



**REPORT TO:** Council  
**MEETING DATE:** December 13, 2010  
**REPORT NO.:** FIS.10.44  
**SUBJECT:** Quarterly Financial Report – September 30, 2010 – Revised December 8, 2010  
**PREPARED BY:** Robert Cummings, Director of Financial & Information Services

## A. Recommendations

THAT Council receive Staff Report FIS.10.44, “Quarterly Financial Report – September 30, 2010 – Revised December 8, 2010”, for information purposes.

## B. Background

Financial staff provides a Quarterly Financial Report for review by the Finance & Administration Committee and receipt by Council. The attached documentation provides Council information on the financial activity that the Town has undertaken in relation to the 2010 Budget.

Staff has examined the financial position of the Town’s operations to September 30, 2010. Staff is forecasting the following year-end variances:

Tax-Supported Departments	\$ 94,332 favourable variance
User Rate Supported (Water and Wastewater)	\$131,943 favourable variance
User Fee Supported Operations (Building and Harbour)	\$ 19,087 unfavourable variance

### Tax Supported Departments

Based on the 3<sup>rd</sup> quarter financial results for the Town’s tax-supported departments, Staff is estimating a \$94,000 surplus for 2010. The total forecasted variance in the attached analysis indicates a favourable variance of \$285,000 however there are Drainage Studies to be completed that account for \$190,000 of this forecast. These studies will not be completed this year and the \$190,000 will be put into a reserve for use at a later date.

Additionally, Staff expects a shortfall in budgeted revenue as projections for Interest and Development Review revenue fall short of target by about \$79,000.

### User Rate Supported (Water and Wastewater)

Based on the 3<sup>rd</sup> quarter financial results for the Town’s Water and Wastewater operations, Staff is estimating a surplus of almost \$132,000. The driver of this estimate is a cost savings in salaries due to a delay of new hires in the year. Also of note is the better than expected vehicle and equipment maintenance costs for the year. There were not as many unexpected repairs for vehicles or equipment.

Additionally, Water and Wastewater revenue is lower than expected by approximately \$70,000. This is the result of lower than expected consumption and usage.

### User Fee Supported Operations (Building and Harbour)

Based on the 3<sup>rd</sup> quarter financial results for Town’s user fee departments, Staff is estimating a deficit of \$19,000. This deficit is the result of a shortfall in Harbour revenue of roughly \$60,000 as a result of decrease in rentals this year. It is not expected that this decrease in rentals will

occur in 2011. Building permit revenue is slightly better than budget this year and their costs have been managed well.

### **C. The Blue Mountains' Strategic Plan**

Providing a strong, well managed municipal government.

### **D. Environmental Impacts**

n/a

### **E. Budget Impact**

All forecasts are estimates at this point in time. The year-end process will provide the Town's financial position for 2010. At that time, decisions will be made as to how to fund any deficits and where to direct any surplus funds. A report will be brought forward to the Finance & Administration Committee at that time.

### **F. Attached**

1. Monthly Flash Report – September 2010
2. Summary Quarterly Report – 3<sup>rd</sup> Quarter Budget Variance Reporting
3. 2010 Project List – September 10, 2010

Respectfully submitted,

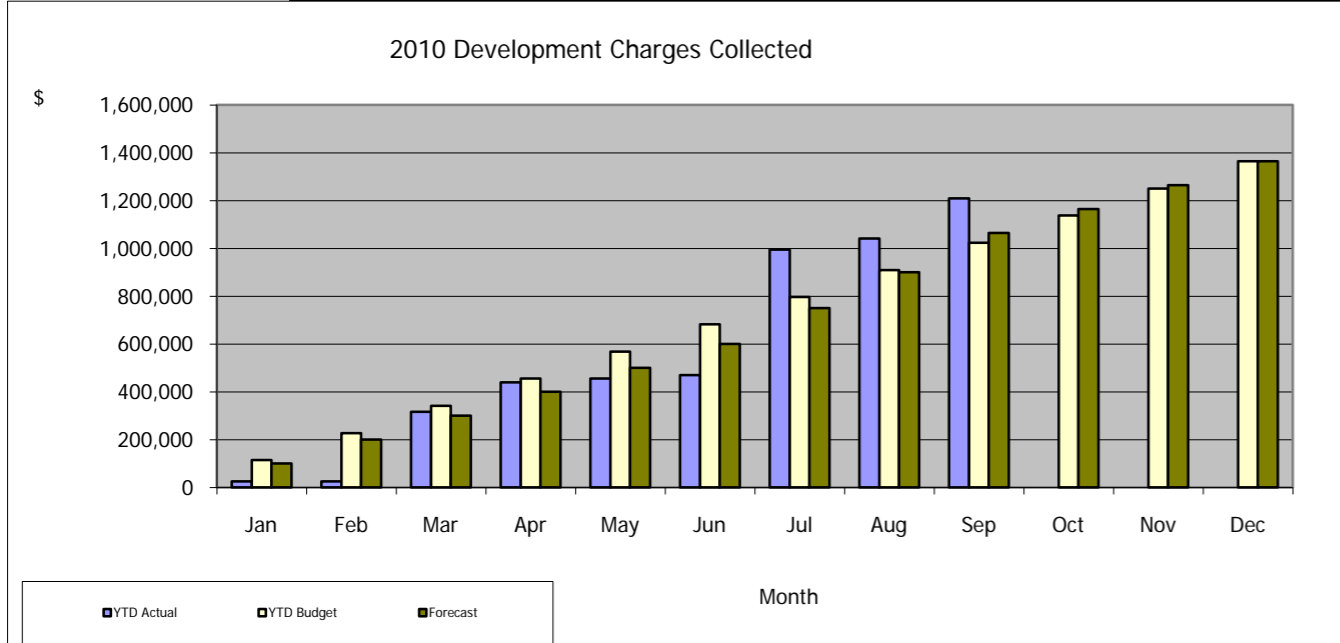
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Robert Cummings, Director of Financial & Information Services

For more information, please contact:  
Robert Cummings, Director of Financial & Information Services  
[rcummings@thebluemountains.ca](mailto:rcummings@thebluemountains.ca)  
519-599-3131 x245

