



Staff Report

Finance and IT Services

Report To: Committee of the Whole
Meeting Date: September 22, 2020
Report Number: FAF.20.136
Subject: Monthly Financial Report – August 2020
Prepared by: Katherine Dabrowa, Budget Analyst

A. Recommendations

THAT Council receive Staff Report FAF.20.136 entitled “Monthly Financial Report – August 2020” for information purposes.

B. Overview

This report outlines the Town’s unaudited financial activities as of August 31, 2020.

C. Background

On a monthly basis Finance staff provide Council with an update on the financial activities of the Town. This report is broken down into 3 sections; Taxation, which looks at all tax funded departments, Water and Wastewater, and User Fees, which includes the Building Department and Harbour. Also attached are charts that highlight major areas of the Town; such as Development Charges collected, Salaries and Benefits, and other important financial indicators.

Charts are also included to outline Bid Awards and Contract Extensions in excess of \$25,000, as awarded by Staff as per the Town’s Purchasing Policy. These charts will reflect the contracts awarded and extended within that particular month.

D. Analysis

Tax Supported Services

After eight months of operations, the taxation funded departments are at 59% of expenses overall and 38% of external revenue.

Some expense categories such as Administrative Expenses and Purchased Services are sitting a little below budget. While others such as Operating, Communications, Vehicle Related, and Premise and Site are sitting over budget for this time of year.

Purchased Services are below budget at 47% as many studies and projects are delayed due to the Covid-19 pandemic. Operating, Communications, Vehicle Related, and Premise and Site are all over budget for this time of year, mostly due to commitments.

Operating Expenses are at 94% of budget, as the full amount for maintenance gravel (\$444,000) and dust control (\$97,000) has been spent for the year while winter control sand and salt has been committed for the 2020/2021 winter season. Communications (88%) are above budget because the Answering Service has been committed for the year. Additionally, postage has been purchased for tax bill mailings and the Town is spending more on Advertising than expected, due to the Covid-19 pandemic.

Vehicle Expenses are slightly over budget (75%) due to many factors, such as license plate stickers being paid for in March for the full year, repair and maintenance expenses, the vehicle leases for the By-law vehicles have been committed for the rest of the year, as well as diesel fuel expenses from the winter control season early in 2020. Premise and Site is at 87% of budget as the cleaning, privy rentals, and site maintenance contracts have been committed for the full year. However, it's expected that many of these expense categories will end the year close to budget.

External Revenue is trending under budget, and this is directly related to a loss of revenues due to the pandemic. Revenue at the same time last year was about \$760,000 higher. Although the taxation related categories appear under budget for now, the full impact of Covid-19 has not been recognized. However, all of the Town's fixed expenses and those that are unaffected by the pandemic seem to be trending as expected, or close to expected for this time of year.

Water and Wastewater Operations

After eight months of operations, the Water and Wastewater Divisions are at 61% of expenses and 47% of external revenue.

A few expense categories, much like taxation, are slightly below budget for this time of year, including Administrative Expenses, Vehicle, and Purchased Services, while others are sitting above budget, including Equipment and Premise and Site.

Vehicle Related Expenses are sitting below budget for this time of year at 43% as repairs and maintenance have been slightly lower than expected, and Purchased Services is also below budget for this time of year at 8% as the majority of this budget is made up of the Water Distribution Master Plan which is a continuing project from 2019.

Equipment Related Expenses are at 112% of budget due to a Watermain break and SCADA Repairs being committed for the full year, while Premise and Site appears over budget at 97% as the entire site maintenance budget has been committed for the year, which includes snow removal and grass cutting, as well as the Wastewater Collection System Maintenance and Bio-Solids removal also both being committed for the full year. However, even with these overages, it is expected that the Water and Wastewater departments will end the year within or close to budget for expenses.

Revenues are currently sitting at 47%. Although this appears under budget, only 6 months of water and wastewater bills have been sent out, as these are billed every two months and the July/August bills were not sent out as of the time of writing this report. However, without at least the July/August bills, it would be premature to forecast if water and wastewater are trending on or below budget for water and wastewater billing at this time.

User Fee Supported Operations (Building and Harbour)

As of the end of August, the Building and Harbour Divisions are at 58% of expenses and 77% of external revenues.

Salaries and Benefits are under budget, as well as the related expense categories, such as Administrative, Communications, and Personnel as the Harbour Manager position is vacant, and seasonal workers were delayed in their hiring.

Operating Expenses, Equipment Related, and Financial Expenses are appearing over budget for this time of year. Operating Expenses are sitting at 81% of budget because the majority of the budget is made up of fuel inventory for the Harbour, which is then resold at a slight profit to Harbour users and is reflected in the Harbour's revenues. Equipment Related Expenses are at 118% of budget due to the Harbour renting some equipment, however, the total equipment expenses budget is very small at just over \$5,000.

Financial Expenses are currently at 111% due to an insurance deductible in the building department that was not budgeted.

The Building Department is sitting at 71% of Revenue as of the end of August, which is slightly lower than this same time last year. The Harbour Revenue is at 83% of budget which is expected, as the seasonal mooring fees have been paid. The Harbour is sitting in the same revenue position as it was at this time last year. However, refunds for part of the seasonal mooring fees are currently being issued, which will affect the Harbours bottom line, and will be reported on in more detail in the applicable Monthly Financial Report.

E. The Blue Mountains' Strategic Plan

Goal #4: Promote a Culture of Organizational and Operational Excellence
Objective #4: To Be a Financially Responsible Organization

F. Environmental Impacts

None.

G. Financial Impact

As per above.

H. In consultation with

Brenna Agnew, Account Analyst
Kris Couture, Manager of Revenue
Sam Dinsmore, Deputy Treasurer/Manager of Accounting and Budgets
Serena Wilgress, Manager of Purchasing and Risk Management

I. Public Engagement

The topic of this Staff Report has not been subject to a Public Meeting and/or a Public Information Centre as neither a Public Meeting nor a Public Information Centre are required. Comments regarding this report should be submitted to Katherine Dabrowa, Budget Analyst at finance@thebluemountains.ca.

J. Attached

1. August 2020 Flash Report
2. August 2020 Budget Variance Report Tax Levy Summary
3. August 2020 Budget Variance Report Water and Wastewater Services Summary
4. August 2020 Budget Variance Report User Fee Summary
5. August 2020 Cheque Register

Respectfully Submitted,

Katherine Dabrowa
Budget Analyst

Ruth Prince
Director of Finance and IT Services

For more information, please contact:
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519-599-3131 extension 230

2020 Development Charges Collected

Month	2020 Monthly Actuals	2019 Monthly Actuals
January	\$ 35,614	\$ 98,734
February	\$ 427,208	\$ 109,277
March	\$ 108,927	\$ 70,027
April	\$ 1,365,342	\$ 221,350
May	\$ 228,608	\$ 948,533
June	\$ 1,899,813	\$ 593,349
July	\$ 1,357,672	\$ 163,784
August	\$ 1,048,707	\$ 151,836
September		\$ 3,486,011
October		\$ (119,074)
November		\$ 1,527,361
December		\$ 58,942
Total	\$ 6,471,891.00	\$ 7,310,130

Reserve Fund	Reserve Fund Balance
General Government	\$ -34,864
Fire	\$ 637,982
Police	\$ 19,016
Parking & By-Law	\$ -677,654
Public Works	\$ 813,127
Roads and Related	\$ 6,278,041
Solid Waste	\$ 31,433
Parks and Recreation	\$ 1,554,131
Library	\$ 1,424,628
Water	\$ 5,264,734
Wastewater	\$ 3,096,554
Total	\$ 18,407,128

Estimated from the DC Background Study	\$ 8,360,166
2020 Year to Date Actual	\$ 6,471,891
2019 Year to Date Actual	\$ 2,356,890
Percent of Budget	77.41%

