

were needed to the policing model on which operations and costing were based. Larry further noted it was determined the demands on policing were stronger and change in governance at the upper levels was required.

Larry then noted the interest of the CPC is community safety and the CPC is a supporter of effective policing in the community.

Bruce Melhuish of the CPC then noted the CPC theme is that of a friend of policing and the thought of the CPC is that something has to be done over the next five years for the next contract to show how costs are being contained.

Larry then noted the context is moving forward over the next five year contract is there needs to be change.

Larry then reported in 2006 the CPC developed CPC Principles, being there should be differentiated programs, balanced deployment with proactive policing, community presence and joint problem solving and education. Larry then gave an example of community presence, when some time ago there was vandalism in parks and lighting was established and patrols were changed as preventive policing.

Larry then reviewed an evaluation matrix developed for the three contract policing options and section 5.1 policing, based on weight given to CPC requirements, being re-enforce leadership, maintain community presence and continuity, build partnerships, lead crime prevention initiatives, problem-solving model, provide 24/7 response capability, ensure access to OPP specialist and other resources, enhance communication and transparency and address affordability.

Regarding affordability, Larry noted the average cost of a constable is projected at \$126,000 in 2014 and this was discussed at the Summit.

Larry then noted the Ontario Police Act has changed the requirements for a local police service, which would still require some contracting with the OPP and this option was essentially a non-starter.

Larry then noted the CPC came to a consensus that Option 1 was preferred although Option 2 was considered in some depth, adding the loss of an officer in Option 2 might be acceptable if the definition of a constable were to be changed to strengthen the crime prevention role.

Larry then noted the final CPC recommendation is to get on with the process.

Bruce then reiterated that we have to be doing something over the next five year period to prepare for the next contract and increased By-law Enforcement may be an issue.

John then requested Larry to elaborate on ensuring access to OPP specialist and other resources, Larry replying the CPC originally had access to crime prevention resources at OPP Orillia Headquarters to assist setting up the Watch programs but crime prevention is now one officer for the entire Province.

John then stated the contact is with the local detachment and there is a local, dedicated crime prevention officer, Charlie noting the officer is on the CPC.

Larry then noted there should be a liaison with Orillia for mentoring crime prevention officers and programs.

Mayor Anderson then noted it appears the CPC is attempting to deal with higher powers which might increase contract costs, Troy stating additional policing support will likely increase contract policing costs.

Cam then noted Orillia might consider replying to inquiries, Larry adding for efforts to work there must be more support from Orillia for crime prevention officers.

Ellen then noted at the Provincial level there is generally less support available as a result of cutbacks and there likely not be any new hiring due to the increased cost. Ellen then questioned if it was that important to have more crime prevention presence in Orillia and not services available in other areas.

Bruce then noted the first place to go in assessing a situation is the front line and ask them what they need from management and the front line can identify areas they need support in and management can regroup to provide the needed support. Bruce further noted if messages are clear then front line service could be maintained with costs controlled over the next five years.

John then noted he misunderstood the reference to ensure access to OPP specialists, thinking it might mean for example criminal investigators, Larry replying the CPC has no knowledge of those matters.

Larry then noted the CPC decided to consider the short-term regarding policing in the community and other things that are beyond the purview of the CPC should be highlighted.

Larry then reviewed CPC ideas to improve efficiency and effectiveness of community safety services in the short term, noting there should be integration of services to deal with matters collaboratively, for example regarding short term accommodation (STA) issues, perhaps By-law Enforcement Officers with college justice training could be hired with integration continuing.

Chair Knott then questioned if the CPC was seeking more enforcement but not saying where, Larry replying the CPC was recommending more integration among services, for example the Community Policing Office in the Blue Mountain Village.

Ellen then noted the Office was no longer under consideration, John reporting he understood the Village Association did not believe the Office is required at present.

Larry then noted the CPC itself had not yet integrated and they may have to re-recruit membership.

Larry then reviewed CPC ideas for the longer term, noting the OPP have successfully driven out most of the crime and they are now dealing with Provincial Offences and by-law issues which do not find their way into the policing model. Larry then noted the CPC asked the OPP to consider revising their policing model and asked the Town to consider additional By-law Enforcement and the CPC received reasons why nothing could change.

Ellen then noted this was a misinterpretation, Troy noting previous Staff Reports indicated hiring additional By-law Officers would not change the policing contract and the policing model would have to change before the Town could do anything., Bruce noting it was a circular situation, Ellen noting it goes back to the policing model in place.