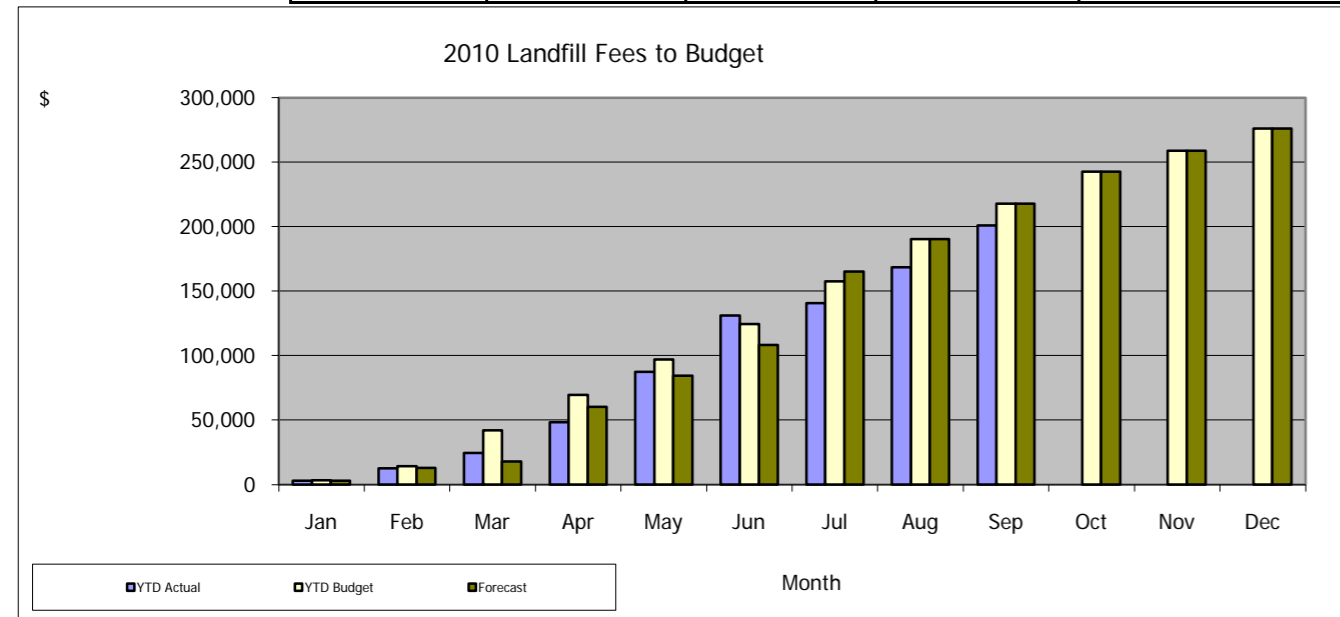
**The Blue Mountains  
Quarterly Flash Report -- Operating  
30-Sep-10**

Development Charges Collected	Estimated D/C's	YTD Actual	% Collected	Forecast	Forecasted Variance
	1,365,000	1,209,755	89%	1,365,000	-



Commentary
Development Charges collected from July to September - \$ 756,247
<b>Soft Services -Total \$ 138,119</b>
General Government - \$ 15,961
Fire - \$ 26,102
Police - \$ 3,729
Public Works - \$11,242
Parks & Recreation - \$ 69,044
Library - \$ 12,041
<b>Hard Services - Total \$ 618,128</b>
Roads - \$ 296,547
Water - \$ 77,282
Sewer - \$ 244,299

Landfill Site Fees	Annual Budget	YTD Actual	% of Budget	Forecast	Forecasted Variance
	275,000	200,799	73%	275,000	

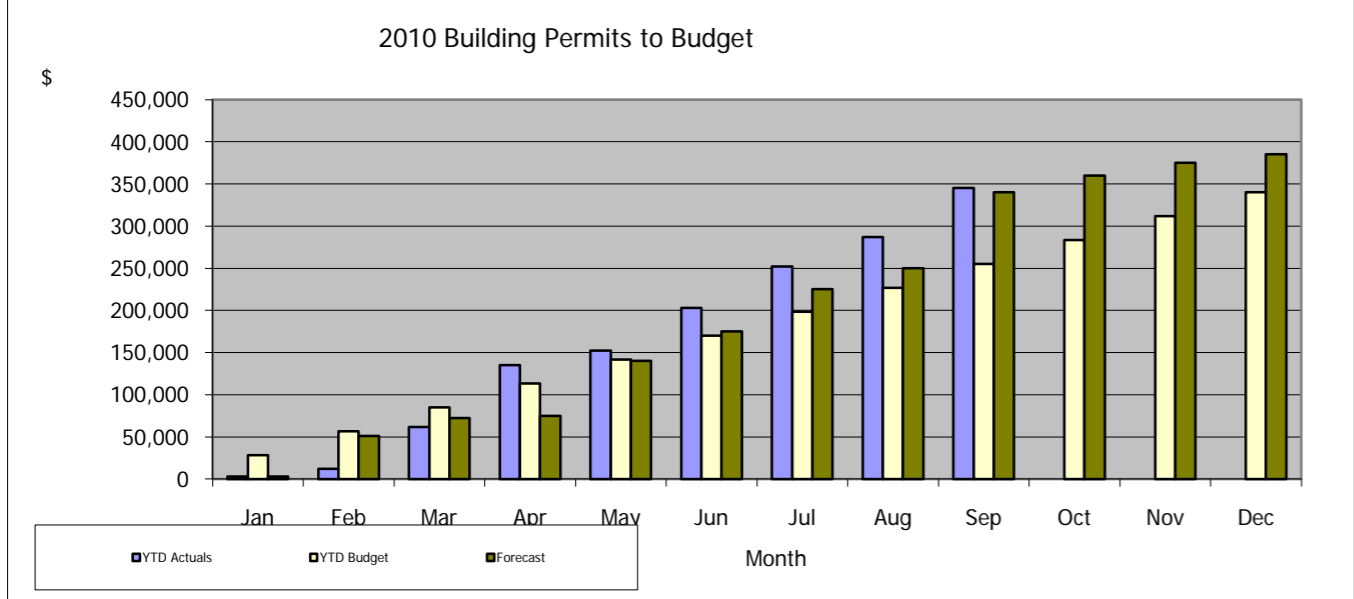


Commentary
Total fees collected from July to September 2010 were \$ 69,885
Total 2010 Year to Date is \$ 200,799 compared to \$ 187,960 in the same period of 2009.
Revenues are as expected for the year to date. It is expected that the budget estimate for 2010 will be reached by year-end.

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

**The Blue Mountains**  
**Quarterly Flash Report -- Operating**  
**30-Sep-10**

Building	Annual Budget	YTD Actual	% of Budget	Forecast	Forecasted Variance
Permits	340,000	345,231	102%	385,000	



**Commentary**

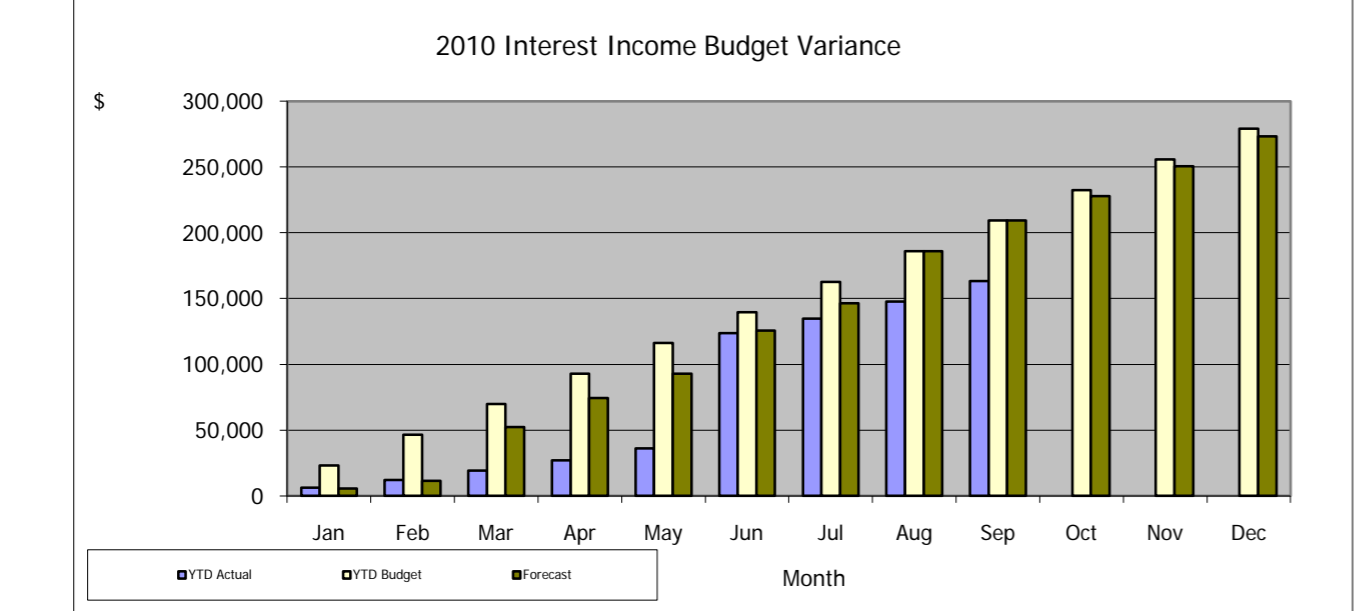
Total fees collected from July to September were \$171,831

Total 2010 Year to Date is \$ 345,231 compared to \$ 221,695 in the same period of 2009.