2020 Legal Fees

Month	2020 Monthly Actual	2020 Monthly Budget	Variance \$	Variance %	2020 YTD Actual	2020 YTD Budget	Variance \$	Variance %
January	\$ 4,501	\$ 1,413	\$ 3,088	318.6%	\$ 4,501	\$ 1,413	\$ 3,088	318.6%
February	\$ 18,381	\$ 4,993	\$ 13,388	368.1%	\$ 22,882	\$ 6,406	\$ 16,476	357.2%
March	\$ 29,832	\$ 18,078	\$ 11,754	165.0%	\$ 52,714	\$ 24,484	\$ 28,230	215.3%
April	\$ 11,841	\$ 11,765	\$ 76	100.6%	\$ 64,555	\$ 36,249	\$ 28,306	178.1%
May	\$ 11,829	\$ 23,477	\$ (11,648)	50.4%	\$ 76,384	\$ 59,725	\$ 16,659	127.9%
June	\$ 21,985	\$ 16,191	\$ 5,795	135.8%	\$ 98,369	\$ 75,916	\$ 22,453	129.6%
July	\$ 12,058	\$ 8,457	\$ 3,601	142.6%	\$ 110,427	\$ 84,373	\$ 26,054	130.9%
August	\$ 30,077	\$ 17,585	\$ 12,491	171.0%	\$ 140,503	\$ 101,958	\$ 38,545	137.8%
September		\$ 13,742				\$ 115,700		
October		\$ 17,516				\$ 133,216		
November		\$ 33,668				\$ 166,884		
December		\$ 58,116				\$ 225,000		
Total	\$ 140,503	\$ 225,000			\$ 140,503	\$ 225,000		

Department	2020 Actual	% of Total
Council	\$ 934	0.7%
CAO	\$ 2,592	1.8%
Integrity Commissioner	\$ 6,198	4.4%
Human Resources	\$ 3,666	2.6%
Finance	\$ 722	0.5%
Corporate	\$ 7,563	5.4%
By-law Services	\$ 1,088	0.8%
STA	\$ 74	0.1%
Operations	\$ 4,686	3.3%
DC Appeal	\$ 18,683	13.3%
Appeals to LPAT	\$ 37,676	26.8%
Planning	\$ 22,964	16.3%
Development Engineering	\$ 709	0.5%
Building Services	\$ 32,948	23.5%
Total	\$ 140,503	100.0%

	2020	2019
Annual Budget	\$ 225,000	\$ 321,600
Year to Date Actual	\$ 140,503	\$ 235,493
Year to Date Budget	\$ 101,958	n/a
Year to Date Budget to Actual	\$ 38,545	n/a
Percent of Budget	62.4%	73.2%

2020 Town Salaries and Benefits

Month	2020 Monthly Actual	2020 Monthly Budget	Variance \$	Variance %	2020 YTD Actual	2020 YTD Budget	Variance \$	Variance %
January	\$ 1,009,930	\$ 1,022,520	\$ (12,590)	98.8%	\$ 1,009,930	\$ 1,022,520	\$ (12,590)	98.8%
February	\$ 1,058,710	\$ 1,061,758	\$ (3,047)	99.7%	\$ 2,068,641	\$ 2,084,278	\$ (15,637)	99.2%
March	\$ 1,194,237	\$ 1,207,504	\$ (13,267)	98.9%	\$ 3,262,878	\$ 3,291,782	\$ (28,904)	99.1%
April	\$ 1,321,195	\$ 1,326,232	\$ (5,037)	99.6%	\$ 4,584,073	\$ 4,618,015	\$ (33,942)	99.3%
May	\$ 932,558	\$ 1,091,979	\$ (159,421)	85.4%	\$ 5,516,631	\$ 5,709,993	\$ (193,362)	96.6%
June	\$ 1,171,560	\$ 1,214,223	\$ (42,664)	96.5%	\$ 6,688,191	\$ 6,924,217	\$ (236,026)	96.6%
July	\$ 1,251,197	\$ 1,229,981	\$ 21,216	101.7%	\$ 7,939,388	\$ 8,154,198	\$ (214,810)	97.4%
August	\$ 1,143,475	\$ 1,369,883	\$ (226,408)	83.5%	\$ 9,082,863	\$ 9,524,081	\$ (441,218)	95.4%
September		\$ 1,163,879				\$ 10,687,959		
October		\$ 1,342,492				\$ 12,030,451		
November		\$ 1,075,684				\$ 13,106,135		
December		\$ 1,402,774				\$ 14,508,909		
Totals	\$ 9,082,863	\$ 14,508,909			\$ 9,082,863	\$ 14,508,909		

	2020	2019
Annual Budget	\$ 14,508,909	\$ 13,536,154
Year to Date Actual	\$ 9,082,863	\$ 8,663,672
Year to Date Budget	\$ 9,524,081	n/a
Year to Date Budget to Actual	\$ (441,218)	n/a
Percent of Budget	62.6%	64.0%

The Salaries and Benefits noted above represent all wages and health benefits for Town employees, including Taxation funded Departments, as well as Water, Wastewater, and the User Fee funded Departments (Harbour and Building).

The Salaries and Benefits also includes volunteer firefighters, overtime, as well as any allowances, such as travel and car allowances.

Salaries and Benefits are accrued each month to accurately represent the expenses during each month. There is a larger amount than average for the month of April, as retro pay back to January 1, 2020 due to the COLA increase was paid in April. Additionally, Salaries and Benefits appear under budget for August, as the monthly budget is based on previous years trends as opposed to just 1/12th of the annual budget, which results in August appearing under budget for a few reasons. Traditionally, August has had more working days than some other months, which is not the case for 2020, many departments historically finish with seasonal hires, and some departments like Fire for example use a lot of their training hours in this month. Because of the unusual circumstances of 2020, many of these historical trends are not being seen in 2020. Staff will continue to monitor the monthly budgets to ensure they are as accurate as possible for variance reporting.

2020 Hydro Costs and Consumption

Month	2020 Monthly Consumption	2020 Monthly Actual	2020 Monthly Budget	Variance \$	Variance %	2020 YTD Actual	2020 YTD Budget	Variance \$	Variance %
January	622,949	\$ 102,298	\$ 100,484	\$ 1,814	101.8%	\$ 102,298	\$ 100,484	\$ 1,814	101.8%
February	569,552	\$ 110,491	\$ 98,426	\$ 12,065	112.3%	\$ 212,789	\$ 198,910	\$ 13,880	107.0%
March	522,445	\$ 95,989	\$ 93,380	\$ 2,609	102.8%	\$ 308,778	\$ 292,290	\$ 16,488	105.6%
April	451,736	\$ 89,638	\$ 78,976	\$ 10,662	113.5%	\$ 398,416	\$ 371,266	\$ 27,151	107.3%
May	479,800	\$ 77,197	\$ 82,867	(\$ 5,671)	93.2%	\$ 475,613	\$ 454,133	\$ 21,480	104.7%
June	438,933	\$ 79,999	\$ 83,529	(\$ 3,530)	95.8%	\$ 555,612	\$ 537,662	\$ 17,950	103.3%
July	319,676	\$ 83,624	\$ 81,321	\$ 2,303	102.8%	\$ 639,236	\$ 618,983	\$ 20,254	103.3%
August	30,448	\$ 78,258	\$ 76,717	\$ 1,541	102.0%	\$ 717,494	\$ 695,699	\$ 21,795	103.1%
September			\$ 83,226				\$ 778,925		
October			\$ 81,175				\$ 860,100		
November			\$ 69,831				\$ 929,931		
December			\$ 92,147				\$ 1,022,079		
Totals	3,435,539	\$ 717,494	\$ 1,022,079			\$ 717,494	\$ 1,022,079		

	2020	2019
Annual Budget	\$ 1,022,079	\$ 1,092,310
Year to Date Actual	\$ 717,494	\$ 710,299
Year to Date Budget	\$ 695,699	n/a
Year to Date Budget to Actual	\$ 21,795	n/a
Percent of Budget	70.2%	65.0%

The above chart includes the hydro costs for all Town facilities, including streetlights. Staff continue to be conscious about energy consumption; however, certain Town facilities require large uses of hydro to operate, including the water and wastewater plants. The \$1,022,079 hydro budget for 2020 includes \$453,000 for the Wastewater Plants and its pumping and lift stations, as well as \$289,000 for the Water Plant, reservoirs, and water distribution.

July and August Monthly Actual (\$) has been accrued, as not all hydro invoices had been received for July and August as of the date of writing this report.

