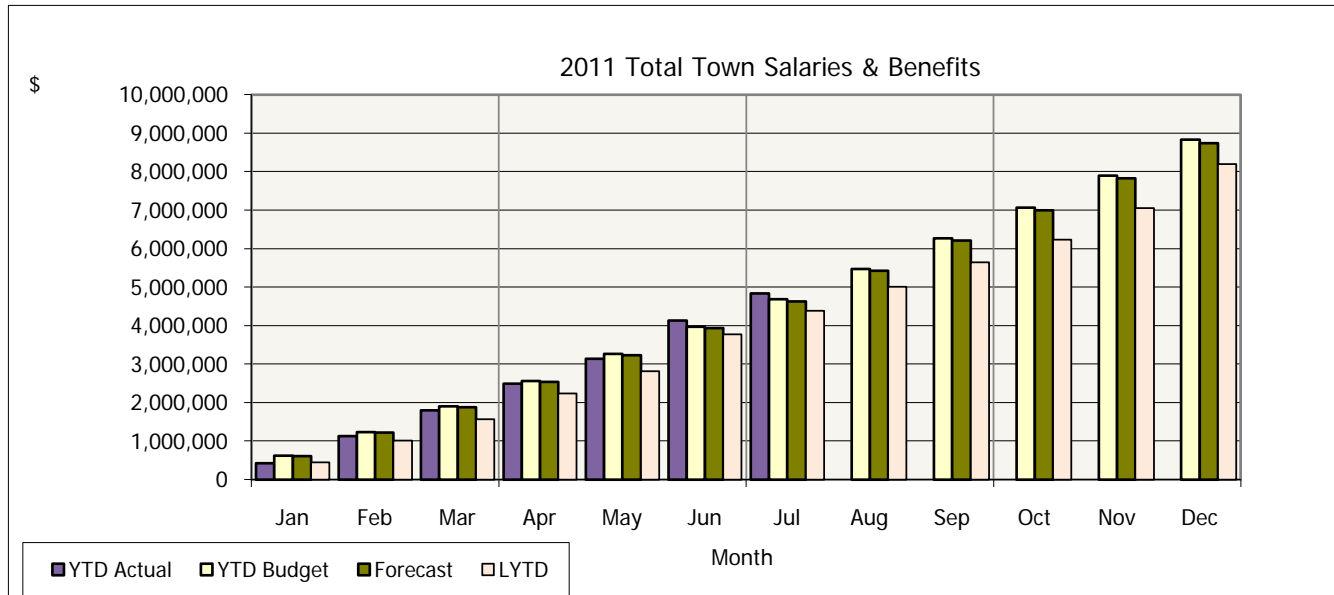
Interest Income	Annual Budget	YTD Actual	% of Budget	Forecast	Variance
	170,000	77,338	45%	161,500	92,662



Commentary
Operating Bank Account Balance at July 29, 2011 was \$ 1,162,993.
We received OMPF Grant in the amount of \$ 391,850 and AMO Gas Tax in the amount of \$ 104,678 in the month of July
Forecast has been reduced to \$161,500.

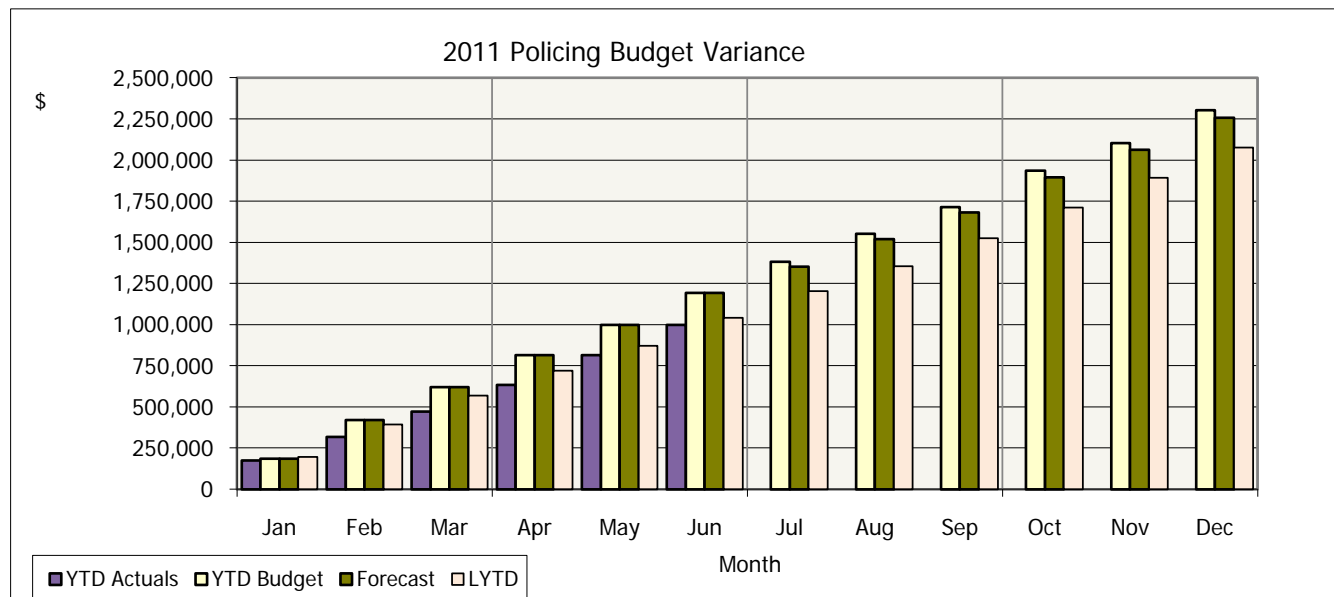
**The Blue Mountains
Monthly Flash Report -- Operating
July 29/2011**