The year-end forecast has been adjusted to reflect the stronger than expected permit revenue results.

Better than expected revenue will assist in minimizing the borrowing required to balance the budget in the Building Dept as per the 2010 adopted budget.

Interest	Annual Budget	YTD Actual	% of Budget	Forecast	Forecasted Variance
Income	279,000	163,336	59%	273,420	(5,580)



**Commentary**

Operating bank account balance as at Sept 30, 2010 was \$ 5,435,443.

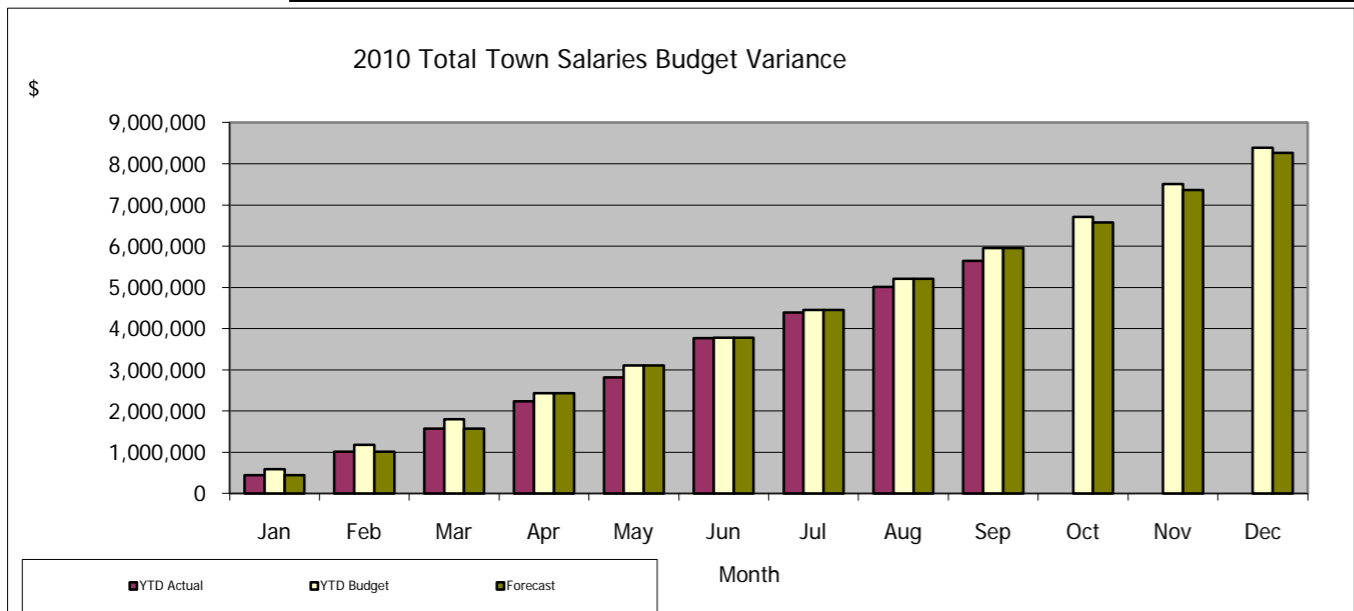
County and School Levies were paid Sept 30th in the amount of \$ 5,136,616.

Interest rates are still low on bank accounts and investments averaging close to 1%.

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

**The Blue Mountains  
Quarterly Flash Report -- Operating  
30-Sep-10**

Total Town	Annual Budget	YTD Actual	% of Budget	Forecast	Forecasted Variance
Salaries & Ben	8,391,932	5,646,899	67%	8,266,053	125,879

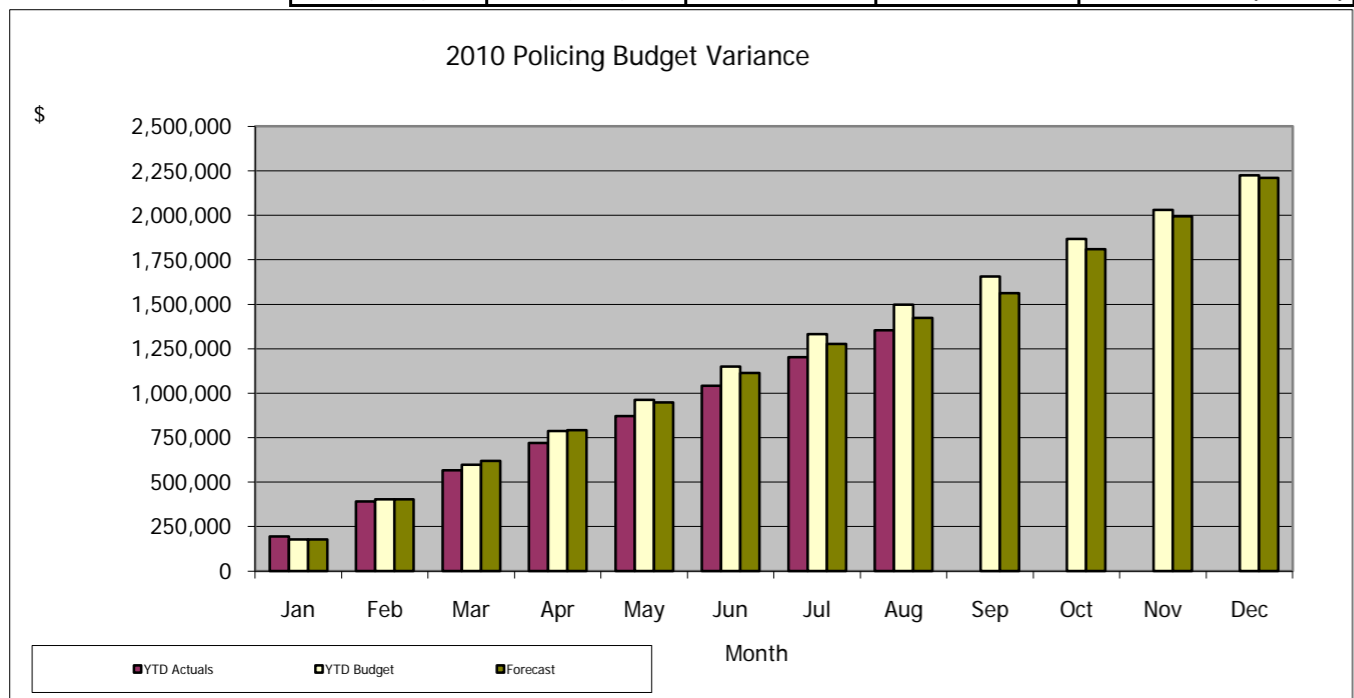


**Commentary**

Salaries & Benefits from July to September were \$ 1,875,900

There is an expectation of a favourable year-end variance due to late hiring of budgeted staff.