2020 Covid 19 Expenses

Committee – Total Costs	August	YTD Cost
Expenses		
Salaries and Benefits	\$ 27,343	\$ 52,351
Operating Expenses	\$ 23,485	\$ 47,268
Communications	\$ 201	\$ 7,468
Purchased Services	\$ 5,182	\$ 45,736
Health and Safety	\$ 2,935	\$ 46,420
Personnel	\$ 912	\$ 1,292
Vehicle Expenses	\$ 0	\$ 1,298
IT Expenses	\$ 3,467	\$ 6,544
Community Grants	\$ 8,500	\$ 8,500
Total Expenses	\$ 72,025	\$ 216,876
Transfers		
Interfunctional Transfers	\$ 4,610	\$ 23,897
Total Transfers	\$ 4,610	\$ 23,897
Total Transfers & Expenses	\$ 76,635	\$ 240,773
Revenue		
Municipal Grants	\$ 2,200	\$ 2,200
External Revenue	\$ 12,105	\$ 28,214
Grants & Donations	\$ 4,000	\$ 19,675
Total Revenue	\$ 18,305	\$ 50,090

The above chart summarizes the Town's expenses related to Covid-19 to date, as well as the total donations received. Additional details regarding these figures is noted below.

Expenses

Salaries and Benefits expenses include By-law and Tomahawk staff that have been specifically hired due to Covid-19.

Operating and Communications expenses consist of signage and advertising related to the pandemic. Additionally, this includes social distancing circles, arrow stickers, Muskoka chairs, jersey barrier rentals, privy rentals, a \$5,000 contribution was made to the Digital Main Street Program to help main street businesses better promote themselves online and adopt digital tools and technology, no-parking signs and related hardware.

Purchased Services includes the costs to launch the exploreblue.ca website and promotional videos, as well as open for business videos and a social media campaign. This also includes website hosting, content writing, as well as electrical work completed at Tomahawk.

Health and Safety Expenses are made up of multiple purchases of hand sanitizer, face masks, gloves, sanitizing wipes, hand sanitizer stations, as well as debit machine covers and sneeze guards.

Personnel expenses are related to uniform and clothing purchases for new staff that were hired specifically due to Covid-19.

Vehicle Expenses includes fuel and lease payments for the additional vehicles that the Town has leased for the By-law Department due to Covid-19.

IT Expenses includes hardware expenses that have been incurred due to the additional staff hired for Covid-19, which includes products like smart phone, tablets and computers.

Community Grants includes grants distributed to community organizations to help with relief due to the pandemic from the Grants and Donations that were received from the community, seen in the Revenue line.

Transfers

Interfunctional Transfers includes any staff time committed to Covid-19 tasks. This is not an additional expense item, but staff time that has already been included in the 2020 Approved Budget. Staff Salaries and Benefits for additional hires related to Covid-19 are reported in the Salaries and Benefits category and are not included here.

Revenue

Municipal Grants includes a grant from Grey County to help with Covid-19 recovery.

External Revenue includes Revenue from Tomahawk due to the increase in green fees due to Covid-19.

Additionally, the Town reached its goal of raising \$10,000 through its community donations initiative, which is represented in the Grants and Donation's line above.

By-law fines have not been included in this chart; however, 133 tickets were issued in August at a value of \$5,696.

2020 Grants

Grant	Funding Received	Total 2020 Grant
RED Funding	\$ 0	\$ 6,107
Municipal Modernization Fund	\$ 30,000	\$ 40,000
L.E. Shore Memorial Library	\$ 30,060	\$ 48,757
Stewardship	\$ 79,144	\$ 153,424
Gas Tax	\$ 213,122	\$ 213,112
Ontario Community Infrastructure Fund	\$ 608,609	\$ 912,915
Ontario Municipal Partnership Fund	\$ 974,850	\$ 1,299,800
O.P.P Ride Program	\$ 8,773	\$ 8,773
County of Grey – Community Improvement Plan	\$ 20,000	\$ 20,000
Total	\$ 1,964,558	\$ 2,702,888

The RED (Rural Economic Development) Funding will be received in 2020 for Visitor Information and Wayfinding Signage.

The Modernization Grant is being received for the Town to improve the way it provides services to the community in delivering modern and efficient services.

The L.E. Shore Memorial Library expects to receive approximately \$48,757 in funding this year. This amount includes \$9,000 for Veteran's Affairs (digitized veteran's records), \$12,816 from Service Canada, \$4,861 in Young Canada Works, \$21,000 from Ministry of Heritage, \$1,080 for Connectivity, and an unknown amount for ILLO Contribution (a new reimbursement for interlibrary loan services based on usage).

The Stewardship Grant funds 50% of the net costs of the Blue Box Program by making payments to municipalities on a quarterly basis. The Town will receive \$153,424 in funding in 2020. This funding is determined by the Resource Productivity and Recovery Authority.

The Town receives Federal Gas Tax annually that can be used against the cost of operating or capital programs that meet the criteria as set out by the Association of Municipalities of Ontario (AMO).

The Ontario Community Infrastructure Fund (OCIF) Grant is being used for the Elma Street and Alice Street West Reconstruction Project, which is expected to be completed in 2020.

The Ontario Municipal Partnership Fund (OMPF) is the Province's main transfer payment to municipalities and is automatically calculated by the Province. The Town's annual budget reflects the funding amount that the Town will receive through the OMPF each year.

The County of Grey's Community Improvement Plan Program assists municipalities by offering incentives targeting specific types of growth and investment. In general, the priority areas of investment are: attainable housing, brownfield/vacant land development, agriculture investment, heritage support, façade and structural improvements.

2020 Long-Term Debt Payments

Debt	Principal	Interest	Annual Payments	Principal Balance
Town Hall	\$ 110,128	\$ 15,018	\$ 255,735	\$ 1,662,900
OPP Station	\$ 9,866	\$ 7,467	\$ 37,375	\$ 482,906
Water Reservoir	\$ 80,000	\$ 25,458	\$ 128,172	\$ 880,000
Harbour Docks/Dredging	\$ 40,800	\$ 10,040	\$ 58,205	\$ 509,992
Total	\$ 240,795	\$ 57,983	\$ 479,487	\$ 3,556,197

The Town Hall Facility loan was taken out in 2012 for \$3,300,000 at a 2% interest rate. The final payment will be made in June 2027.

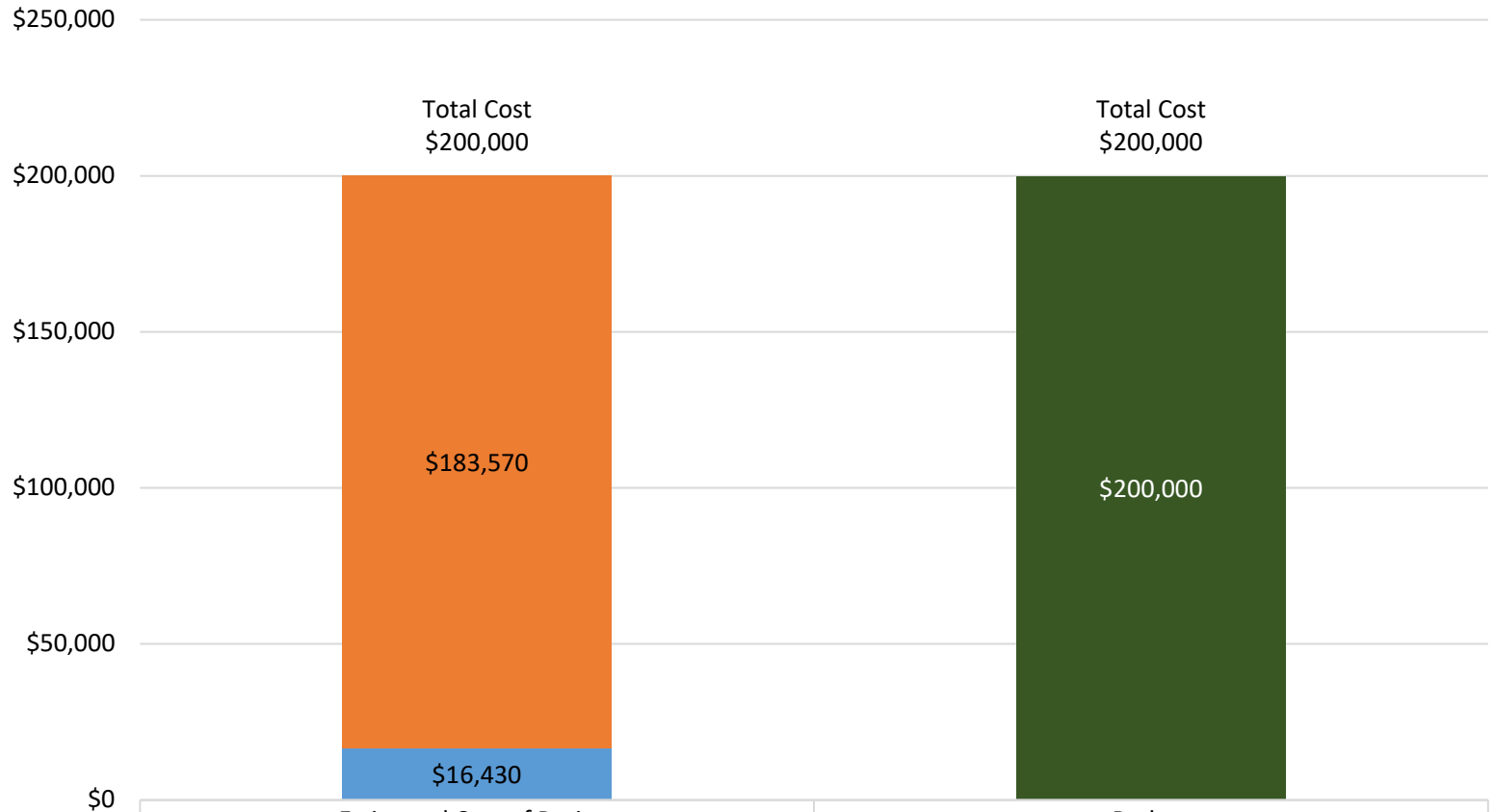
The OPP Station loan was taken out in 2013 for \$614,000 at a 3.58% interest rate. The final payment will be made in 2037.