Total Town Salaries & Benefits	Annual Budget	YTD Actual	% of Budget	Forecast	Variance
	8,827,000	4,832,173	55%	8,738,716	3,994,827



Commentary
Salaries & Benefits for the month of July 2011 were \$ 700,598
Year-end forecast has been reduced by \$88,000.

OPP Services	Annual Budget	YTD Actual	% of Budget	Forecast	Variance
	2,303,990	997,009	43%	2,257,910	1,306,981

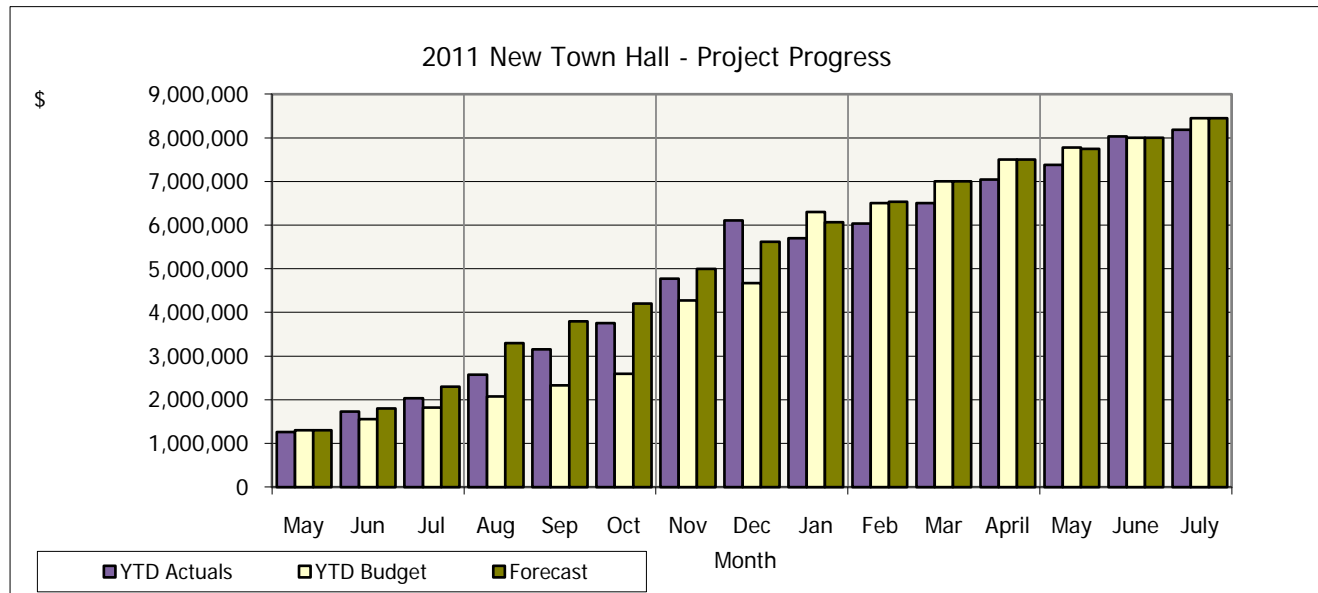


Commentary
Information from the OPP will be provided at the end of the following month in order to be able to provide accurate statistics
Total hours for the month of June 2011 were 1,802. These are trending below budget for now.
Year-end forecast has been adjusted down by \$46,000.