OPP Services	Annual Budget	YTD Actual	% of Budget	Forecast	Forecasted Variance
	2,224,000	1,354,093	61%	2,211,549	(12,451)



**Commentary**

Information from the OPP will be provided at the end of the following month in order to be able to provide accurate statistics

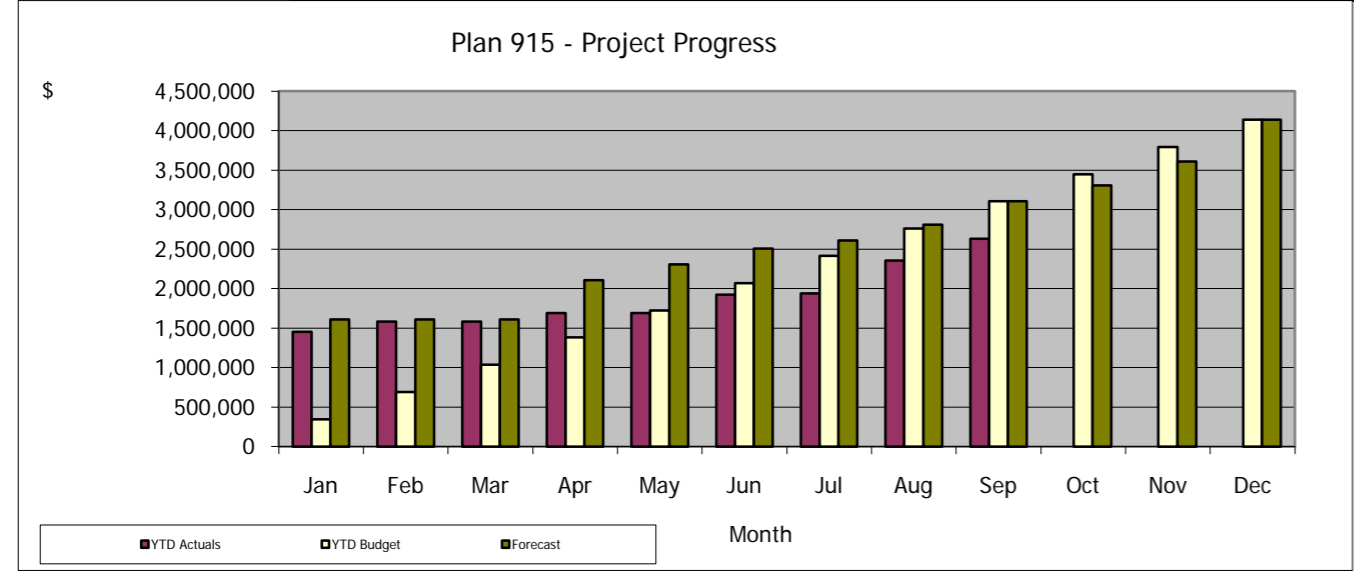
One additional constable, as negotiated in our contract renewal, is now in the detachment as of September 7, 2010. Our new monthly billing amount will be \$191,261

Total Hours for June to August were 5,678

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

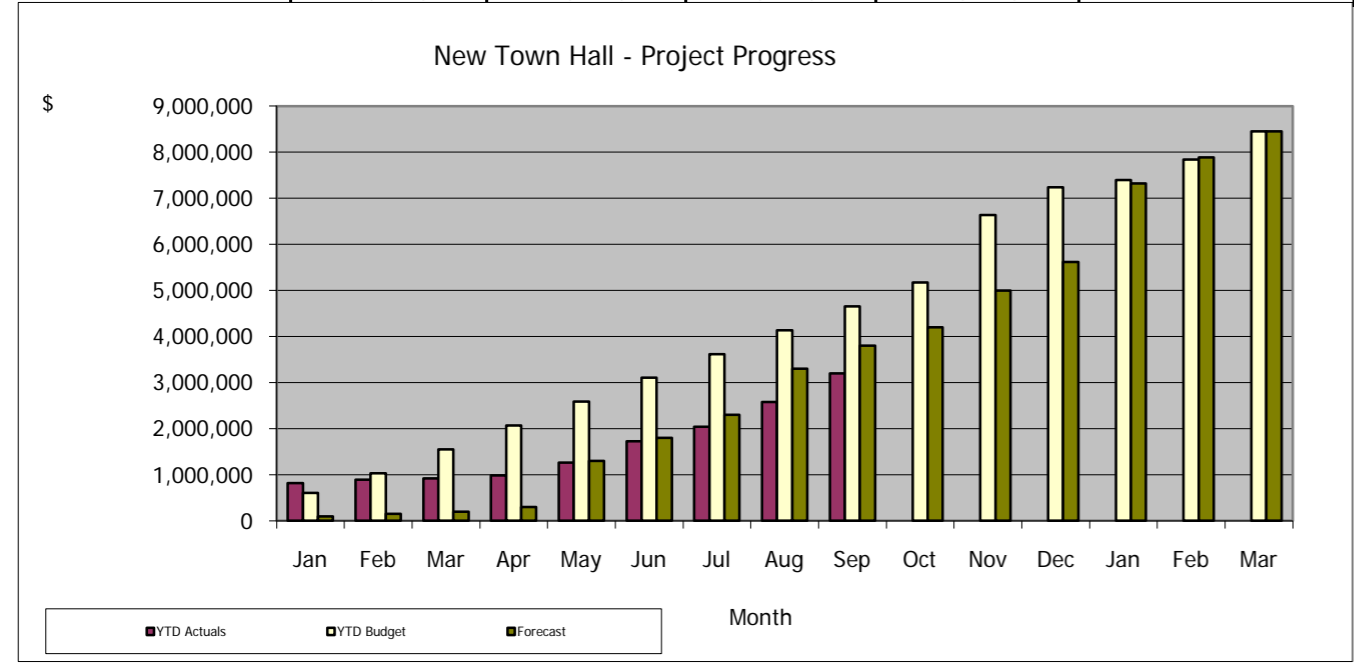
**The Blue Mountains  
Quarterly Flash Report - Capital  
30-Sep-10**

Plan 915	Project Budget	Project Cost To Date	2010 Budget	2010 YTD Actual	% of Annual Budget
	4,140,380	2,632,423	2,224,000	1,023,353	46%



Commentary
Presently running about one month behind schedule.
Staff are working through a number of Work Orders submitted by the Contractor. Final value of Contract will be determined based on the validity of the outstanding Work Orders. To date the project is still within the overall budget

New Town Hall	Project Budget	Project Cost To Date	2010 Budget	2010 YTD Actual	% of Annual Budget
	8,448,000	3,199,310	4,800,000	2,378,840	50%

