November 8, 2019

TO: Corrina Giles, Town of The Blue Mountains Clerk

FROM: Suzanne Craig, Integrity Commissioner

On July 30, 2019, I submitted a Memorandum to the Town Council with a view to providing direction on a general policy to be followed by Members of Council. Subsequently on July 31, 2019, I provided an Addendum to the Memorandum, in respect of the application of the July 30th Memorandum to Members of Town Committees and Local Boards.

Since then, Town staff have drafted revisions to the Council Code of Conduct (the "Code") and developed a new Local Boards and Advisory Committee Members’ Code of Conduct. (the “Code Restricted Definition”). Both draft documents were sent to my Office for review and comment.

Appendix E of the Code contains specific rules of ethical conduct that apply only to Members of Local Boards and Advisory Committees. These rules form the content of the Code Restricted Definition.

Under the Application section of the Code, it states that:

This policy applies to Members of Council, Local Boards and Advisory Committees of The Corporation of the Town of The Blue Mountains in the performance of their duties and responsibilities as elected/appointed community representatives. It is understood that this applies at all times and in all places while a person subject to this Code of Conduct.

This policy applies to all Members; however a Code of Conduct for Advisory Committee Members is attached as Appendix [E] Provisions of the Code of Conduct for Members of Council, Local Boards and Advisory Committees which are relevant only to Members of Council have been
eliminated from the specific Code of Conduct for Members of Local Boards and Advisory Committees. The definitions, principles and intent of the overarching Code of Conduct policy will apply and may be referred to for clarification and interpretative assistance in understanding the Code of Conduct for Members of Local Boards and Advisory Committees.

As such, the general guidance provided in the July 30th Memorandum and July 31st Addendum respectively, also applies to Members of Town Advisory Committees. To be clear, it is not permissible under the Code Restricted Definition, for an Advisory Committee Member to participate in a matter before the Advisory Committee (or before Council, if the matter must be discussed and ratified by Council), through the submission of correspondence as a member of the public. A Member of an Advisory Committee cannot deliberate and participate as a decision-maker in their capacity as appointed Member of a Committee and contemporaneously submit correspondence as a member of the public. This participation will create a perceived Code conflict with the Member’s role as an appointed Member of a Town Advisory Committee.

Sincerely,

Suzanne Craig
Integrity Commissioner
July 30, 2019

TO: Mayor and Members of Council of the Town of The Blue Mountains

FROM: Suzanne Craig, Integrity Commissioner

The enclosed Integrity Commissioner Memorandum responds to Town Council's July 29, 2019 direction to provide Council with recommendations for a general policy, as to whether a Council Member may submit a correspondence to Council as a member of the public. In the construct of my response, I did not conduct a substantive review of the actions of any individual Member of Council. As a general principle, Members of Council have a role to play to enhance and build the public trust in the Town's decision-making. In consideration of the Council’s question contained in the July 29th Motion B.4.1, I offer the following comments. The review set out below is provided to Council as general guidance.

The Council direction to me is set out in Appendix 1 to this Memorandum.

**Relevant sections of the Town Procedural By-law:**

Section 12 and 13 respectively of the Town’s Procedural By-law set out the rules regarding *Correspondence and Communications from the Public* and *Deputations and Public Comment Periods*. Sections 16 and 17 contain the rules governing the process by which Members of Council may bring forward questions or information for consideration and debate by Council. Finally, section 18 of the Procedural By-law set out the Rules of Debate, and in particular, the process that every Member must follow prior to speaking to any question or motion or for a matter to be recognized by the Chair.

**Relevant Code Rules:**

The Code is a municipal by-law. It contains a number of principles which guide the application and interpretation of its rules. The enforcement mechanism is complaint-driven. As such, each Member is master of his or her own actions and must decide whether their actions are in line with the Code key principles. While the Integrity Commissioner can give comments on a Councillor’s actions outside of the Formal
Complaint process, only following the receipt of a Formal Complaint and an investigation by the Integrity Commissioner, can there be a determination that a Member has breached her or his obligations under the Code of Conduct.

Rule 1 of the Code sets out the key principles that underline the rules of the Code. In particular, this Rules states that:

A written Code of Conduct helps to ensure that the Members of Council, Committees and Local Boards of the municipality share a common basis of acceptable conduct.

These standards are designed to provide a reference guide and a supplement to the legislative parameters within which the Members must operate. These standards for Members exist to enhance public confidence that The Blue Mountain’s elected and appointed representatives will serve the public with integrity, justice and courtesy.

Members are responsible for making honest statements. No Member shall make a statement when they know that statement is false. No Member shall make a statement with the intent to mislead Council Members and the public. The Town of The Blue Mountain’s Code of Conduct is a general standard that augments Provincial laws and municipal policies and by-laws that govern conduct. It is not intended to replace personal ethics.