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

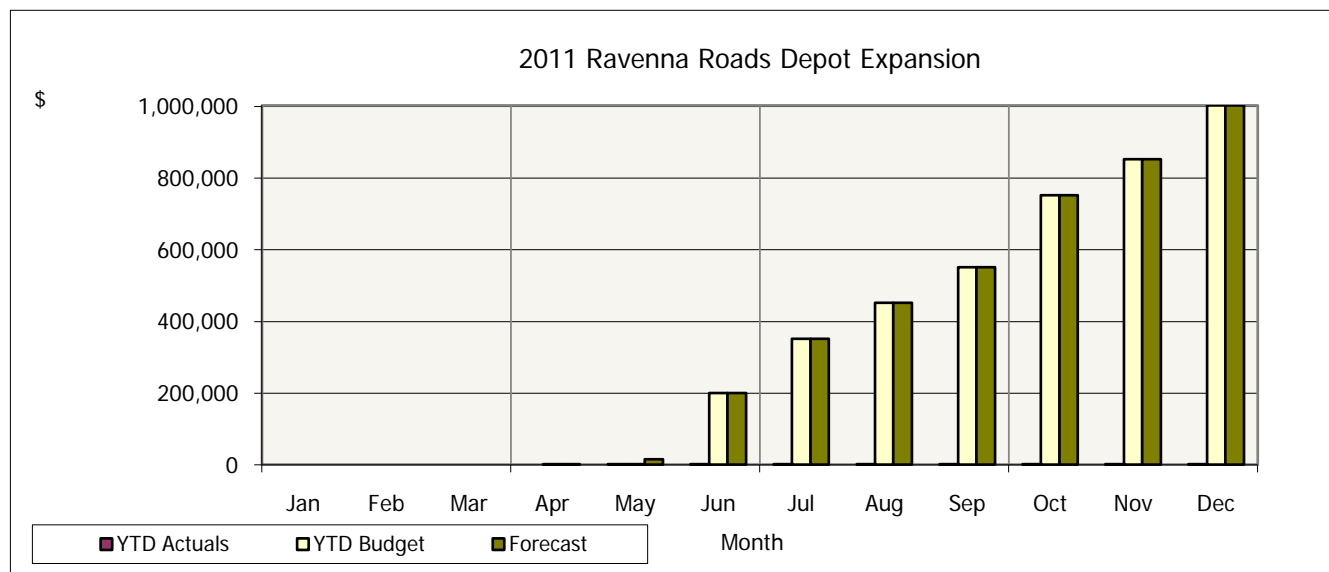
The Blue Mountains
Monthly Flash Report -- Capital
July 29/2011

New Town Hall	Project Budget	Project Cost To Date			% of Project Budget
	8,448,000	8,186,413			97%



Commentary
The New Town Hall is substantially complete with landscaping and public walkways underway. Interior finishes are being completed. Occupancy was May 9/11.

Ravenna Roads Depot Expansion	Project Budget	Project Cost To Date	% Project Budget	Forecast
	1,003,750	-	0	1,003,750

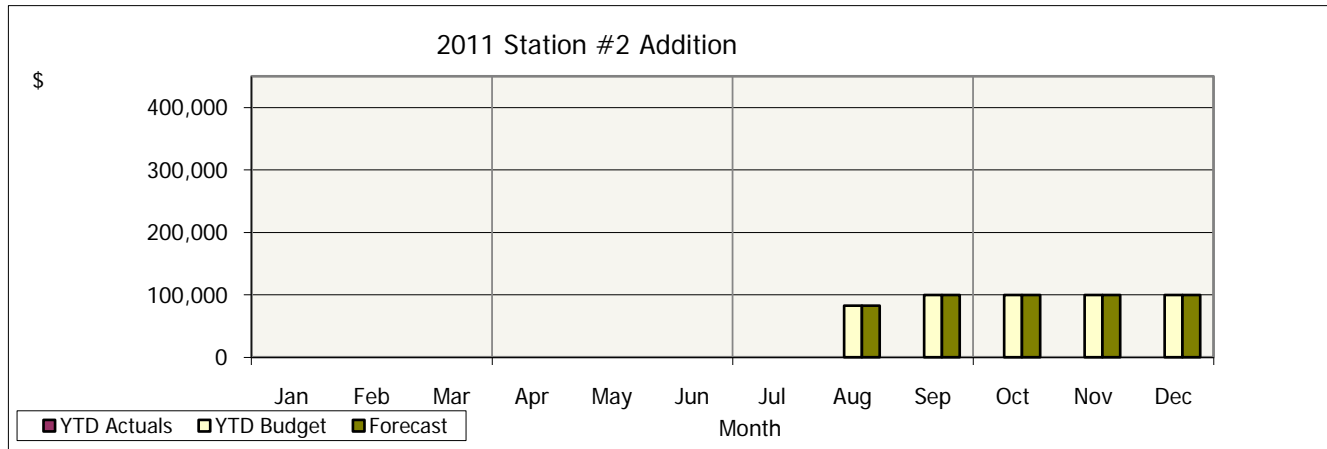


Commentary
We will be reporting on this project for 2011. There have been no expenses incurred to date.
The addition at the yard is expected to be 400 m ² . Construction costs are based on \$135 per square foot.