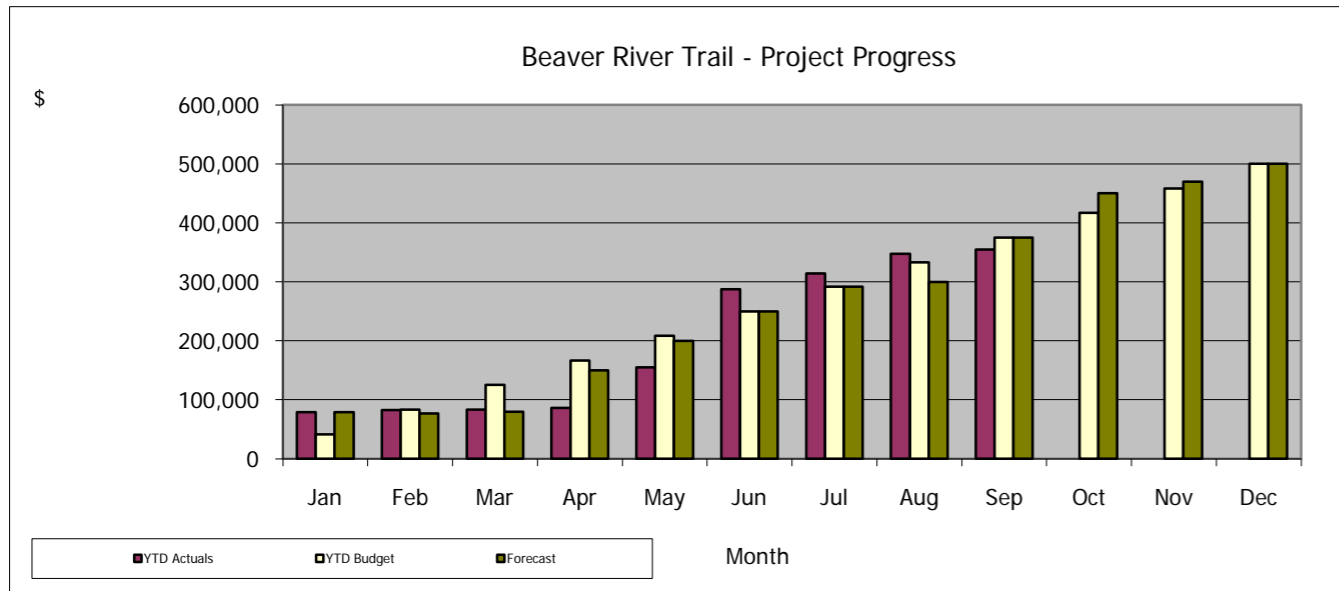


Commentary
The New Town Hall is now substantially closed in with the majority of the mechanical and electrical rough-in and steel stud install complete. Work has now proceeded on the development of the parking lots to the north of the New Town Hall and on the east side of Mill Street. Construction continues to be on schedule with an expected "Substantial Completion" date of February 28, 2011.

Note: YTD Budget is an extrapolation of the Annual Budget based on estimated occurrence of transactions in our business cycle.

**The Blue Mountains  
Quarterly Flash Report - Capital  
30-Sep-10**

Beaver River Trail	Project Budget	Project Cost To Date	2010 Budget	2010 YTD Actual	% of Annual Budget
	500,000	354,888	440,000	278,055	63%



Commentary
Construction of the Trailhead Parking is expected to be completed by end of November, and this project will be on Budget.

**The Blue Mountains**  
**3rd Quarter Budget Variance Reporting - Taxation**  
**for period ending September 30, 2010**

prepared: Oct 22/10  
updated: Nov. 30/10

Account Group	2010 YTD	2010 Forecast	2010 Budget	Forecasted Variance	Comments
Salaries & Benefits	\$ 4,517,462	\$ 6,535,000	\$ 6,687,990	\$ 152,990	Favourable variance expected due to the hiring of new positions being slightly delayed compared to budget.
Administration and Operating Expenses	\$ 732,335	\$ 1,188,900	\$ 1,244,172	\$ 55,272	Favourable variance expected due to savings as a result of improved purchasing agreements.
Utilities	\$ 210,820	\$ 298,000	\$ 271,905	-\$ 26,095	Hydro costs are higher than expected and cost for natural gas is lower than expected. Expect to be over budget by 10%.
Vehicle and Equipment Related	\$ 354,888	\$ 553,000	\$ 548,555	-\$ 4,445	Expect to be close to budget as winter season expenses are incurred.
Purchased Services/Professional Fees	\$ 2,807,177	\$ 4,070,000	\$ 4,252,859	\$ 182,859	Expect a favourable variance due to roads drainage studies worth about \$190,000 not being completed this year. These funds will be carried forward for the studies in future years.
Financial Related	\$ 799,813	\$ 887,915	\$ 1,241,571	\$ 353,656	The main outstanding item at this time is the budgeted grant to the Medical Clinic of \$350,000.
Facility/Premises	\$ 241,201	\$ 431,000	\$ 430,030	-\$ 970	Appears close to budget at this time.
<b>Sub-Total - Tax Supported Expenses</b>	<b>\$ 9,664,798</b>	<b>\$ 13,963,815</b>	<b>\$ 14,677,082</b>	<b>\$ 713,267</b>	
Capital and Reserves	\$ 209,201	\$ 407,352	\$ 407,352	\$ -	On target.
<b>Total Expenses</b>	<b>\$ 9,873,999</b>	<b>\$ 14,371,167</b>	<b>\$ 15,084,434</b>	<b>\$ 713,267</b>	
<b>Revenue</b>	<b>\$ 12,872,383</b>	<b>\$ 14,515,000</b>	<b>\$ 14,943,935</b>	<b>-\$ 428,935</b>	Unfavourable variance expected. Revenue from Interest, Development Review and Reserves are driving this shortfall.
<b>Expected Surplus/(Deficit)</b>	<b>\$ 2,998,384</b>	<b>\$ 143,833</b>	<b>-\$ 140,499</b>	<b>\$ 284,332</b>	<b>Presently expecting a surplus for the year.</b>

<b>Expected Surplus Analysis</b>	\$ 284,332
Less: Drainage Studies	-\$ 190,000
<b>Expected Surplus</b>	<u>\$ 94,332</u>

**The Blue Mountains**  
**3rd Quarter Budget Variance Reporting - Water & Wastewater**  
**for period ending September 30, 2010**

prepared: Oct 22/10  
updated: Dec. 1/10

Account Group	2010 YTD	2010 Forecast	2010 Budget	Forecasted Variance	Comments
Salaries & Benefits	\$ 820,851	\$ 1,150,000	\$ 1,308,520	\$ 158,520	Expect a favourable variance due to the hiring of new positions being delayed.
Administration and Operating Expenses	\$ 434,298	\$ 690,000	\$ 701,135	\$ 11,135	Favourable variance expected due to savings as a result of improved purchasing agreements.
Utilities	\$ 237,436	\$ 355,000	\$ 358,100	\$ 3,100	Expectation is close to budget.
Vehicle and Equipment Related	\$ 161,996	\$ 260,000	\$ 327,100	\$ 67,100	Presently there is unused budget room in this expense category due to a fortunate year (mechanically). If the remainder of the year is repair free, a favourable variance is expected.
Purchased Services/Professional Fees	\$ 168,779	\$ 261,045	\$ 264,350	\$ 3,305	Some operating programs have not been completed but expect to be by year-end or rolled over to 2011. Expect to be on target.
Financial Related	\$ 220,895	\$ 229,000	\$ 184,596	-\$ 44,404	Insurance premiums, deductibles and appeals were greater than expected.
Facility/premises	\$ 22,173	\$ 28,000	\$ 38,050	\$ 10,050	
<b>Sub-Total Water &amp; Wastewater Supported</b>	<b>\$ 2,066,428</b>	<b>\$ 2,980,457</b>	<b>\$ 3,181,851</b>	<b>\$ 201,394</b>	
Capital And Reserves	\$ 1,051,940	\$ 2,493,600	\$ 2,493,600	\$ -	On target.
<b>Total Expenses</b>	<b>\$ 3,118,368</b>	<b>\$ 5,474,057</b>	<b>\$ 5,675,451</b>	<b>\$ 201,394</b>	
<b>Revenue</b>	<b>\$ 3,633,758</b>	<b>\$ 5,606,000</b>	<b>\$ 5,675,451</b>	<b>-\$ 69,451</b>	YTD consumption is lagging the estimate. If consumption continues at this rate an unfavourable variance could approach \$70,000.
<b>Expected Surplus/(Deficit)</b>	<b>\$ 515,390</b>	<b>\$ 131,943</b>	<b>\$ -</b>	<b>\$ 131,943</b>	<b>Presently expecting a surplus for the year.</b>

