





AND THAT Council approve the provision of snow plowing at the Beaver Valley Outreach building as requested.

In speaking to the Motion, Mayor Anderson noted support for the good works that BVO provides in the Town and that BVO did a tremendous job.

Chair Gamble then noted he shares Ellen's support for the good work of BVO and he personally believes the Community Thanksgiving Dinner is a tremendous event.

The Committee then voted on the Recommendation, unanimously Carried.

The deputation then retired from the meeting.

**B.2** Cliff Carr, Police Services Board Chair, Insp. John Trude, Sgt. Charles Watts, Collingwood - The Blue Mountains OPP Re: Municipal By-law Enforcement

Cliff then introduced the deputation and recounted a previous Police Services Board meeting where two matters were discussed and for which Mayor Anderson requested the OPP attend the Committee meeting to clarify the matters, firstly municipal by-law enforcement and secondly per capita policing costs.

The Committee then concurred to consider Correspondence Item D.1 with the deputation in attendance, Charlie noting it was requested at the Board meeting to be reviewed with Committee.

Charlie clarified that there are two officers in the detachment that are fully Federally funded, one of whom works in The Blue Mountains complement and the Town does not get billed for this time, nor for an Emergency Task Force officer and these hours are not considered part of the contract policing, together representing 215 hours in July of 2011.

Charlie then spoke to a previous Police Services Board resolution recommending the Town review hours of operation and weekend work of By-law Enforcement as it relates to short term accommodation, parking and noise complaints so as to assist the OPP in education and enforcement. A Board member had asked Mayor Anderson if any further response to the issue had been made by Council and Ellen requested that the OPP come to the Committee meeting.

Charlie recounted some years ago it had been requested that the OPP assist the single, aging By-law Enforcement Officer in responding to noise complaints and it was agreed the OPP would handle all noise complaints in the Craighleith area at that time.

Charlie then noted Larry Hall, Chair of the Community Policing Committee made his annual report to the Board on February 23, 2011, noting at the then recent OMB Hearing regarding short term accommodation, several residents had noted an apparent lack of response by By-law Enforcement Officers during evenings and weekends and this led to the previously mention Board resolution. Charlie then clarified this led to the Board resolution and responding Staff Report from David Finbow.

Charlie then reviewed paragraph 10 of the Executive Summary of the policing contract, noting it stated it is not the intention of the OPP to be the lead agency in by-law enforcement but rather to supplement By-law Enforcement Officers.

Charlie then reported the OPP responded to 44 noise complaints in 2002 and 127 in 2010, almost triple, adding the Town will have to examine By-law Enforcement and the OPP would be happy to work with the Town and provide assistance.

Councillor Halos then questioned if OPP contract hours would be reduced if the Town provided more by-law enforcement, Charlie replying no but officers would be more focused on police situations.

Charlie acknowledged there has been some criticism for not providing a timely response to noise complaints, but if there are three officers on duty and they are busy elsewhere, the Town could initially respond with officers available for assistance if required.

Councillor Ardiel then questioned if there was a written agreement at present regarding parking and by-law enforcement, Charlie replying the OPP also enforce parking under the contract Executive Summary.

Gail then questioned if Charlie thought By-law Enforcement Officers would be able to respond to noise complaints at present, Charlie replying David had prepared a Staff Report on the matter but the OPP could provide additional operational suggestions.

Gail then noted the Report considered whether it would be safe for a By-law Enforcement Officer to attend a noise complaint by themselves, Charlie replying it was not expected a single Officer to attend at a large party but the OPP would provide assistance in such a situation.

Chair Gamble then noted perhaps the CAO and By-law Enforcement Manager could review the situation and discuss the matter with the Police Services Board to consider assistance in such situations, the Committee concurring.

Troy then noted he had no comment at this time, but he and David could discussion the concerns.

Inspector Trude then reviewed per-capita policing costs in response to Mayor Anderson noting the concerns of Councillor Martin regarding same at the September 7 Police Services Board meeting.

John first noted the main issue is that cost is based on the permanent population of 6,800 persons, but policing takes in all residential units in Town, plus businesses and the resort area, Blue Mountain alone having more than 750,000 day ticket sales during last winter.