**The Blue Mountains
Monthly Flash Report -- Capital
July 29/2011**

**Station #2
Addition**

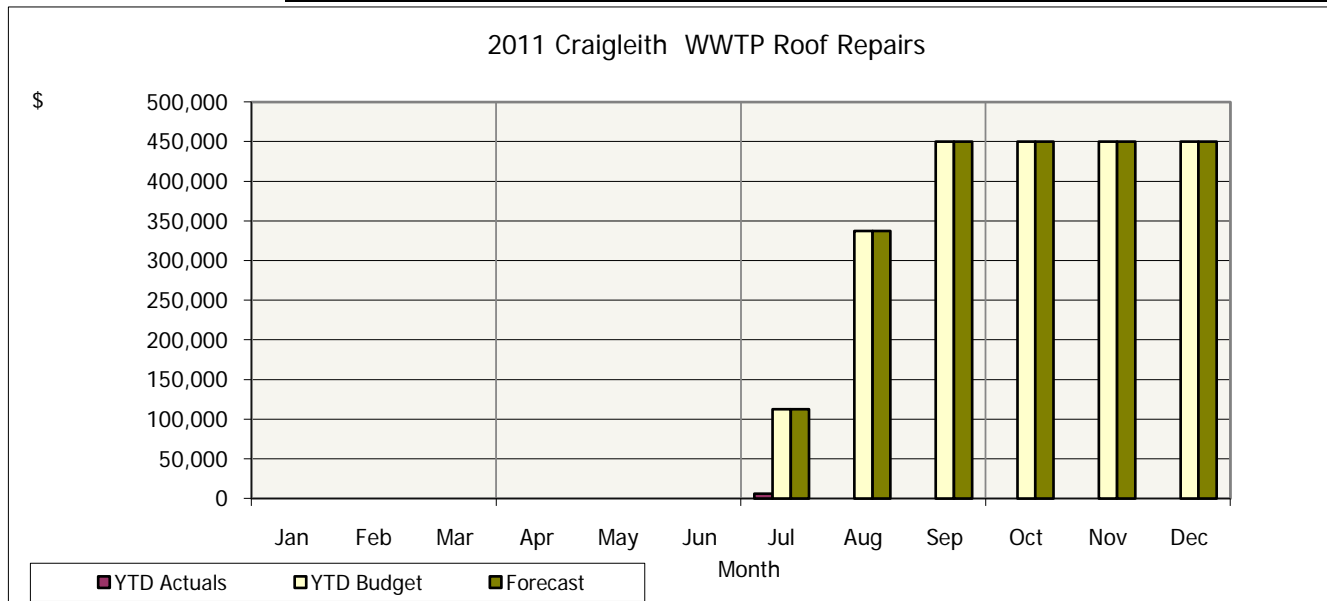
Project Budget	Project Cost To Date	% Project Budget	Forecast	Variance
483,000	-	0	0.00	



Commentary
<p>This project has been suspended due to the fact that there is a reduction of Development Charge Revenues and the County EMS Building has to be completed first, which should be finished in 2012.</p> <p>The present station is too small to accommodate all of the apparatus and equipment assigned to this location. Two additional truck bays are required to store the marine rescue boat, ATV and trailer and five fire vehicles.</p>

**Craigleith WWTP
Roof Repairs**

Project Budget	Project Cost To Date	% Project Budget	Forecast	Variance
450,000	6,015	0	450,000	443,985



Commentary
<p>We have incurred advertising and tender document preparation costs for this project to date.</p> <p>The roof is nearly 30 years old and is a membrane roof with tar and gravel top. The roof is leaking and in order to protect the interior there is a requirement to replace the roof.</p> <p>Tender was awarded to Crawford Roofing Corporation July 11, 2011 in Report EPW.11.069 in the amount of \$ 279,000 excluding HST.</p>

**BVR Summary – Tax Supported
Revenue Fund**

**Town of The Blue Mountains
2011 Budget Variance Report
For the Seven Months Ending July 31, 2011**

	2011				
	JUL	Total YTD	Budget	Unexpended \$	% of Budget
EXPENSES					
Salaries, Wages & Benefits	\$ 551,303	\$ 3,857,882	\$ 7,119,525	\$ 3,261,643	54%
Administrative Expenses	12,270	88,123	157,895	69,772	56%
Operating Expenses	55,454	263,428	401,570	138,142	66%
Communications	15,031	135,442	211,579	76,137	64%
Training Related	5,892	77,878	173,006	95,128	45%
Personnel	5,664	20,620	50,006	29,386	41%
Utilities	25,362	195,198	311,940	116,742	63%
Equipment Related	11,063	148,992	234,665	85,673	63%
Vehicle Related	23,727	149,917	243,962	94,045	61%
Professional Fees	554,255	2,392,709	4,005,469	1,612,760	60%
Financial Expenses	265,575	1,046,036	1,263,770	217,734	83%
Premises and Site	36,980	133,025	421,335	288,310	33%
Minor Capital	1,496	8,651	345,000	336,349	3%
TOTAL EXPENSES	1,564,072	8,517,901	14,939,722	6,421,821	57%
TRANSFERS					
Capital	0	110,074	1,246,845	1,136,771	9%
Reserves & Reserve Funds	0	407,025	442,025	-35,000	108%
Interfunctional Transfers	-757	-270,412	-896,903	-626,491	30%
TOTAL TRANSFERS	-757	246,687	791,967	475,280	31%
TOTAL TRANSFERS & EXPENSES	1,563,315	8,764,588	15,731,689	6,897,101	56%
REVENUE					
Tax Revenues	1,189	5,100,485	10,729,636	5,658,571	47%
Grants	415,325	1,229,329	1,972,378	743,049	62%
Reserve Revenue	0	95,000	1,107,900	1,012,900	0%
Interest and Investment	104,895	404,139	662,250	258,111	61%
Sales	5,819	37,914	95,500	57,586	40%
Fee and Charges	75,441	396,235	906,425	510,190	44%
Facilities Rental	6,670	117,307	257,600	140,293	46%
TOTAL REVENUE	609,339	7,380,409	15,731,689	8,380,700	47%
NET POSITION	-953,976	-1,384,179	0	1,508,599	0%