All Members to whom this Code of Conduct applies shall serve their constituents in a conscientious and diligent manner. No Member shall use the influence of office for any purpose other than the exercise of his or her official duties. Members shall seek to avoid conflicts of interest, both apparent and real. Members shall perform their duties and arrange their private affairs in a manner that promotes public confidence and will bear public scrutiny.

Rule 1 prohibits members from the improper use of the influence of their office. Careful consideration of this Rule confirms that the prohibition is broader than circumstances of pecuniary interests. It intends that Members of Council will have a common understanding that they will neither contemporaneously wear two hats nor participate in activities that grant, or appear to grant, any special consideration, treatment, or advantage to an individual which is not available to every other individual.

Role of a Councillor:

The Municipal Act does not set out any specific role of a municipal councillor. In a leading decision of the Ontario General Division court (University Village (Guelph) v the
City of Guelph), the court stated that in Ontario, the decision-making authority of municipalities lies with the municipal council and that council, as a whole, exercises executive, legislative, administrative functions. Section 5 of the Municipal Act states, that powers of the municipality must be exercised by its council, according to approved by-law unless otherwise stated. The Province of Ontario’s Municipal Councillors Guide sets out the role of a councillor generally, however, clarifies that the policy, fiduciary and representative role of a councillor, is carried out as a collective.

It is a generally accepted principle held by Ontario municipal accountability officers that when a Member of Council is elected, they cease to represent a particular group or matter of interest and become one part of Council which is the governing body recognized by the Municipal Act. Members carry out their official activities in a way that will foster and enhance respect for government. Importantly, they will not participate in activities that grant, or appear to grant, any special consideration, treatment or advantage to an individual or group which is not available to every other individual in their municipality. From time to time, Members of a municipal council wear many hats. “They are expected to represent their communities, to fully and frankly speak their minds and to take positions on issues both mundane and controversial. But to what extent, if any, are they entitled to have prejudged matters that are before them for consideration? Traditional administrative law principles, including natural justice and procedural fairness, would dictate that a decision maker cannot be biased or, indeed, be perceived in any way to be biased”. While an elected official is allowed to have personal views and perspectives, a Member of Council’s comments can only be considered in their official capacity, in accordance with the rules of the Procedural By-law.

There is no doubt that an elected member of The Blue Mountains Council could champion a community cause: for example, to advocate for the municipal support of community preservation of parkland. However, promoting or championing the position of one site over another for the location of attainable housing development, may result in violations of the Code of Conduct, as this action may be perceived as prejudgment or bias. Members of Council are required to attend duly constituted meetings which are statutorily required to be open to the public, except in the circumstances set out in section 239 of the Municipal Act and the By-law governing Council procedure. Where a Member cannot or does not attend a meeting of Committee or Council, neither the Municipal Act nor the Procedural By-law contemplates a circumstance in which the Member may participate in a Council debate as a private citizen.

While a Member of Council who cannot attend a Committee or Council meeting, may wish to nonetheless have their views on the matter considered by Council in their

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absence, in order to conscientiously carry out their statutory and official role to collectively make decisions and uphold the oath of office, a Member of Council is required to obey the rules contained in all of the governing legislation of the municipality and cannot arbitrarily remove their official status for the purposes of consideration of a matter. Generally speaking, at the municipal level of government in Ontario, the remedy for a Member of Council who will not or cannot be in attendance at a Council meeting, is to submit their comments in the form of a motion at the next meeting when they attend Council or have an attending Council Member bring forward their motion. It will be through the approved process of the Town, that Council, in accordance with the Procedural By-law, can vote on whether to receive the motion and debate on the same. Each municipality may differ in the rules regarding receipt of a motion or Member’s resolution. A Member of Council cannot circumvent the rules of the Procedural By-law by, with the effect of wearing both the hat of a member of the public to make submissions for Council consideration and the official decision-making hat of a Member of Council.

**Integrity Commissioner’s Conclusions:**

Based on my review of the question as to whether a member of Council may submit correspondence to Council as a member of the public, it is my position that generally:

> It is not permissible under the Code for a Member of Council to participate in a matter before Council, through the submission of correspondence as a member of the public. To do so, would be tantamount to the Member participating in the debate at Council in the capacity of a private citizen. A Member of Council cannot wear two hats contemporaneously. In other words, a Member of Council cannot participate as a decision-maker in their official capacity and contemporaneously submit correspondence as a member of the public. This participation will create a perceived conflict with the Member’s role as a Town councillor.