John then noted the original contract was valued at \$1.6 million in 1998 and in the last 14 years increased to just under 2.3 million.

John further noted during that time staffing increased by two positions, adding an average yearly increase of \$55,000 appeared reasonable.

John then noted policing costs could be compared to a municipality with a similar unit count of assessment level, adding he did not believe that Council could find an alternative service to match current costs.

Mayor Anderson then noted it was important for Council to hear this information, adding it may be difficult to find a municipality with similar characteristics.

Chair Gamble then noted protection of the public is important in every municipality and costs may be higher in relation to our tourism aspect and perhaps Council does not fully realize the difference between the Thornbury area and Craigeith on weekends.

Bob then thanked the deputation for the information, adding hopefully there will be an enforcement program in place for the coming winter season.

The deputation then retired from the meeting.

### **B.3 Gary Adams, Terry Hughes, Town Hall Finances Presentation Update**

Gary then reviewed the citizen and Council member group that examined the state of municipal finances for presentation later at a Town Hall citizens meeting.

Gary then thanked those in attendance for this time and assistance, particularly Chair Gamble and Rob Cumming, adding Councillors Martin and McKean had also participated in discussions.

Garry acknowledged that he found municipal finances are difficult to understand, adding he was confident on what remains to be done to complete the review.

Gary then distributed a sheet noting areas of concern to be reviewed, from 2007 through to projections for 2014, a period of seven years, the areas of concern being Reserves, Salaries, Taxes, Revenues and Long Term Liabilities.

Gary then noted the original calculations regarding Reserves were incorrect, adding what was thought to be an average decline of \$1.7 million from 2007 through 2010 is in fact an average increase of \$600,000 over the period.

Gary then distributed Recommendations for concluding the financial review, including striking a five member Committee of three taxpayers and two Council members and conducting a Service Delivery Study similar to that completed at the time of amalgamation and determine tax burdens and appropriate development charges.

Councillor Ardiel then questioned any proposed timeline to complete the review, Gary replying he realizes it is a lot of work but it should not cost anything and implementation of review conclusions may represent cost-savings.

Gail then noted after amalgamation in 1998, it took Council up to six months and it was a large undertaking, then thanking Gary and Terry for their efforts to date.

Gail further noted Council has looked at cost saving during recent Budget discussions and if such a project could be completed without consultants it would be of benefit.

Councillor Halos then noted this was good information and thanked Gary and Terry for their work, adding all Town Committees are now conducting a Service Delivery Review.

Joe then acknowledged development has slowed down this year and development charges are very slow as well, adding there has been direction that spending be cut and some capital projects have been moved out and operations have been reviewing best practices.

Joe then questioned if the objective auditors report was not sufficient, Gary replying what does not go away is the ongoing expenses of the municipality.

Gary then noted working at bringing in new businesses would assist in revenue generation, adding it will be important to look at increments of taxes and expenses in terms of sustainability.

Chair Gamble then noted Gary and Terry have been analyzing a history of the municipality during which a period of tremendous growth occurred which may have led to increased service levels and create a wish list of amenities. Bob further noted growth is now slowed and perhaps Council has to look at service levels and what is actually required.

Bob then noted he does not believe the Town is out of control but we are entering a different type of economy and Council has to make decisions in the best interest of residents, then thanking Gary and Terry for their work to date.

Gary then noted they had gone as far as they could and they believe Council should make a decision as to where the project will go based on the recommendations made, adding there could be a Town Hall meeting in perhaps a month.

Mayor Anderson then noted the Town has a new Chief Administrative Officer who has not been involved in the review to date and has not discussed the matter with Council.

Ellen further noted she had concern with the timing of a Town Hall meeting as it seems we would be duplicating efforts of Staff to date, questioning what would be presented at the Town Hall meeting.

Gary replied there does not need to be a Town Hall meeting but the original mandate was in response to rumours of the financial situation of the Town.

Gary then noted the intent is not to criticize but to present the facts as they are, adding the suggested process could be beneficial for Troy.

Gary then recounted the group cannot take the next step without Council assistance.

Chair Gamble then again thanked Gary for the work done to date and noted the Town has an open door policy for information release.