08/23/11

BVR Summary - Water and Wastewater Services

**Town of The Blue Mountains
2011 Budget Variance Report
For the Seven Months Ending July 31, 2011**

	2011				
	JUL	Total YTD	Budget	Unexpended \$	% of Budget
EXPENSES					
Salaries, Wages & Benefits	\$103,409	\$732,901	\$1,307,490	\$574,589	56%
Administrative Expenses	571	5,244	20,800	15,556	25%
Operating Expenses	82,644	318,963	545,700	226,737	58%
Communications	8,562	51,798	103,490	51,692	50%
Training Related	841	18,422	21,200	2,778	87%
Personnel	796	12,831	14,525	1,694	88%
Utilities	33,555	217,419	365,100	147,681	60%
Equipment Related	38,767	179,935	286,675	106,740	63%
Vehicle Related	6,841	29,063	54,747	25,684	53%
Professional Fees	1,236	122,674	162,575	39,901	75%
Financial Expenses	827	170,171	207,875	37,703	82%
Premises and Site	692	33,037	40,500	7,463	82%
TOTAL EXPENSES	278,741	1,892,458	3,130,677	1,238,218	60%
TRANSFERS					
Capital	0	50,575	988,760	938,185	5%
Reserves & Reserve Funds	0	807,774	807,774	0	100%
Interfunctional Transfers	757	240,624	701,254	460,630	34%
TOTAL TRANSFERS	757	1,098,973	2,497,788	1,398,815	44%
TOTAL TRANSFERS & EXPENSES	279,498	2,991,431	5,628,465	2,637,033	53%
REVENUE					
Water Billings*	205,126	1,616,936	3,116,358	1,499,422	52%
Sewer Billings*	177,355	1,376,652	2,303,857	927,205	60%
Reserve Revenue	0	0	167,500	167,500	0%
Interest and Investment	1,393	12,854	15,000	2,146	86%
Sales	726	726	0	-726	0%
Fee and Charges	285	5,411	25,750	20,339	21%
TOTAL REVENUE	384,885	3,012,579	5,628,465	2,615,886	54%
NET POSITION	105,387	21,148	0	328,853	0

* includes a conservative estimate for revenue for July

BVR Summary - User Fee (Building and Harbour)

**Town of The Blue Mountains
2011 Budget Variance Report
For the Seven Months Ending July 31, 2011**

	2011				
	JUL	Total YTD	Budget	Unexpended \$	% of Budget
EXPENSES					
Salaries, Wages & Benefits	\$45,887	\$241,391	\$399,971	\$158,580	60%
Administrative Expenses	9,623	29,348	25,260	-4,088	116%
Operating Expenses	21,957	27,068	57,000	29,932	47%
Communications	674	12,957	22,490	9,533	58%
Training Related	0	5,268	19,540	14,272	27%
Personnel	14	1,095	3,130	2,035	35%
Utilities	1,697	5,634	14,420	8,786	39%
Equipment Related	1,038	7,343	15,115	7,772	49%
Vehicle Related	0	4,826	10,024	5,198	48%
Professional Fees	25	1,225	41,100	39,875	3%
Financial Expenses	224	108,305	129,092	20,787	84%
Premises and Site	1,328	8,252	72,150	63,898	11%
TOTAL EXPENSES	82,467	452,712	809,292	356,580	56%
TRANSFERS					
Capital	0	86,574	196,380	109,806	44%
Interfunctional Transfers	0	29,788	195,649	165,861	15%
TOTAL TRANSFERS	0	116,362	392,029	275,667	30%
TOTAL TRANSFERS & EXPENSES	82,467	569,074	1,201,321	632,247	47%
REVENUE					
Grants	0	0	1,500	1,500	0%
Reserve Revenue	0	0	20,766	20,766	0%
Interest and Investment	0	4,305	8,592	4,287	50%
Sales	34,531	56,182	90,675	34,493	62%
Fee and Charges - Building Inspection	41,729	221,643	456,000	234,357	49%
Fee and Charges - Harbour/BIA	8,490	328,977	374,564	45,587	88%
Proceeds from Debt	0	0	213,724	213,724	0%
Facilities Rental	2,313	2,735	35,500	32,765	8%
TOTAL REVENUE	87,063	613,842	1,201,321	587,479	51%
NET POSITION	4,596	44,768	0	-44,768	0%

1	Grants, Donations, etc.
2	Taxation/User Fees
3	Reserve/Reserve Funds
4	Development Charges/Developer Front Ending
5	Long Term Debt/Unfinanced