**The Blue Mountains**  
**3rd Quarter Budget Variance Reporting - User Fees**  
**for period ending September 30, 2010**

prepared: Oct 22/10  
updated: Dec. 1/10

Account Group	2010 YTD	2010 Forecast	2010 Budget	Forecasted Variance	Comments
Salaries & Benefits	\$ 353,251	\$ 393,497	\$ 395,422	\$ 1,925	On target.
Administration and Operating Expenses	\$ 99,445	\$ 101,246	\$ 107,815	\$ 6,569	Favourable variance expected due to savings as a result of improved purchasing agreements and cost controls.
Utilities	\$ 9,333	\$ 13,213	\$ 8,850	-\$ 4,363	Hydro costs are higher than expected and cost for natural gas is lower than expected. Expect to be over budget by 3% - 10%.
Vehicle and Equipment Related	\$ 20,533	\$ 26,412	\$ 29,349	\$ 2,937	On target.
Purchased Services/Professional Fees	\$ 220	\$ 11,538	\$ 12,100	\$ 562	On target.
Financial Related Expenses	\$ 95,832	\$ 96,032	\$ 87,926	-\$ 8,106	Insurance premium was more than expected.
Facility/premises	\$ 23,772	\$ 78,272	\$ 73,000	-\$ 5,272	Site maintenance at the Harbour is driving this unfavourable variance.
<b>Sub-Total User Fee Supported Expenses</b>	<b>\$ 602,386</b>	<b>\$ 717,710</b>	<b>\$ 714,462</b>	<b>-\$ 3,248</b>	
Capital And Reserves	\$ 147,410	\$ 339,114	\$ 339,114	\$ -	On target.
<b>Total Expenses</b>	<b>\$ 749,796</b>	<b>\$ 1,056,824</b>	<b>\$ 1,053,576</b>	<b>-\$ 3,248</b>	
Revenue	\$ 727,373	\$ 1,037,737	\$ 1,053,576	-\$ 15,839	Unfavourable variance expected in Harbour. Permit Revenue is on target.
<b>Expected Surplus/(Deficit)</b>	<b>-\$ 22,423</b>	<b>-\$ 19,087</b>	<b>\$ -</b>	<b>-\$ 19,087</b>	

Estimated Deficit Analysis Breakdown	
Harbour	\$ 19,000
Building (has approved budget to borrow \$226,000 to balance operations in 2010.)	\$ -
<b>Expected Deficit</b>	<b>\$ 19,000</b>

# 2010 Project List

PRIMARY FUNDING SOURCE	
1	Grants , Donations, etc.
2	Taxation/User Fees
3	Reserve/Reserve Funds
4	Local Improvement Charges
5	Development Charges/ Developer Front Ending
6	Long Term Debt/Unfinanced

2010 Project List (Name Change from 2010 Capital Program) September 10, 2010				ANNUAL BUDGET	PROJECT BUDGET	PROJECT CONTACT	PROJECT INITIATION DATE	PROJECT COMPLETION DATE	% OF PROJECT COMPLETED	NOTES
<b>TAXATION GROUPS</b>										
<b>Administration</b>										
1	1		Administration Building Expansion	\$ 4,800,000	\$ 8,448,000	D. Finbow	2008	Mar-11	30%	
2	2	0	Community Improvement Initiative	\$ 20,000	\$ 20,000	P. Tollefsen	May-10	Dec-10	0%	
3	1		Community Improvement Plan	\$ 40,000	\$ 175,000	P. Tollefsen	Jun-09	Oct-10	95%	
4	2		Town Hall Remedial Work	\$ 5,000	\$ 5,000	D. Finbow				Ongoing
5	3		Financial Information System	\$ 10,000	\$ 10,000	R. Cummings	Jun-10	Nov-10	20%	
6	3		Housing Strategy	\$ 30,000	\$ 50,000	P. Tollefsen	Jun-09	Sep-10	100%	
<b>Communications &amp; Economic Development</b>										
7	3		Economic Development Strategy	\$ 20,000	\$ 20,000		2009	Sep-10	95%	
<b>Information Services</b>										
8	2		Geographic Information System IT	\$ 33,000	\$ 33,000	C. Bailey	Ongoing	Ongoing		
9	2		Connectivity IT	\$ 11,000	\$ 11,000	C. Bailey	Ongoing	Ongoing		
10	2		Continuos Improvement IT	\$ 100,000	\$ 100,000	C. Bailey	Ongoing	Ongoing		
11	2		Information Technology Tools	\$ 5,000	\$ 5,000	C. Bailey	Ongoing	Ongoing		
<b>Planning</b>										
12	2		Official Plan Review	\$ 60,000	\$ 224,000	D. Finbow/C. Welsh	Feb-10	2012	10%	
13	2		Zoning By-law Review, STA, ICBL	\$ 286,200	\$ 547,200	D. Finbow/C. Welsh	2009	2010	90%	
14	5		Site Plan Design Guidelines	\$ 12,500	\$ 60,000	D. Finbow/C. Welsh	Mar-10	2011	35%	
<b>Fire Department</b>										
15	2		Fire Fighter Equip Replacement	\$ 16,845	\$ 16,845	A.J. Lake	Ongoing thru year	Ongoing thru year		
16	2		Other Equip incl Replacement Equip	\$ 23,735	\$ 23,735	A.J. Lake	Ongoing thru year	Ongoing thru year		
17	3		Management Software System	\$ 25,000	\$ 25,000	R. Doherty	Feb-10	Jun-10	25%	
18	5		Fire Stations - Additions & New Construction	\$ 448,000	\$ 448,000	R. Doherty	Feb-10	Dec-10	5%	
19	5		Vehicle Acquisitions - Growth Related	\$ 395,000	\$ 395,000	A.J. Lake	Jan-10	Dec-10	30%	
20	5		Pers Fire Fighter Equip Growth-Related	\$ 26,085	\$ 26,085	A.J. Lake	Ongoing thru year	Ongoing thru year		
21	5		Specialized Equip Growth-Related	\$ 13,400	\$ 13,400	A.J. Lake	Mar-10	Sep-10	5%	