The Thornbury Water Reservoir loan was taken out in 2006 for \$2,000,000 at an interest rate of 5.045%. Final payment will be made in 2031.

The Harbour Docks and Dredging loan was taken out in 2018 for \$612,000 at an interest rate of 3.21%. Final payment will be made in 2033.

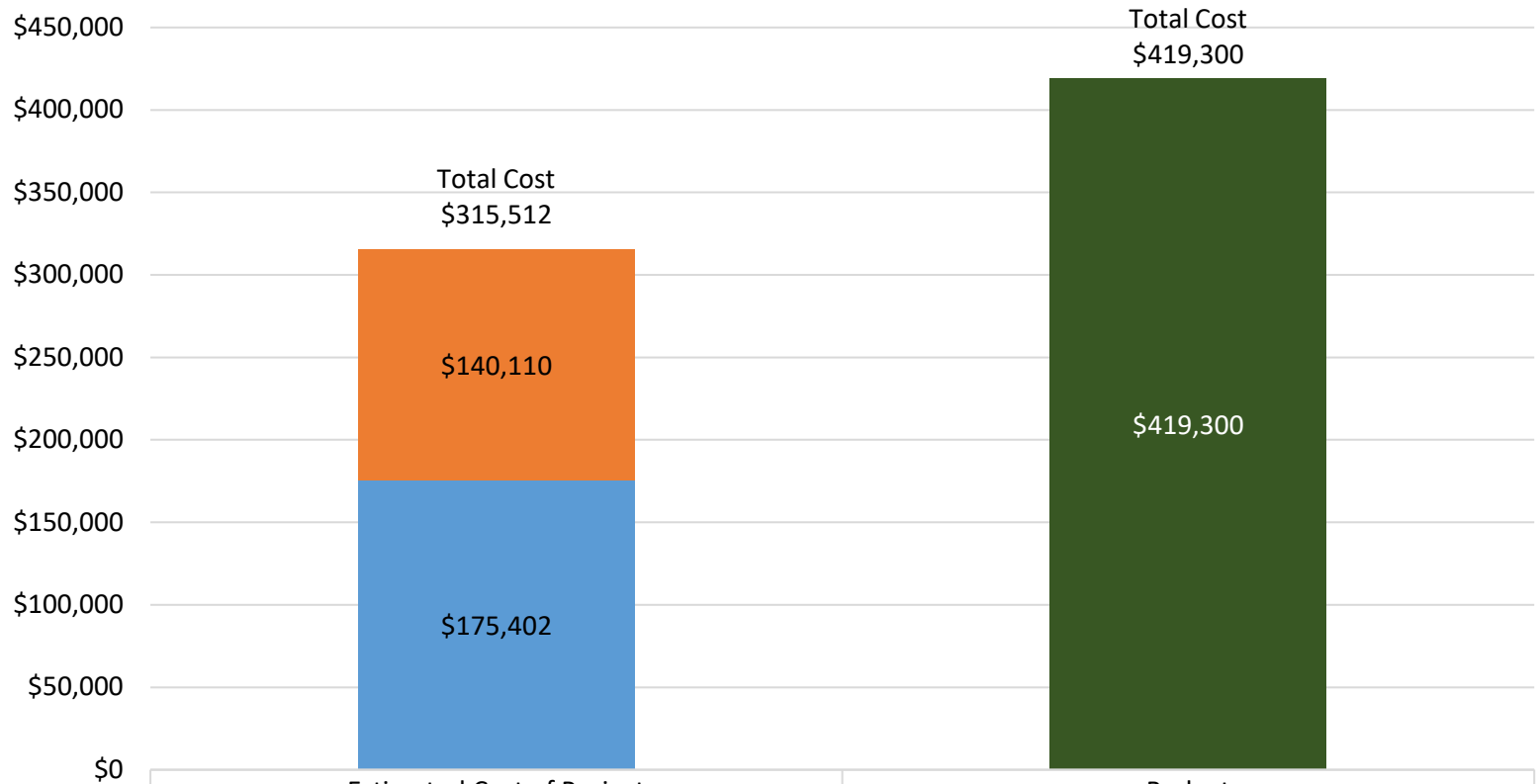
Major Capital Projects

Lora Bay Drainage Improvements



	Estimated Cost of Project	Budget
■ Budget		\$200,000
■ Estimated Cost to Completion	\$183,570	
■ Spent to Date	\$16,430	
Total Cost	\$200,000	\$200,000