2011 Capital & Operating Program		ANNUAL BUDGET	PROJECT BUDGET	PROJECT CONTACT	PROJECT INITIATION DATE	PROJECT COMPLETION DATE	% OF PROJECT COMPLETED	NOTES
August 19 Version								
TAXATION GROUPS								
Administration								
3	Community Improvement Plan - Incentives Program	\$ 5,000	\$ 5,000	P. Tollefsen				
2	Community Land Trust	\$ 25,000	\$ 25,000	P. Tollefsen				
3	Financial Information System	\$ 30,000	\$ 40,000	R. Cummings	2011	16-Aug-11	100%	
5	Administration Building Expansion	\$ 2,447,000	\$ 8,448,000	D. Finbow	2008		97.50%	
2	Town Hall Replacement Phone System	\$ 50,000	\$ 50,000	L. Kidd	Feb-11	Jul-11	100%	
2	Furniture & Equipment- Financial Services	\$ 28,000	\$ 44,000	R. Cummings/S. Adams	Jun-11	18-Aug-11	90%	
Economic Development								
1	TBM Mapping Project	\$ 24,500	\$ 24,500	L. Kidd			0%	
Human Resources								
IT Services								
2	Geographic Information System IT	\$ 30,000	\$ 30,000	C. Bailey			30%	
2	Connectivity IT	\$ 40,000	\$ 40,000	C. Bailey			7%	
2	Continuous Improvement IT	\$ 110,000	\$ 110,000	C. Bailey			40%	
2	Computer Equipment Additional	\$ 4,500	\$ 4,500	C. Bailey		Jun-11	100%	
2	Information Technology Tools	\$ 5,000	\$ 5,000	C. Bailey		Apr-11	100%	
Planning								
4	Official Plan Review	\$ 60,000	\$ 326,000	D. Finbow			20%	
2	Zoning By-law Review	\$ 82,900	\$ 540,000	D. Finbow			60%	
4	Site Plan Design Guidelines	\$ 47,500	\$ 47,500	D. Finbow			90%	
2	Furniture & Equipment	\$ 7,000	\$ 7,000	D. Finbow			0%	
Fire Department								
4	Fire Stations - Additions & New Construction	\$ 483,000	\$ 483,000	R. Doherty				
2	Vehicle Acquisitions - Growth Related	\$ 355,000	\$ 355,000	A.J. Lake		2012		Tanker out of Service
2	Vehicle Acquisitions - Replacement	\$ 43,700	\$ 43,700	A.J. Lake		Nov. 2011		Tanker Awarded
2	Highway Signs for Volunteers	\$ 4,000	\$ 4,000	A.J. Lake		Sept. 2011		To be installed
4	Pers Fire Fighter Equip Growth-Related	\$ 14,245	\$ 14,245	A.J. Lake		Nov. 2011	0%	
2	Fire Fighter Equip Replacement	\$ 27,130	\$ 27,130	A.J. Lake		Nov. 2011	27%	
4	Management Software System	\$ 21,000	\$ 67,000	R. Doherty	Feb-10			
Recreation - Beaver Valley Community Centre								
2	BVCC Arena Roof Replacement	\$ 140,000	\$ 140,000	A. McMullen				Pushed out to 2012
3	BVCC Refrigeration Replacement - Condenser	\$ 60,000	\$ 60,000	A. McMullen			100%	
2	BVCC Refrigeration Replacement - Chiller	\$ 50,000	\$ 50,000	A. McMullen			100%	
2	BVCC Hall Entrance Repairs	\$ 13,500	\$ 123,500	A. McMullen			50%	
2	Coming Events Signage	\$ 8,000	\$ 15,000	S. Everitt	Mar-10		50%	