John then noted under Section 5.1 policing, the OPP would enforce no Town By-laws. John then noted the difference between the Option 1 contract and Section 5.1 policing is \$600,000 but this is not necessarily the cost of By-law enforcement. John further noted if attention is paid to crime prevention and chasing crime out of Town, the Town will not need enhancements to deployment, adding the Detachment has added one Officer in the past ten years.

John noted one Officer is dedicated to crime prevention and has been successful and this is difficult to measure quantitatively.

Rick Ouellet of Blue Mountain Resort then noted he has seen a remarkable difference over the last ten years in crime prevention.

John then reported despite a significant increase in visitors to the Village there has been a 20% decrease in incidents, which saves insurance and victim costs and makes the community safer, adding perhaps one measure may be increased visits to the area, noting it is difficult to determine what are By-law enforcement costs.

Larry then noted many of the larger policing issues are beyond the Board and the Town but jointly there are people and groups addressing these issues, such as the Summit, and we should be part of that and this is what the CPC recommendations are, to participate in broader changes over the next five years.

Larry then reiterated the CPC position is support for Option 1, but there should be ongoing dialogue.

Troy then noted support for the CPC in participating in the greater issues, adding it is difficult to pursue change. Troy then recounted there is a working group looking at a police costing model who recently surveyed 48 municipalities, but Ministry of Municipal Affairs and Housing staff reported they did not know who the group was or which municipalities were surveyed.

Troy further noted the group had recently supplied the Town with survey results and asked for comments in a very short timeframe.

Cam then noted in the past ten years he has seen growth in the Town and has been a CPC member and the CPC has done great things for the community, for example promoting the Alarm By-law. Cam further noted he understands Larry's concerns with the Province but the Town would appear to be a model for the Province to support, adding he hopes the CPC will keep up the good work.

Ellen then noted she appreciates the time and work the CPC members give and do. Ellen further noted it is ridiculous to hear people say because crime is down so reduce the policing presence, adding crime prevention has been very effective and the Town has a good policing service but it is difficult to address Provincial matters and it will take political will to change the policing model.

Larry then noted the CPC would appreciate the Board reviewing the recommendations for any feedback.

Rod then thanked the deputation and they retired from the meeting.

C. Staff Reports as circulated

C.1 Detachment Commander's Report

The Detachment Commander's Report for the last Quarter was deferred to the next Board meeting to allow additional time for consideration of OPP contract renewal options.

D. Correspondence

The Board then reviewed the correspondence of June 26, 2013.

Author	Recommendation
D.1 Staff Report CAO.13.02, Proposals for Renewal	Direction as to options
D.2 Explanation of 2013 OPP Costing Options	“ “
D.3 Comparison of 2013 OPP Costing Options	“ “
D.4 Understanding OPP 2012 Cost Recovery Formula	“ “
D.5 OAPSB Police Services Board Training	“ “
D.6 Notice of Public Information Session and Meeting	Receive for information
D.7 Year 2012 Reconciled Contract Policing Costs – OPP	“ “

Some members of the Board questioned why the Town doesn't then just use OPP for all By-law Enforcement. Troy then pointed out that there are many By-laws beyond just those related to incidents where the Town does not send officers in alone to late night parties, such as animal control; long grass and weeds; parking, etc. Further, contrary to what some Board members believed, there is a significant difference between the cost of OPP Officers and By-law Enforcement Officers.

It was agreed that, in future, rather than reacting to broad or general complaints, that if there are specific instances of concern regarding the response of By-law Enforcement Officers, that the details be provided to Troy so that specific instances can be reviewed and either addressed or explained.

Members of the Board then questioned if it would be possible for the Board to be provided with statistics regarding calls received and responded to by the Town's By-Law Enforcement Officers. Troy and Ellen advised that staff provides a monthly statement of call/complaint statistics to the Town's Planning and Building/By-Law Committee. Troy will ask the Secretary to ensure that copies are included in the Board's quarterly meeting package, if the Board wishes.

F. Next Meeting Date(s)

October 2, 2013 9:30 a.m., OPP Station Boardroom

G. Adjournment

As there was nothing further before the Chair, the Board dealt with the following Resolution:

Moved by: Cam Kennedy Seconded by: Ellen Anderson

That this meeting does now adjourn to meet again October 2, 2013, at 9:30 a.m. at the OPP Station Boardroom, or at the call of the Chair, Carried.