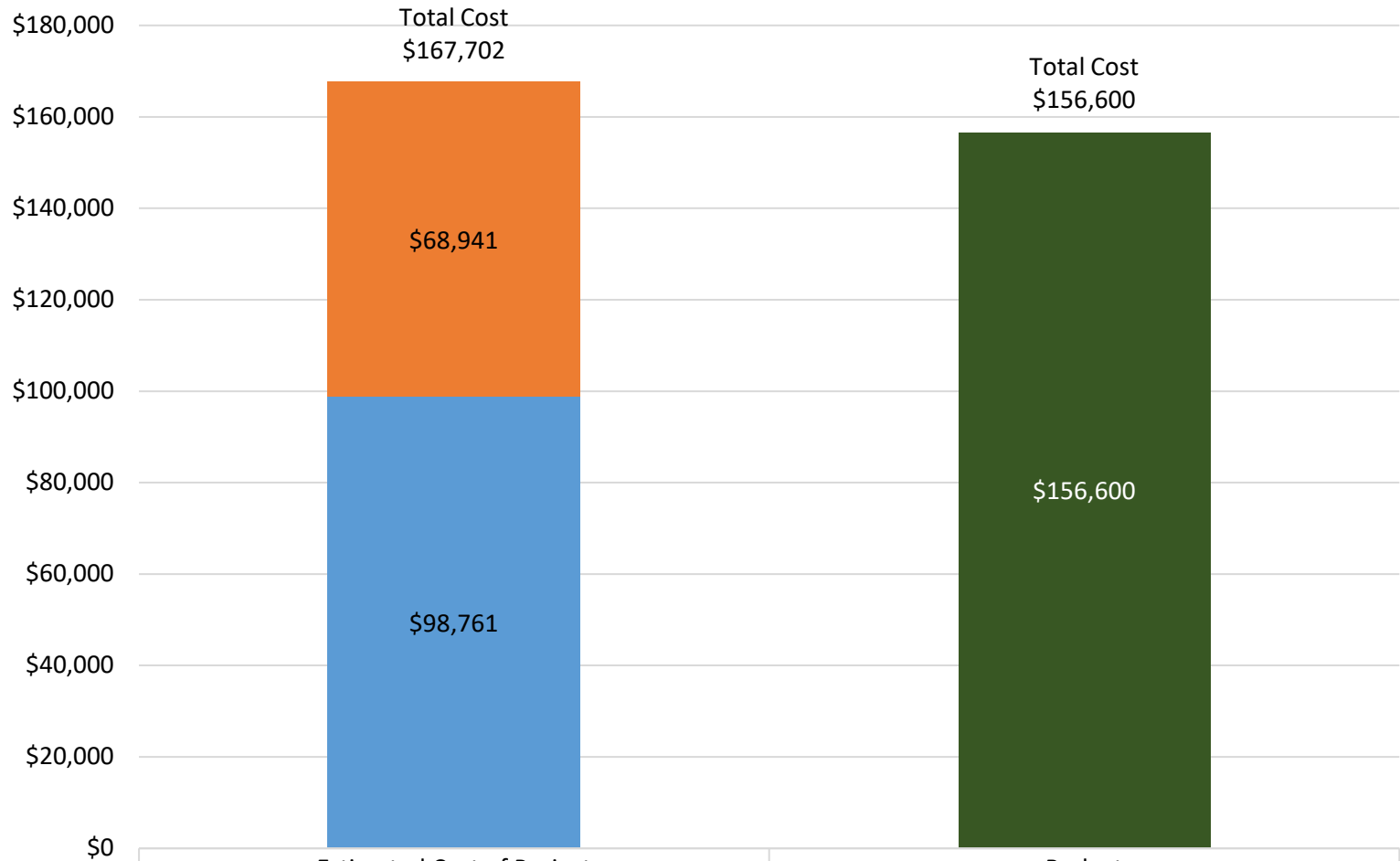
Northwinds Pedestrian Crossing



	Estimated Cost of Project	Budget
■ Budget		\$419,300
■ Estimated Cost to Completion	\$140,110	
■ Spent to Date	\$175,402	
Total Cost	\$315,512	\$419,300

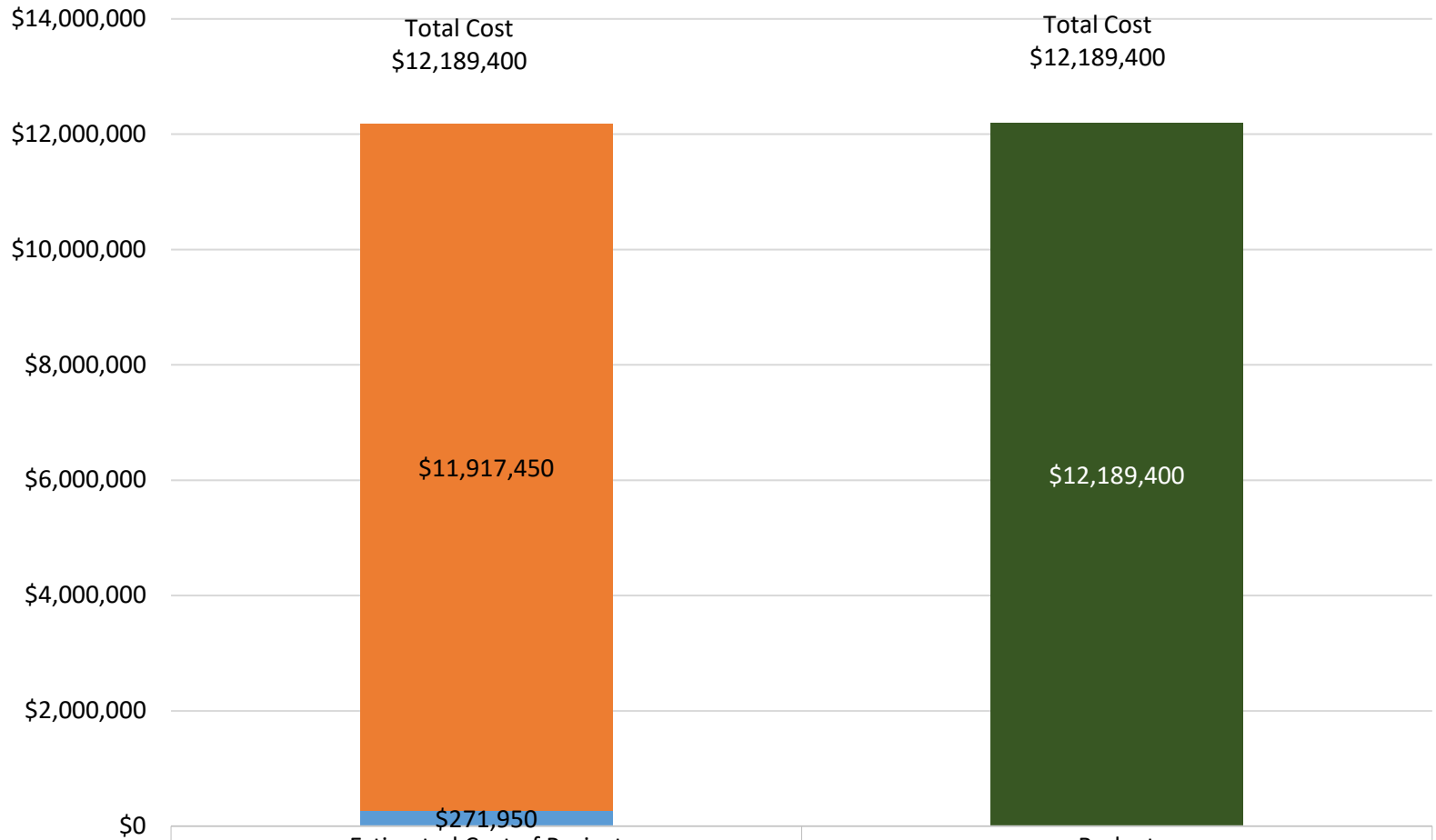
The current construction that is taking place for the Northwinds Pedestrian Crossing is expected to cost a total of \$315,512. However, there will be additional costs for playground equipment replacement, as the majority of the current equipment had to be removed and it not able to be reused. The Playground equipment will represent an additional cost, but, it is included in the overall project budget.

Peel Street Reconstruction - Engineering



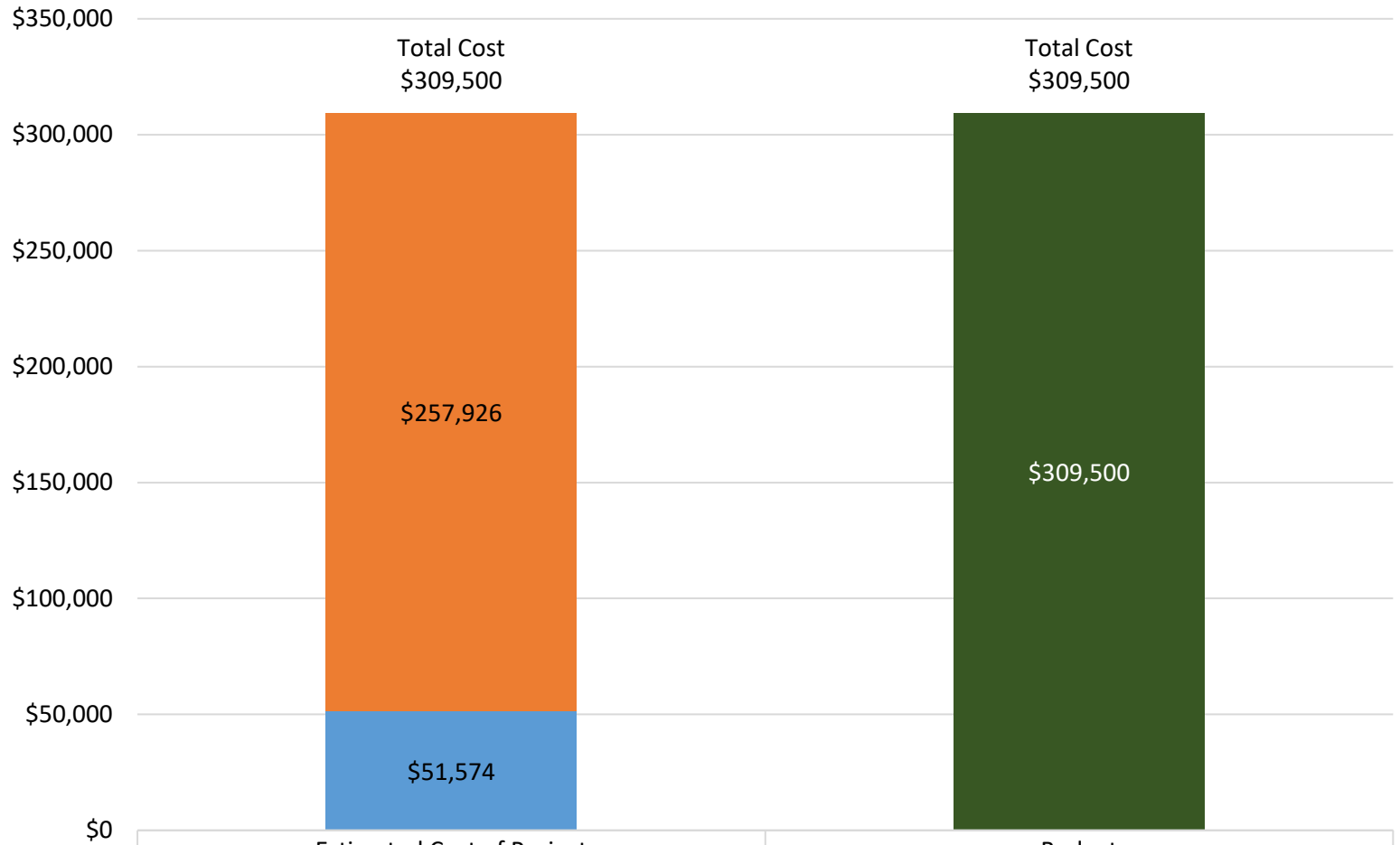
	Estimated Cost of Project	Budget
■ Budget		\$156,600
■ Estimated Cost to Completion	\$68,941	
■ Spent to Date	\$98,761	
Total Cost	\$167,702	\$156,600