1	Grants, Donations, etc.
2	Taxation/User Fees
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2011 Capital & Operating Program		ANNUAL	PROJECT	PROJECT	PROJECT INITIATION	PROJECT COMPLETION	% OF PROJECT	NOTES
August 19 Version		BUDGET	BUDGET	CONTACT	DATE	DATE	COMPLETED	
Recreation - Parks & Trails								
3	Riverwalk Trail (CIP Public Realm)	\$ 60,000	\$ 500,000	S. Everritt	2009		95%	
4	Town Hall - Landscaping/Skating Loop/Amphitheatre	\$ 140,000	\$ 640,000	S. Everritt/D. Finbow			10%	
4	Delphi Point Park & Trail Development	\$ 90,000	\$ 170,000	T. Green	Apr-10		60%	
3	Sunset Blvd Waterfront Park	\$ 25,000	\$ 325,000	S. Everritt				
3	Parking Lot Expansion - Depot/Georgian Trail	\$ 31,000	\$ 31,000	S. Everritt				
3	Mary Street Trailhead Parking (CIP Public Realm)	\$ 46,000	\$ 46,000	S. Everritt				
3	Harbour Master Site Plan (CIP Public Realm)	\$ 28,000	\$ 28,000	S. Everritt				
4	Washroom Facilities - Nipissing Ridge	\$ 45,000	\$ 45,000	T. Green				
4	Hardball Diamond Reconstruction & Parking Lot Construction	\$ 135,000	\$ 163,000	T. Green				
4	Bike Park Construction	\$ 30,000	\$ 30,000	S. Everritt				
1	Smith Memorial Garden Conceptual Design	\$ 10,000	\$ 10,000	S. Everritt				
2	Equipment Replacement (and non-growth-related)	\$ 4,000	\$ 4,000	T. Green				
2	Machinery Replacement (and non-growth-related)	\$ 24,750	\$ 24,750	T. Green				
4	Equipment Growth-Related - Roller Mower	\$ 23,000	\$ 23,000	T. Green				
4	Equipment Growth-Related - Flail Mower	\$ 9,500	\$ 9,500	T. Green				
4	Vehicles Growth-Related	\$ 10,000	\$ 10,000	T. Green				
Cemeteries								
3	Cemetery Management Software & GPS Mapping	\$ 48,000	\$ 60,000	S. Everritt/R. Gibbons	2009		100%	
2	Cemetery Enhancements	\$ 1,500	\$ 151,000	S. Everritt/R. Gibbons	Feb-10			
Library								
2	Books and Collection Materials	\$ 38,080	\$ 38,080	C. Cooley				
2	Furn & Equip Replacement	\$ 20,555	\$ 20,555	C. Cooley				
Engineering & Roads								
4	Streetscape & Engineering Standards	\$ 20,000	\$ 35,000	T. Gray	Fall			
2	Regional Transportation Initiatives	\$ 5,000	\$ 5,000	R. Russwurm				
1	Hwy 26 EA - GR19 to GR21	\$ 50,000	\$ 300,000	R. Russwurm	October		10%	
1	Hwy 26 EA - GR40/Woodland Park/Hwy 26	\$ 67,000	\$ 100,000	R. Russwurm	October		10%	
1	Hwy 26 EA - GR2/HWY26/Clark St	\$ 100,000	\$ 150,000	R. Russwurm	October		10%	
R2 Bridges								
5	Slabtown Bridge No 15 Repairs & Upgrades	\$ 75,000	\$ 1,470,000	R. Russwurm	Mar-09		10%	
R4 Road Constr related to W&S Service Ext Summary								
3	Wensley Drive Reconstruction	\$ 47,000	\$ 878,000	T. Gray	June		10%	
R5 Growth-Related Road Improvements Summary								
2	Pyatt Avenue Development Completion	\$ 111,000	\$ 111,000	M. Campbell			5%	Tender being drafted

1		Grants, Donations, etc.
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2011 Capital & Operating Program		ANNUAL	PROJECT	PROJECT	PROJECT INITIATION	PROJECT COMPLETION	% OF PROJECT	NOTES
August 19 Version		BUDGET	BUDGET	CONTACT	DATE	DATE	COMPLETED	
R6 Infrastructure Summary								
4	Mill Street Road Reconstruction	\$ 95,000	\$ 95,000	T. Gray	March		95%	work complete, substantial
3	Elma Street Road Reconstruction	\$ 42,000	\$ 4,200	T. Gray			0%	
R9 Bldgs, Mach, Equip, and Other Summary								
4	Ravenna Roads Depot Expansion	\$ 1,003,750	\$ 1,028,750	J. McCannell	2010	2013	5%	
3	Communication Hardware	\$ 30,000	\$ 30,000	J. McCannell	July	Oct-11	5%	
4	Machinery and Equipment Growth-Related	\$ 15,000	\$ 15,000	J. McCannell	May	Sep-11	0%	
2	Machinery and Equipment Replacement	\$ 535,000	\$ 535,000	J. McCannell			65%	
2	Furniture & Fixtures	\$ 10,000	\$ 10,000	R. Russwurm	March		60%	
Streetlighting								
2	Elma Street Road Lighting	\$ 4,200	\$ 4,200	T. Gray			0%	
2	Wensley Drive Streetlights	\$ 4,100	\$ 76,400	T. Gray	June		10%	
Landfill								
3	Landfill Mining & Expansion	\$ 120,000	\$ 8,465,170	J. Fletcher	Jun-11		70%	
5	Arena- Retrofit	\$ 60,000	\$ 60,000	J. Fletcher	Jun-11	Aug-11	100%	
3	Land Acquisition, Contaminant Attenuation Zone	\$ 72,300	\$ 297,300	J. Fletcher	Aug-11		0%	
1	Waste Receiving Area Improvements	\$ 30,000	\$ 413,000	J. Fletcher	Aug-11	Sep-11		
Environmental Initiatives								
3	Organics Processing Facility Construction	\$ 27,500	\$ 155,000	J. Fletcher	Oct-11		10%	
USER FEE GROUPS								
Building								
2	On-site Sewage Maintenance Inspection Program	\$ 20,000	\$ 20,000	G. Miller				
2	Public Self-Serve Touch Screen Computer	\$ 2,500	\$ 2,500	G. Miller				
2	Furniture & Equipment	\$ 5,000	\$ 5,000	G. Miller	Aug-11		50%	
Recreation - Harbour								
2	Dock Reconstruction (Refloatation) C Dock	\$ 144,900	\$ 144,900	R. Gibbons				
2	Install/Replace Dock Hydro	\$ 51,100	\$ 51,100	R. Gibbons				
2	Install & Repair Dock Anchoring System	\$ 6,800	\$ 6,800	R. Gibbons				
Water								
2	DWQMS	\$ 12,500	\$ 12,500	J. Caswell		Sep-11		
2	Operations Manuals and As-Built Drawings	\$ 10,000	\$ 10,000	J. Caswell	Jul-11	Oct-11		
2	Water Efficiency Initiatives	\$ 20,000	\$ 20,000	J. Caswell	2011	Ongoing	50%	
4	Water Modeling & Distribution Analysis	\$ 75,000	\$ 200,000	J. Caswell	2010	2012	50%	
W1 Plants and Studies Summary								
2	Thornbury WTP & related SCADA	\$ 15,000	\$ 15,000	J. Caswell	2011	Dec-11		