A Member of Council cannot wear two hats in the decision-making process of Council. To be clear, the *Municipal Act* sets out the statutory role of Council and the Town’s Procedural By-law sets out the rules for Committee and Council meeting management, including how information will be received from members of the public. The rules that govern the process of how the Town receives public communications are distinct and separate from the rules that govern a Councillor’s participation and her or his comment at meetings. Generally, a Member of Council will be afforded an opportunity to comment on a matter at a Council meeting during the comment portion of the debate, by way of motion or by way of a Member’s resolution. Outside of these processes, which would require Council approval according the rules of the Procedural By-law, generally municipal rules do not contemplate a Councillor commenting on a matter before Council by way of public correspondence to the Town Clerk. It is a basic premise of decision-making at the municipal level that Council decisions be fair and that
they appear to be fair to the informed and reasonable observer. Impartiality is a statement of mind in which the Councillor is personally disinterested in the outcome and is open to persuasion by the staff reports and public submissions and all information that comes before Committees and Council. The *Municipal Act* and the Procedural By-law, in their wording and purpose, do not contemplate that a Member of Council will participate both in their personal/private capacity as a member of the public who makes submissions to be considered by Council, and also in their official capacity as a Member of Council and decision-maker.

The above is not a ruling or a finding of compliance or contravention under the Town’s Code of Conduct, but rather is submitted as general guidance to Council in respect of the question posed at the July 29th meeting. As Integrity Commissioner, I cannot state whether a Member is in compliance or contravention of a Code rule except or unless I have received a Code of Conduct complaint and conducted a complaint investigation.

Sincerely,

Suzanne Craig
Integrity Commissioner
Appendix 1 – Motion

B.4.1  Odette Bartnicki, Resident

Re: Response to Attainable Housing Options

Moved by:  Rob Sampson  Seconded by:  Andrea Matrosovs

THAT Council defers consideration of the July 26, 2019 correspondence from Odette Bartnicki to the August 1, 2019 Special Meeting of Council pending receipt of an opinion from the Integrity Commissioner as to whether a member of Council may submit correspondence to Council as a member of the public, Carried.
July 31, 2019

TO: Mayor and Members of Council of the Town of The Blue Mountains

FROM: Suzanne Craig, Integrity Commissioner

The enclosed is the Integrity Commissioner Addendum to the Memorandum dated July 30, 2019, which responded to Town Council’s July 29, 2019 direction to provide Council with recommendations for a general policy, as to whether a Council Member may submit a correspondence to Council as a member of the public. Following the publication of the July 30th Memorandum, the question was raised as to whether the general guidance contained therein for Members of Council also applies to Members of Town Committees and Local Boards who have been appointed by Council.

In respect of the authority of the Integrity Commissioner, section 223.2 of the Municipal Act states that “A municipality shall establish codes of conduct for members of the council of the municipality and of its local boards.” This particular section does not provide guidance on what is considered a local board. Accordingly, the operative definition is the one set out in section 1 of the Act. This definition states that “local board” means a municipal service board, transportation commission, public library board, board of health, police services board, planning board, or any other board, commission, committee, body or local authority established or exercising any power under any Act with respect to the affairs or purposes of one or more municipalities, excluding a school board and a conservation authority; (“conseil local”).

The Town Council Code of Conduct sets out that Local Board means a local board established or exercising any power under any Act with respect to the affairs or purposes of one or more municipalities but does not include The Blue Mountains Police Services Board or The Blue Mountains Public Library Board, a school board, a hospital board or a conservation authority.
In addition, the Council Code of Conduct states that the rules contained therein apply to:

Members of the Council of The Corporation of the Town of The Blue Mountains in the performance of their duties and responsibilities as elected community representatives, as well as Members of Town Committees and Local Boards.

It is my understanding that Town staff are working on revisions to the Council Code of Conduct and are developing a new Committee and Local Board Code of Conduct. In the coming weeks, both draft documents will be sent to my Office for review and comment. At that time, I will have an opportunity to provide guidance to the specific scenarios faced by members of the public who are appointed by Town Council to serve on Town Committees and Local Boards.

At this time, it is my position that the rules of the Council Code of Conduct apply to members of local boards and committees generally. As such, the general guidance provided in the July 30th Memorandum applies to Members of Council as well as Members of Town Committees and Local Boards.

I reiterate at this time, as Integrity Commissioner, I cannot state whether a Member (of Council or Local Board) is in compliance or contravention of a Code rule except or unless I have received a Code of Conduct complaint and conducted a complaint investigation. With reference to specific circumstances, Members of Town Council and appointed Members of Town Committees and Local Boards are encouraged to seek advice from the Integrity Commissioner on the application of the rules of the Code of Conduct.

Sincerely,

Suzanne Craig
Integrity Commissioner