Thornbury Road Improvement Project – Phase 1



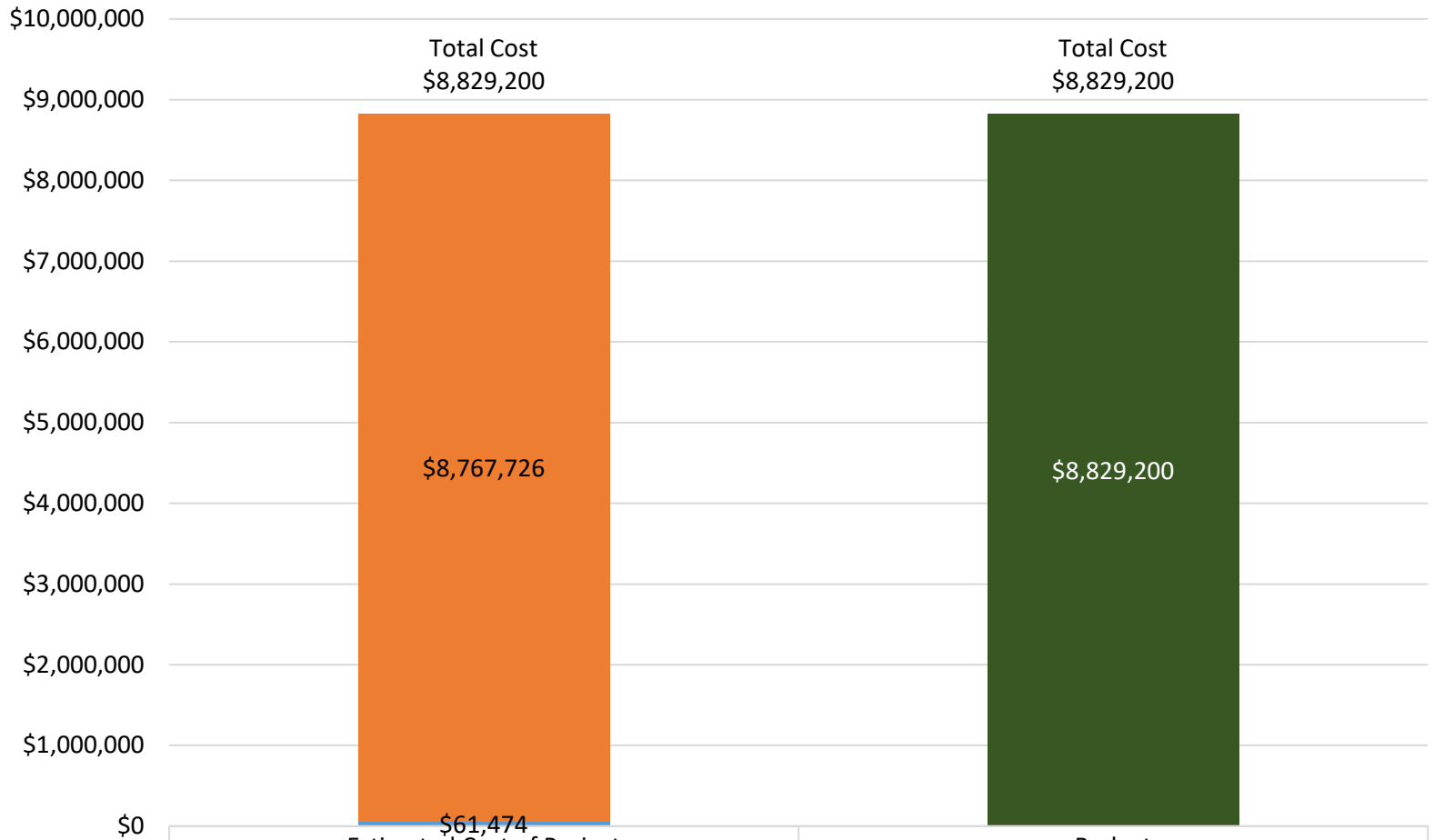
	Estimated Cost of Project	Budget
■ Budget		\$12,189,400
■ Estimated Cost to Completion	\$11,917,450	
■ Spent to Date	\$271,950	
Total Cost	\$12,189,400	\$12,189,400

Harbour Fuel Storage Delivery



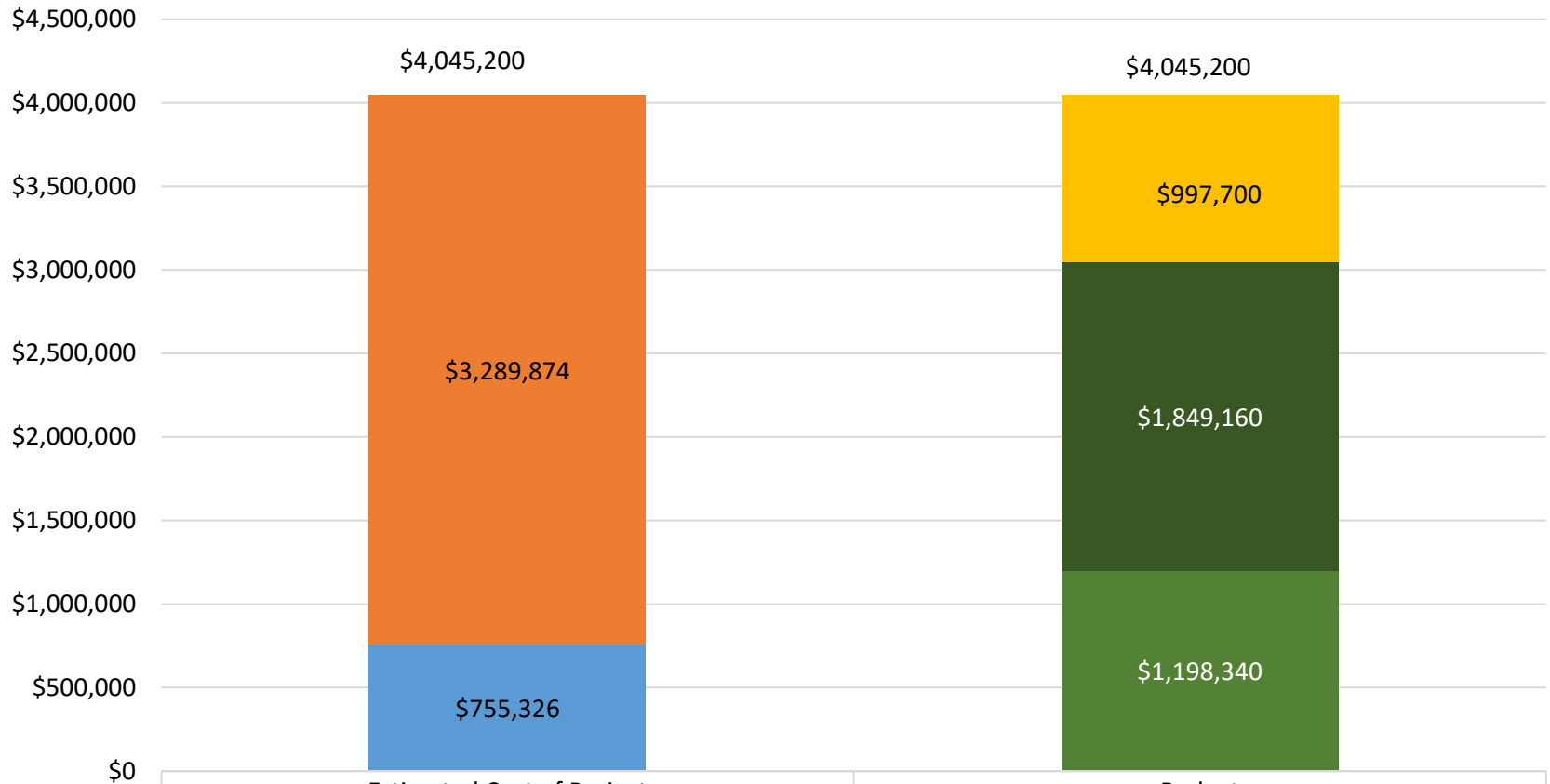
	Estimated Cost of Project	Budget
■ Budget		\$309,500
■ Estimated Cost to Completion	\$257,926	
■ Spent to Date	\$51,574	
Total Cost	\$309,500	\$309,500