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<b>Recreation - Beaver Valley Community Centre</b>										
22	2		<b>BVCC Arena Roof Study and Replacement</b>	\$ 140,000	\$ 160,000	A. McMullen	Feb-10	May-10	30%	Pushed to 2011
23	2		<b>BVCC Refrigeration Replacement</b>	\$ 65,000	\$ 271,000	A. McMullen	Mar-10	Jul-10	20%	Pushed to 2011
24	2		<b>Coming Events Signage</b>	\$ 3,000	\$ 3,000	S. Everitt	Mar-10	Jun-10	10%	
25	2		<b>Vehicles</b>	\$ 20,000	\$ 20,000	S. Everitt	Apr-10	Nov-10	50%	
	6		<b>BVCC Building Upgrades</b>	\$ 42,000	\$ 42,000	A. McMullen	Feb-10	Aug-10	100%	
<b>Recreation - Parks &amp; Trails</b>										
26	1		<b>Riverwalk Trail</b>	\$ 440,000	\$ 500,000	S. Everitt	2009	Dec-10	70%	
27	2		<b>Parks and Recreation Signage</b>	\$ 5,000	\$ 5,000	T. Green	Mar-10	May-10	100%	
28	2		<b>Equipment Replacement</b>	\$ 3,000	\$ 3,000	T. Green	Mar-10	Jul-10	0%	
29	3		<b>Vehicles Replacement</b>	\$ 11,000	\$ 11,000	T. Green	Mar-10	Apr-10	100%	Interdepartmental from EPW
30	5		<b>2nd Line Trail Construction</b>	\$ 138,000	\$ 138,000	S. Everitt	Apr-10	Nov-10	10%	
31	5		<b>Delphi Point Park &amp; Trail Development</b>	\$ 165,000	\$ 190,000	T. Green	Apr-10	Nov-10	85%	
32	5		<b>Heathcote Property Development</b>	\$ 20,000	\$ 20,000	S. Everitt	Feb-10	Nov-10	100%	
33	5		<b>Washroom Facilities</b>	\$ 5,000	\$ 5,000	T. Green	Feb-10	Nov-10	100%	
34	5		<b>Additional Skate Park Equipment</b>	\$ 20,000	\$ 20,000	S. Everitt	Mar-10	Jul-10	10%	
35	5		<b>Bike Park Construction</b>	\$ 30,000	\$ 30,000	S. Everitt	Feb-10	May-10	0%	
<b>Recreation - Tomahawk</b>										
36	3		<b>Machinery &amp; Equipment - Replacement</b>	\$ 8,000	\$ 8,000	A. McMullen	Completed		100%	
37	5		<b>Tomahawk Ath Fld Soccer Pitches</b>	\$ 110,000	\$ 110,000	S. Everitt	Feb-10	Sep-10	20%	
38	5		<b>Golf Course Irrigation Improvements</b>	\$ 30,000	\$ 30,000	A. McMullen	Mar-10	Oct-10	40%	
39	5		<b>Machinery &amp; Equipment - Growth Related</b>	\$ 8,000	\$ 8,000	A. McMullen	Mar-10	May-10	100%	
<b>Cemeteries</b>										
40	3		<b>Cemetery Management Software &amp; GPS Mapping</b>	\$ 25,000	\$ 25,000	S. Everitt	2009	Nov-10	20%	
41	6		<b>Cemetery Enhancements</b>	\$ 80,000	\$ 80,000	S. Everitt	Feb-10	Nov-10	70%	
<b>By-law</b>										
42	2		<b>Power Lift Gate</b>	\$ 4,500	\$ 4,500	G. Miller	Jun-10	2010	100%	Completed 35% under budget (\$2,945)
43	2		<b>City View Enhancements</b>	\$ 10,000	\$ 10,000	G. Miller	2010	2010	75%	

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<b>Library</b>									
44	2	Books and Collection Materials	\$ 37,025	\$ 37,025	C. Cooley	Jan-10	Ongoing		
45	2	Furn & Equip Replacement	\$ 11,590	\$ 11,590	C. Cooley	Mar-10	Dec-10	0%	
46		Space needs Analysis - Implementation		\$ 20,000	C. Cooley	May-10	Sep-10	100%	
<b>Engineering &amp; Roads</b>									
47	2	Regional Transportation Initiatives	\$ 5,000	\$ 5,000	R. Russwurm	2010	2011	0%	
48	2	Wayfinding Signage Strategy	\$ 20,000	\$ 20,000	R. Russwurm	Aug-10	Oct-11	10%	
49	2	Capital Maintenance (Paving, Surface Treatment, etc)	\$ 290,000	\$ 290,000	J. McCannell	Jan-10	Dec-10	7%	
50	3	Camperdown Drainage Plan	\$ 45,000	\$ 45,000	R. Russwurm	May-10	Jun-11	10%	
51	5	Craigleith East Drainage Plan	\$ 60,000	\$ 60,000	R. Russwurm	May-10	Jun-11	10%	
52	5	Craigleith West Drainage Plan	\$ 60,000	\$ 60,000	R. Russwurm	May-10	Jun-11	10%	
53	5	Streetscape & Engineering Standards	\$ 15,000	\$ 50,000	T. Gray	2010	2012	5%	
<b>R2 Bridges Summary</b>									
53	1	Beaver River Bridge Upgrades	\$ 1,780,600	\$ 2,128,200	T. Gray	Jan-09	Nov-10	60%	
54	2	Slabtown Bridge#15 Repairs & Upgrades	\$ 150,000	\$ 1,525,000	R. Russwurm	Mar-09	Oct-11	70%	
<b>R4 Road Constr related to W&amp;S Service Ext Summary</b>						0			
55	3	Georgian View Et Al Service Extension	\$ 389,865	\$ 845,965	M. Campbell	Sep-09	Oct-10	70%	
<b>R5 Growth-Related Road Improvements Summary</b>									
56	5	Clark Street/GR2 Intersection Improvements	\$ 37,500	\$ 57,500	R. Russwurm	Oct-09	2014	10%	On hold by Council
<b>R6 Infrastructure Summary</b>									
57	1	Plan 915 Road Reconstruction	\$ 670,000	\$ 1,693,460	T. Gray	Apr-09	Oct-10	75%	
<b>R9 Bldgs, Mach, Equip, and Other Summary</b>									
58	2	Ravenna Roads Depot Expansion	\$ 85,000	\$ 85,000	J. McCannell	2010	2011	75%	
59	2	Furniture & Fixtures	\$ 13,200	\$ 13,200	J. McCannell	2010	2012	5%	
60	3	Vehicles Replacement	\$ 65,000	\$ 65,000	J. McCannell	2010	2010	100%	Complete
61	3	Machinery and Equipment Replacement	\$ 528,000	\$ 528,000	J. McCannell	2010	2014	18%	
62	5	Machinery and Equipment Growth-Related	\$ 22,000	\$ 22,000	J. McCannell	2010	2013/2014	100%	Complete
<b>Parking</b>									
63	3	Hester Street Parking Lot (Downtown Thornbury)	\$ 8,000	\$ 212,000	T. Gray	Feb-10	Jun-10	100%	
64	3	Clarksburg Parking - George Street	\$ 69,000	\$ 69,000	T. Gray	Apr-10	Aug-10	0%	
65	3	Clarksburg Parking Improvements	\$ 33,000	\$ 33,000	T. Gray	Jun-09	2011	100%	