## **C. Staff Reports**

### **C.1 Civil Marriage Solemnization Services, A.11.10**

Corrina then reviewed the Report, noting an amendment to the current Fees and Charges By-law would be presented at a Public Meeting and an authorization By-law would be required.

Councillor Ardiel then questioned if the proposed fees represented standardized pricing, Corrina replying she had polled area municipalities and the proposed fees were consistent, Gail replying it still represented a good deal for the service.

Corrina then noted the Town had charged \$100 for a marriage licence for several years and it was now proposed to increase the cost to \$125, again in line with area municipalities.

Chair Gamble then clarified the licence fee was over and above the civil service fee.

The Committee then dealt with the following Recommendation:

Moved by: Gail Ardiel

Seconded by: Joe Halos

THAT Council receive Staff Report A.11.10, "Civil Marriage Solemnization Services, Fees and Charges"; and

THAT Council approves the proposed fees to provide civil marriage solemnization services as outlined in this Report, subject to a Public Meeting being held to receive comments; and

THAT Council enact a by-law authorizing Town Clerk, Corrina Giles to provide marriage solemnization services within the Province of Ontario for as long as she holds the position of Town Clerk, as set out under Ontario Regulation 285/04 and the Marriage Act, R.S.O. 1990, Chapter M.3, unanimously Carried.

## **C.2 Request for Use of Town Hall Space, CEDC.11.21**

Lisa then reviewed the Report, noting direction is sought from the Committee as to the request for use of the Town Hall.

Councillor Ardiel then questioned the group being termed as essentially not-for-profit, Lisa clarifying she did not believe all members of the chorus were in the church congregation and the group was not registered.

Councillor Halos then questioned the request not complying with the current interim use guide as not related to core Town services in terms of the group being a chorus, Lisa replying yes.

Troy then noted when the original Policy was developed for Town Hall use, it was not anticipated the Hall would be available at all hours with Staff having to be available at all hours.

Chair Gamble then questioned if groups such as this were looking for set-up and sound systems and perhaps such requests should be directed to area facilities that offer such service.

Lisa then noted she has not spoken to the group, only a member of Council who made the request and the group liked the building's acoustics and set-up would be required.

Bob then noted Councillor Martin had left him a telephone message regarding the request and Bob questioned if there was Staff who would be willing to set-up and be at the building during the event, Lisa noting there would be a cost associated with that.

Joe then noted a financial impact of \$180.00 would put the Town Hall on a basis with other facilities and if they wish to use it on that basis they could.



Troy then noted the question was if we were setting a precedent and will the facility be offered for use after hours and on weekends on that basis.

Bob then noted either the Committee could make a decision or the matter could be passed on to Council.

Joe then noted the Town certainly has other reasonable venues available but he was not present for the early Town Hall visioning sessions.

Gail then questioned what other municipalities did in terms of Town Hall use at night and there are certainly other venues, adding she also was not present during the early Town Hall planning.

Lisa then clarified the original intent was that the Town Hall would be a meeting place, but for the interim period of nine months, it was determined that events would be linked to core Town services and not outside office hours.

Joe then questioned an example of core-service related events, Lisa replying a Public Information Centre or the volunteer service awards and job descriptions would relate to this.

The Committee then dealt with the following Recommendation:

Moved by: Joe Halos                                      Seconded by: Gail Ardiel

THAT Council receive Report CEDC.11.21 "Request for Use of Town Hall Space; and

THAT Council provide direction to Staff with respect to this request, Carried.

**C.3 2012 Grants and Donations Budget Pre-approval, CEDC.11.22**

Lisa then reviewed the Report, noting it was contemplated the total Grants and Donations Budget would be \$30,000.

Chair Gamble then noted the Budget would still be subject to Budget discussion and review, Lisa replying yes.

The Committee then dealt with the following Recommendation:

Moved by: Ellen Anderson                                      Seconded by: Gail Ardiel

THAT Council receive Staff Report CEDC.11.22 "2012 Grants and Donations Budget Preapproval"; and

THAT Council does hereby grant preapproval in the 2012 municipal budget process for the Grants and Donations Program at a total budgeted amount of

\$30,000.

In speaking to the Motion, Ellen questioned if at Budget time Council could exceed this amount, Bob replying it was a preliminary figure at this time.