1	Grants, Donations, etc.
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4	Development Charges/Developer Front Ending
5	Long Term Debt/Unfinanced

2011 Capital & Operating Program		ANNUAL	PROJECT	PROJECT	PROJECT INITIATION	PROJECT COMPLETION	% OF PROJECT	NOTES
August 19 Version		BUDGET	BUDGET	CONTACT	DATE	DATE	COMPLETED	
W2 Reservoirs & Booster Pumping Stations Summary								
2	Arrowhead Road Water BPS Works	\$ 40,000	\$ 40,000	J. Caswell	Aug-11	Sep-11		
W3 Operations and Other Summary								
2	Water Meters - Residential	\$ 5,000	\$ 5,000	J. Caswell	2011	Dec-11		
2	Water Meters - Commercial	\$ 15,000	\$ 15,000	J. Caswell	2011	Dec-11		
2	Water Chamber Works	\$ 30,000	\$ 30,000	J. Caswell	Aug-11	Oct-11		
2	Capital Contingencies	\$ 10,000	\$ 10,000	J. Caswell	2011	Dec-11		
W4 W & S Service Extensions								
3	Wensley Drive Water Main Replacement	\$ 2,600	\$ 48,000	T. Gray	June		10%	
W6 Infrastructure trunks mains pipes lines Summary								
3	Peel Street Watermain Replacement	\$ 20,000	\$ 20,000	J. Caswell	Jul-11	Aug-11	100%	
2	Elma Street Watermain Replacement	\$ 11,700	\$ 11,700	T. Gray			0%	
W7 Other W & S Infrastructure & Service Extension Summary								
3	King Street Water Main Extension (Thornbury)	\$ 124,600	\$ 129,600	J. Caswell	2010	Aug-11	100%	
W9 Bldgs, Mach, and Equip Summary								
2	Machinery & Equipment Replacement	\$ 25,000	\$ 25,000	J. Caswell	2011	Dec-11	100%	
2	Vehicle Replacement	\$ 30,000	\$ 30,000	J. Caswell	2011	Apr-11	100%	
2	Furniture and Equipment	\$ 5,000	\$ 5,000	J. Caswell				
Wastewater								
2	Operations Manuals and As-Built Drawings	\$ 10,000	\$ 10,000	J. Caswell	2011	Dec-11		
2	Craigeith SLS Spare Pump Parts	\$ 40,000	\$ 40,000	J. Caswell	2011	Sep-11		
WW1 Plants and Studies Summary, Sewer								
3	Craigeith STP SCADA	\$ 45,000	\$ 45,000	J. Caswell	2011	Jul-11		
WW2 Pumping Stations, Lift Stations, Related Forcemains Summary								
3	Craigeith WWTP Roof Repair	\$ 450,000	\$ 450,000	J. Caswell	May-11	Sep-11		Tendered
3	Mill Street Pump Rebuild	\$ 17,500	\$ 17,500	J. Caswell	2011	2012		
WW3 Operations and Other Summary								
2	Capital Contingency	\$ 15,000	\$ 15,000	J. Caswell	2011	Dec-11		
WW4 W & S Service Extensions Summary								
5	Wensley Drive Wastewater Extension	\$ 20,000	\$ 409,000	T. Gray		Oct-11	10%	
5	Peaks Road Sanitary Extension	\$ 135,000	\$ 135,000	T. Gray			50%	Developer Dependent
WW6 Infrastructure trunks mains pipes lines								
2	Elma Street Sanitary Sewer Replacement	\$ 12,000	\$ 12,000	T. Gray			0%	
WW9 Bldgs, Mach, and Equip Summary								
2	Vehicle Replacement	\$ 30,000	\$ 30,000	J. Caswell	2011	Apr-11	100%	
2	Furniture and Equipment	\$ 5,000	\$ 5,000	J. Caswell	2011	Dec-11		