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<b>Streetlighting</b>									
66	1	Carmichael, Kinsey, Plater, Campbell - Plan 915	\$ 148,000	\$ 213,050	T. Gray	Apr-09	Oct-10	65%	
<b>Landfill</b>									
67	1	Waste Receiving Area Improvements	\$ 375,983	\$ 375,983	J. Fletcher	Mar-10	Jun-10	95%	Open August 6
68	1	Environmental Screening	\$ 144,600	\$ 307,000	J. Fletcher	May-08	Aug-10	70%	Must start EPA work b/f 2011
69	2	Land Acquisition, Contaminant Attenuation Zone	\$ 2,000	\$ 2,000	J. Fletcher	Apr-10	Apr-10	75%	Begin neg't'ns w landowner
<b>Environmental Initiatives</b>									
70	1	Organics Processing Study	\$ 145,700	\$ 145,700	J. Fletcher	Jan-10	May-10	98%	Make correxitons on final draft
71	1	Integrated Community Sustainability Plan	\$ 66,254	\$ 66,254	J. Fletcher	2009	Jun-10	90%	Finishing Artwork & organize event
72	2	Green House Gas Reduction Guide	\$ 6,500	\$ 6,500	J. Fletcher	May-10	Sep-10	40%	Print & radio ads
73	2	Solar Voltaic Panel Installation	\$ 2,000	\$ 2,000	J. Fletcher	Sep-10	2011	60%	Structure certified by P. Eng.
<b>USER FEE GROUPS</b>									
<b>Building</b>									
74	1	Comprehensive Energy Audit & Retrofit Strategy	\$ 50,000	\$ 50,000	G. Miller	2010	2012	5%	
75	2	City View Enhancements	\$ 10,000	\$ 10,000	G. Miller	2010	2010	50%	
76	3	Personal Digital Assistants (PDA's)	\$ 20,000	\$ 20,000	G. Miller	2008	2010	50%	
<b>Recreation - Harbour</b>									
77	1	Install/Replace Dock Hydro	\$ 10,500	\$ 10,500	R. Gibbons	Apr-10	Sep-10	90%	
78	1	Install & Repair Dock Anchoring System	\$ 10,000	\$ 10,000	R. Gibbons	Mar-10	May-10	100%	
79	2	Dock Reconstruction (Refloatation)	\$ 136,500	\$ 136,500	R. Gibbons	2009	Apr-10	100%	
80	3	D Dock Section Replacement	\$ 15,750	\$ 15,750	R. Gibbons	Feb-10	Apr-10	100%	
<b>Water</b>									
81	2	Clarksburg Water Servicing Strategy	\$ 10,000	\$ 10,000	R. Russwurm	2010	2010	5%	Waiting on residents group
82	2	Reservoir Cleaning	\$ 20,000	\$ 20,000	J. Caswell	2010	2010	5%	
83	2	Water Efficiency Initiatives	\$ 45,000	\$ 125,000	J. Caswell	2007	100	100%	
84	2	Operations Manuals & As Built Drawings	\$ 10,000	\$ 10,000	D. Shilvock	2010	2010	10%	
85	2	Drinking Water Quality Management Standard (DWQMS)	\$ 15,000	\$ 52,500	J. Caswell	2009	2014	25%	
86	5	Water Modelling & Distribution Analysis	\$ 125,000	\$ 200,000	J. Caswell	Oct-09	Dec-11	15%	
<b>W1 Plants and Studies Summary</b>									
87	2	Thornbury WTP & related SCADA	\$ 25,000	\$ 125,000	D. Shilvock	2010	2014	15%	

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<b>W2 Reservoirs &amp; Booster Pumping Stations Summary</b>									
88	2	Camperdown Reservoir Water Pipe Replacement	\$ 15,000	\$ 15,000	J. Caswell	2010	2010	5%	
<b>W3 Operations and Other Summary</b>									
89	2	Water Meters - Residential & Commercial	\$ 30,000	\$ 30,000	J. Caswell	2010	2014	20%	
90	2	Water Chamber Works	\$ 25,000	\$ 25,000	J. Caswell	2010	2014	10%	Quotation to be issued late August
<b>W6 Infrastructure trunks mains pipes lines Summary</b>									
91	3	Plan 915 Water Main Replacement	\$ 282,000	\$ 912,400	T. Gray	Apr-09	Oct-10	95%	
92	3	Peel Street Watermain Replacement	\$ 15,000	\$ 15,000	R. Russwurm(MTO)	Mar-10	Oct-10	0%	MTO driven
<b>W7 Other W &amp; S Infrastructure &amp; Service Extension Summary</b>									
93	3	King Street Water Main Extension (Thornbury)	\$ 90,000	\$ 100,000	J. Caswell	Jul-10	Aug-10	5%	Deferred due to work load
<b>W9 Bldgs, Mach, and Equip Summary</b>									
94	2	Furniture and Equipment	\$ 5,000	\$ 5,000	J. Caswell	2010	2014	60%	
<b>Wastewater</b>									
95	2	Clarksburg Sanitary Sewer Servicing Strategy	\$ 10,000	\$ 10,000	R. Russwurm	Jan-10	Nov-10	5%	Waiting on residents group
96	2	Operations Manuals & As Built Drawings	\$ 10,000	\$ 10,000	R. Fleming	2010	2010	0%	
97	2	Craigleith SLS Spare Pump Parts	\$ 15,000	\$ 15,000	J. Caswell	Mar-10	2010	0%	
<b>S1 Plants and Studies Summary, Sewer</b>									
98	2	Craigleith Ethernet Installation	\$ 60,000	\$ 60,000	R. Fleming	Mar-10	Nov-10	10%	
99	2	Craigleith STP SCADA	\$ 20,000	\$ 20,000	R. Fleming	May-10	Sep-14	0%	
100	2	Craigleith STP Equipment	\$ 25,000	\$ 25,000	R. Fleming	Sep-10	Sep-14	0%	
	5	Thornbury STP Phase II Expansion	\$ 10,000	\$ 7,172,100	J. Caswell	Aug-08	Oct-14	5%	Rec.CofA/Ph 1A Des. Comp.
<b>S2 Pumping Stations, Lift Stations, Related Forcemains Summary</b>									
101	2	Mill Street Pump Rebuild	\$ 17,500	\$ 17,500	R. Fleming	May-10	Jul-10	0%	
102	3	Craigleith WWTP Roof Repairs	\$ 100,000	\$ 100,000	R. Fleming	Mar-10	Sep-10	5%	
<b>S4 W &amp; S Service Extensions Summary</b>									
103	4	Georgian View Ests et al San Sew Ext	\$ 274,197	\$ 635,337	M. Campbell	Sep-09	Oct-10	100%	
104	4	Peaks Road Sanitary Extension	\$ 129,000	\$ 129,000	R. Russwurm	2009	2010	30%	Developer driven

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<b>S5 Growth-Related W &amp; S Improvements Summary</b>									
105	5	Camperdown Hwy No 26 San Sew (Drexler)	\$ 100,000	\$ 100,000	R. Russwurm	2005	2010	99%	
<b>S6 Infrastructure trunks mains pipes lines</b>									
106	3	Plan 915 Sanitary Sewer Replacement	\$ 447,000	\$ 1,321,520	T. Gray	Apr-09	Oct-10	98%	
107	3	Lakewood Drive Sew Pump Stn (SLS) Replacement	\$ 250,000	\$ 250,000	R. Fleming	May-10	Oct-10	20%	
108	3	Rankins Landing Easement & Repairs	\$ 20,000	\$ 20,000	R. Fleming	Mar-10	Sep-10	5%	
<b>S9 Bldgs, Mach, and Equip Summary</b>									
109	2	Furniture and Equipment	\$ 5,000	\$ 5,000	J. Caswell	2010	2014	0%	