Westside Water Storage and Distribution



	Estimated Cost of Project	Budget
■ Budget		\$8,829,200
■ Estimated Cost to Completion	\$8,767,726	
■ Spent to Date	\$61,474	
Total Cost	\$8,829,200	\$8,829,200

Thornbury Wastewater Treatment Plant Headworks



	Estimated Cost of Project	Budget
Report CSOPS.20.002		\$997,700
2019 Budget		\$1,849,160
2018 Budget		\$1,198,340
Cost to Complete	\$3,289,874	
Spent	\$755,326	
Total	\$4,045,200	\$4,045,200

Capital Projects Summary

Agenda Management Software

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Clerks	\$24,914	\$2,324	\$27,237	\$30,000	\$2,763

Year of Approval: 2020
RFP came in under-budget

Website Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Communications and Economic Development	\$0	\$110,000	\$110,000	\$110,000	\$0

Year of Approval: 2020

Electronic Timesheets

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director of Human Resources	\$34,037	\$32,600	\$66,637	\$80,000	\$13,363

Year of Approval: 2019
RFP came in under-budget

Video Surveillance Systems

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Information Technology	\$0	\$46,000	\$46,000	\$46,000	\$0

Year of Approval: 2020

Asset Management Mobile Infrastructure

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Information Technology	\$13,059	\$61,941	\$75,000	\$75,000	\$0

Year of Approval: 2020

Communications Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Information Technology	\$59,406	\$140,594	\$200,000	\$200,000	\$0

Year of Approval: 2017

CityView Web Portal

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Software Application Project Specialist (Contract)	\$34,754	\$280,246	\$315,000	\$315,000	\$0

Year of Approval: 2020

Variance is due to the Virtual City Hall being cancelled for 2020 due to AODA issues.

Phone System Upgrade

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Information Technology	\$37,961	\$22,000	\$59,961	\$60,000	\$39

Year of Approval: 2019

Annual Fleet Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Purchasing and Risk Management	\$65,209	\$413,400	\$478,609	\$500,000	\$21,391

Year of Approval: 2020

171 King Street Demolition

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Chief Administrative Officer	\$702	\$64,200	\$64,902	\$200,000	\$135,098

Year of Approval: 2020

Back-up Generators

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$9,003	\$160,997	\$170,000	\$170,000	\$0

Year of Approval: 2019

Fire Hall #1 Apparatus Floor

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$0	\$15,300	\$15,300	\$20,000	\$4,700

Year of Approval: 2019

Firefighter PPE Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$9,397	\$0	\$9,397	\$8,400	-\$997

Year of Approval: 2020

Overage to be covered by Fire Equipment Replacement budget

Fire Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$5,200	\$48,803	\$54,003	\$55,000	\$997

Year of Approval: 2020

Variance to cover overage in Firefighter PPE Replacement

Radio and Communication Equipment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$611	\$19,889	\$20,500	\$20,500	\$0

Year of Approval: 2020

Fire Hall #2 Parking Lot Lighting

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$3,053	\$21,947	\$25,000	\$25,000	\$0

Year of Approval: 2020

Planning and Development Services Office Space Consolidation

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director of Planning and Development Services	\$0	\$25,000	\$25,000	\$25,000	\$0

Year of Approval: 2020

Peaks Meadow Development

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Development Engineering	\$24,491	\$451,721	\$476,212	\$476,212	\$0

Year of Approval: N/A

Ridge Estates Development

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Development Engineering	\$31,310	\$397,277	\$428,587	\$428,587	\$0

Year of Approval: N/A

Boyer Tennis Court Resurfacing

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Parks and Trails	\$42,078	\$105,800	\$147,878	\$144,000	-\$3,878

Year of Approval: 2019

Variance is due to Non-Recoverable HST.

Pedestrian Bridge Works

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Parks and Trails	\$0	\$233,500	\$233,500	\$233,500	\$0

Year of Approval: 2019

Downtown Revitalization

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director Community Services	\$41,756	\$0	\$41,756	\$41,756	\$0

Year of Approval: 2018

Project is complete.

Outdoor Pickleball

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Parks and Trails	\$11	\$147,600	\$147,611	\$150,000	\$2,389

Year of Approval: 2019

Bike Racks, Benches and Signage

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Parks and Trails	\$8,198	\$31,802	\$40,000	\$40,000	\$0

Year of Approval: 2019

Metcalfe Rock Parking Expansion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director Community Services	\$0	\$103,000	\$103,000	\$103,000	\$0

Year of Approval: 2019

Pier Surfacing

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director Community Services	\$0	\$412,200	\$412,200	\$412,200	\$0

Year of Approval: 2020

Lightning Detection System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$690	\$22,810	\$23,500	\$23,500	\$0

Year of Approval: 2018

Golf Course Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$35,259	\$0	\$35,259	\$42,000	\$6,741

Year of Approval: 2020

Equipment came in under-budget, project is complete.

Sprinkler System Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$24,000	\$24,000	\$24,000	\$0

Year of Approval: 2020

Lighting Retrofit at the Beaver Valley Community Centre

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$50,000	\$50,000	\$50,000	\$0

Year of Approval: 2020

Beaver Valley Community Centre Roofing

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$95,000	\$95,000	\$95,000	\$0

Year of Approval: 2020

LE Shore Security System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$16,000	\$16,000	\$16,000	\$0

Year of Approval: 2020

Town Hall HVAC

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$25,000	\$25,000	\$25,000	\$0

Year of Approval: 2020

Drake's Path Wastewater Extension

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$0	\$454,600	\$454,600	\$454,600	\$0

Year of Approval: 2019

Water and Wastewater Electrical System Protection

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$1,385	\$479,315	\$480,700	\$480,700	\$0

Year of Approval: 2019

Price's Subdivision Wastewater Extension

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Construction Coordinator	\$144,918	\$1,665,082	\$1,810,000	\$1,810,000	\$0

Year of Approval: 2017

Price's Subdivision Drainage Works

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Construction Coordinator	\$7,506	\$254,494	\$262,000	\$262,000	\$0

Year of Approval: 2019

Water and Wastewater Energy Efficiencies

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$9,355	\$190,645	\$200,000	\$200,000	\$0

Year of Approval: 2019

Lakewood Drive Water and Wastewater Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Construction Coordinator	\$0	\$100,000	\$100,000	\$100,000	\$0

Year of Approval: 2020

Tyrolean Village Servicing

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$8,412	\$3,962,288	\$3,970,700	\$3,970,700	\$0

Year of Approval: 2020

Roads Machinery and Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Roads and Drainage Foreman	\$0	\$195,000	\$195,000	\$195,000	\$0

Year of Approval: 2020

Surface Treatment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Roads and Drainage	\$421,814	\$99,100	\$520,914	\$605,000	\$84,086

Year of Approval: 2019

Tender came in under budget

Pretty River Culvert Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Roads and Drainage	\$96,504	\$349,900	\$446,404	\$831,300	\$384,896

Year of Approval: 2019

Tender came in under budget

Ravenna Yard Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Roads and Drainage Foreman	\$117,258	\$57,742	\$175,000	\$175,000	\$0

Year of Approval: 2018

Sand Dome Repairs

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Roads and Drainage	\$0	\$55,000	\$55,000	\$55,000	\$0

Year of Approval: 2020

Crossing Guard Lighting

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Public Works Compliance Coordinator	\$0	\$25,000	\$25,000	\$25,000	\$0

Year of Approval: 2020

Sidewalk Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Public Works Compliance Coordinator	\$4	\$249,996	\$250,000	\$250,000	\$0

Year of Approval: 2020

Landfill Hydro Installation

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$43,312	\$0	\$43,312	\$50,000	\$6,688

Year of Approval: 2019

Project is complete.