Troy concurred it was a preliminary figure but there might be a problem if the amount was decreased.

Joe then questioned if the Beaver Valley Outreach support would come from the \$30,000 amount, Bob replying perhaps from the BVCC Budget, Rob replying the BVO amount would still be a separate line item

Rob then noted there has been a lot of discussion around Grants and Donations over the past year and having a single line amount for Grants and Donations should make Council's consideration easier.

The Committee then voted on the Recommendation, Carried.

#### **C.4 Public Art Policy (Interim), CEDC.11.23**

Lisa then reviewed the Report, noting art donations have been made in the past but no formal Policy exists at present to address such donations, storage and donations.

Mayor Anderson then noted the Policy was a good thing to move forward with, adding a painting had just recently been donated to the Town.

Councillor Ardiel then questioned if there would be a limit on what is donated in terms of space and what can be done with the art, Lisa noting the proposed Public Art Evaluation Committee would address available space, location and appropriateness when advising Council.

Councillor Halos then questioned what would happen in terms of de-accessioning and any funds that might be generated, Lisa replying any funds generated could be placed in a public art reserve or the Evaluation Committee could consider the matter as an amendment to the Policy.

Chair Gamble then noted that until such time as Council and Staff determine which rooms or walls art would be displayed on, such a Policy may be premature in terms of involving the public and arts community at this time.

Ellen than noted Council Council may not have the knowledge to make such decisions and we had a group that could provide such advice to Council it would be of assistance, adding Council would not have to accept all recommendations.

Lisa then noted the Committee could make a recommendation as to accepting art and where it might be displayed and not to impact the Gallery area.



Ellen then asked the status of the Manager of Development Planning position, Rob noting the position was removed in 2011.

Councillor Halos then questioned if any new hires were proposed in 2012, Rob replying yes, as well as full year salaries for any hires in 2001 plus merit pay increases.

Joe then questioned the new positions, Rob replying requests include a Manager of Development Planning, a Roads and Drainage Operator, the Security Alarm Coordinator/By-law Assistant position moving to full-time and two summer students in Planning.

Troy then noted it is his experience that Council provides a comfort level for any increases to Staff who then could consider Budget items and proposed cuts for Council to consider.

Troy further noted he understood Council did not like the 2011 Budget process and making cuts late in the process and providing a target for Staff at this time would be of benefit.

Joe then noted we face difficult economic times and government seem to realize that last, adding he is looking at a 0% increase.

Chair Gamble then noted he would support a 1 to 2% increase, adding the Town is at the point where luxuries are out and necessities are in and if Staff bring in a Budget with a \$1 million excess, Council will have to make decisions.

Councillor Ardiel then stated the process should not get dragged out like last year with cuts being made at the last minute, Toronto Council presently involved in a similar process.

Gail then noted 0% increase is not realistic but she would support a 2% increase, agreeing Council must get down to bare necessities.

The Committee then dealt with the following Recommendation:

Moved by: Gail Ardiel                      Seconded by: Joe Halos

THAT Council receive Staff Report FIT.11.43, "2012 Budget Process and Timeline" for information purposes; and

THAT Council endorse the Committee Service Delivery Review process within the 2012 – 2014 Budget Process once initiated and recommend to Staff to work toward a 2% increase with all Town operations included, Carried.

Mayor Anderson then retired from the meeting.





## **D. Correspondence**

### **D.1 OPP Contract Policing Statistics, July 2011**

## **E. New and Unfinished Business**

Councillor Ardiel then questioned for service delivery review, if special meetings could be held during the day versus evening, as she tires easily at night and Staff would not be inconvenienced.

Chair Gamble then noted there may be conflict with Councillor McKean's full time employment, Rob noting the Finance and Administration Committee will need a special meeting in October, Bob noting the matter could be discussed at the September 26 Council meeting.

## **F. Adjournment**

As there was nothing further before the Chair the Committee then dealt with the following Resolution:

Moved by: Joe Halos

Seconded by: Gail Ardiel

THAT this meeting does now adjourn to meet again in the Town Hall Council Chambers on October 18, 2011, at 2:00 pm, or at the call of the Chair, Carried.