Landfill Safety Equipment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$4,030	\$3,470	\$7,500	\$7,500	\$0

Year of Approval: 2017

Landfill Scale Software

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$14,126	\$7,600	\$21,726	\$20,000	-\$1,726

Year of Approval: 2019

Variance is due to Non-Recoverable HST.

Attenuation Zone – South and West

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$0	\$156,000	\$156,000	\$156,000	\$0

Year of Approval: 2020

Library Technology Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Library CEO	\$1,828	\$6,672	\$8,500	\$8,500	\$0

Year of Approval: 2020

Books and Materials

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Library CEO	\$23,252	\$29,548	\$52,800	\$52,800	\$0

Year of Approval: 2020

Artifact Shelving

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Library CEO	\$4,404	\$25,596	\$30,000	\$30,000	\$0

Year of Approval: 2020

Retrofits and Renovations

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Library CEO	\$1,835	\$12,165	\$14,000	\$14,000	\$0

Year of Approval: 2020

Harbour Security Lighting

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director of Community Services	\$0	\$13,000	\$13,000	\$13,000	\$0

Year of Approval: 2016

Substandard Watermain Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$12,411	\$1,585,989	\$1,598,400	\$1,598,400	\$0

Year of Approval: 2020

Water Pressure and Flow Monitoring Devices

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$69,389	\$5,600	\$74,989	\$75,000	\$11

Year of Approval: 2019

Water SCADA Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$44,910	\$80,090	\$125,000	\$125,000	\$0

Year of Approval: 2019

Zone 4C Distribution Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Engineering Design Technologist	\$117,816	\$648,834	\$766,650	\$766,650	\$0

Year of Approval: 2018

WTP Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$61,777	\$370,551	\$432,328	\$436,500	\$4,172

Year of Approval: 2018

Watermain Leak Detection and Repair

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$9,987	\$20,013	\$30,000	\$30,000	\$0

Year of Approval: 2020

Lateral Installations

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$0	\$88,000	\$88,000	\$88,000	\$0

Year of Approval: 2020

Happy Valley Booster Pumping Station Renovations

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$2,572	\$53,428	\$56,000	\$56,000	\$0

Year of Approval: 2020

Camperdown VFD Design and Installation

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$1,310	\$83,690	\$85,000	\$85,000	\$0

Year of Approval: 2020

Water Treatment Plant Shoreline Work

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$0	\$50,000	\$50,000	\$50,000	\$0

Year of Approval: 2020

Mountain Road Booster Pumping Station Relocation

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Water and Wastewater	\$3,321	\$996,679	\$1,000,000	\$1,000,000	\$0

Year of Approval: 2020

Water Meter Installation Program

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water meter and Backflow Prevention Technician	\$0	\$55,000	\$55,000	\$55,000	\$0

Year of Approval: 2020

Wastewater SCADA

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$0	\$72,300	\$72,300	\$72,300	\$0

Year of Approval: 2020

Thornbury Wastewater Treatment Plant Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$396,574	\$63,727	\$460,301	\$670,000	\$209,699

Year of Approval: 2019

Craigeleith Wastewater Treatment Plant Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$13,152	\$267,448	\$280,600	\$280,600	\$0

Year of Approval: 2020

Sewage Pumping Station Rebuild Program

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$0	\$47,300	\$47,300	\$47,300	\$0

Year of Approval: 2020

Peel Street Sewage Pumping Station Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$59,655	\$561,645	\$621,300	\$621,300	\$0

Year of Approval: 2020

Craigeleith Main Lift Station Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$10,601	\$84,400	\$95,000	\$95,000	\$0

Year of Approval: 2020

Portable Generator

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$0	\$37,000	\$37,000	\$37,000	\$0

Year of Approval: 2020

Sewage Pumping Station Valve Replacement Program

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$0	\$176,000	\$176,000	\$176,000	\$0

Year of Approval: 2020

Flow Assessment and Environmental Assessment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Water and Wastewater	\$0	\$15,000	\$15,000	\$15,000	\$0

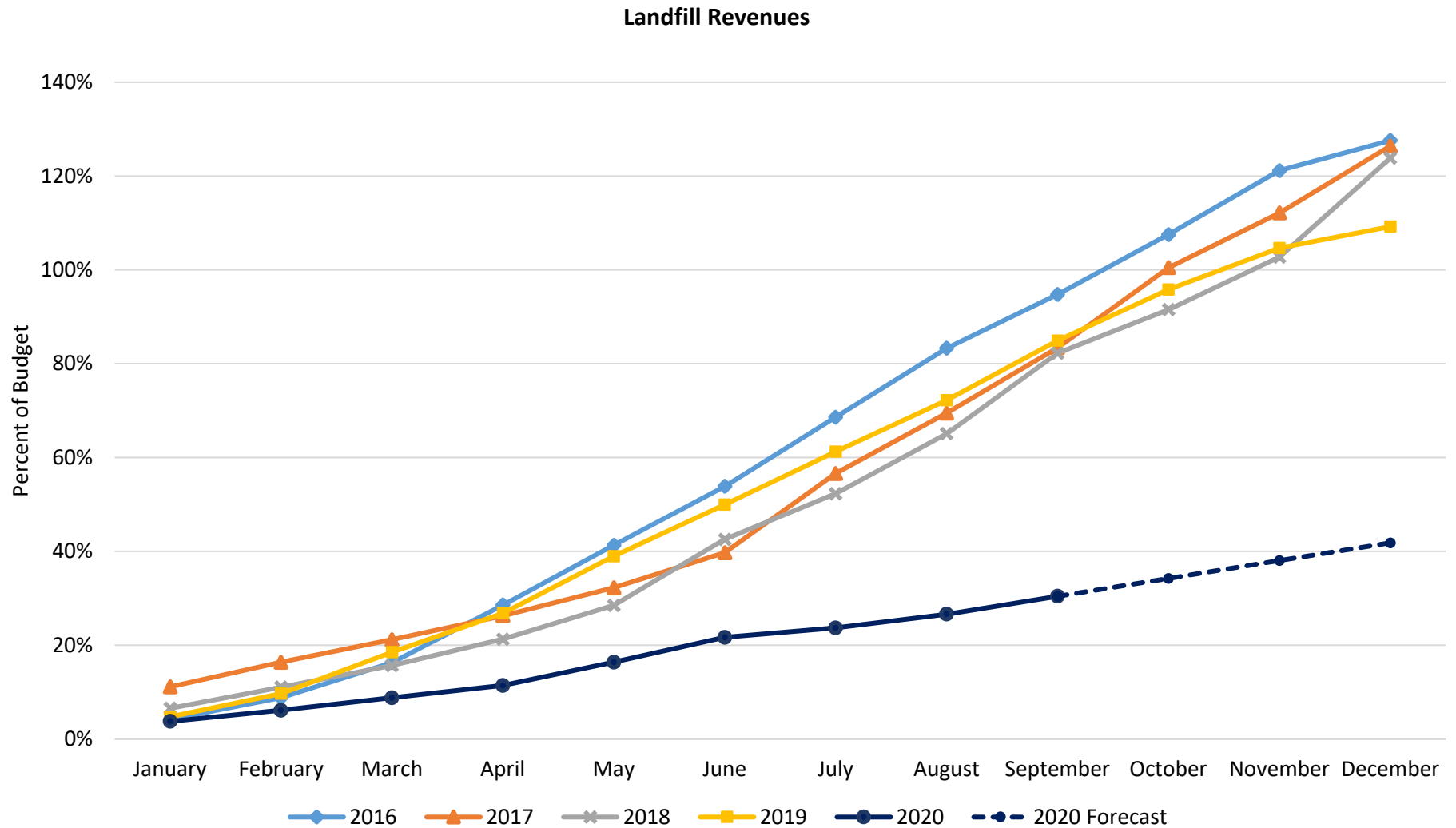
Year of Approval: 2020

Thornbury Wastewater Treatment Plant Expansion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$5,169	\$18,021,831	\$18,027,000	\$18,027,000	\$0

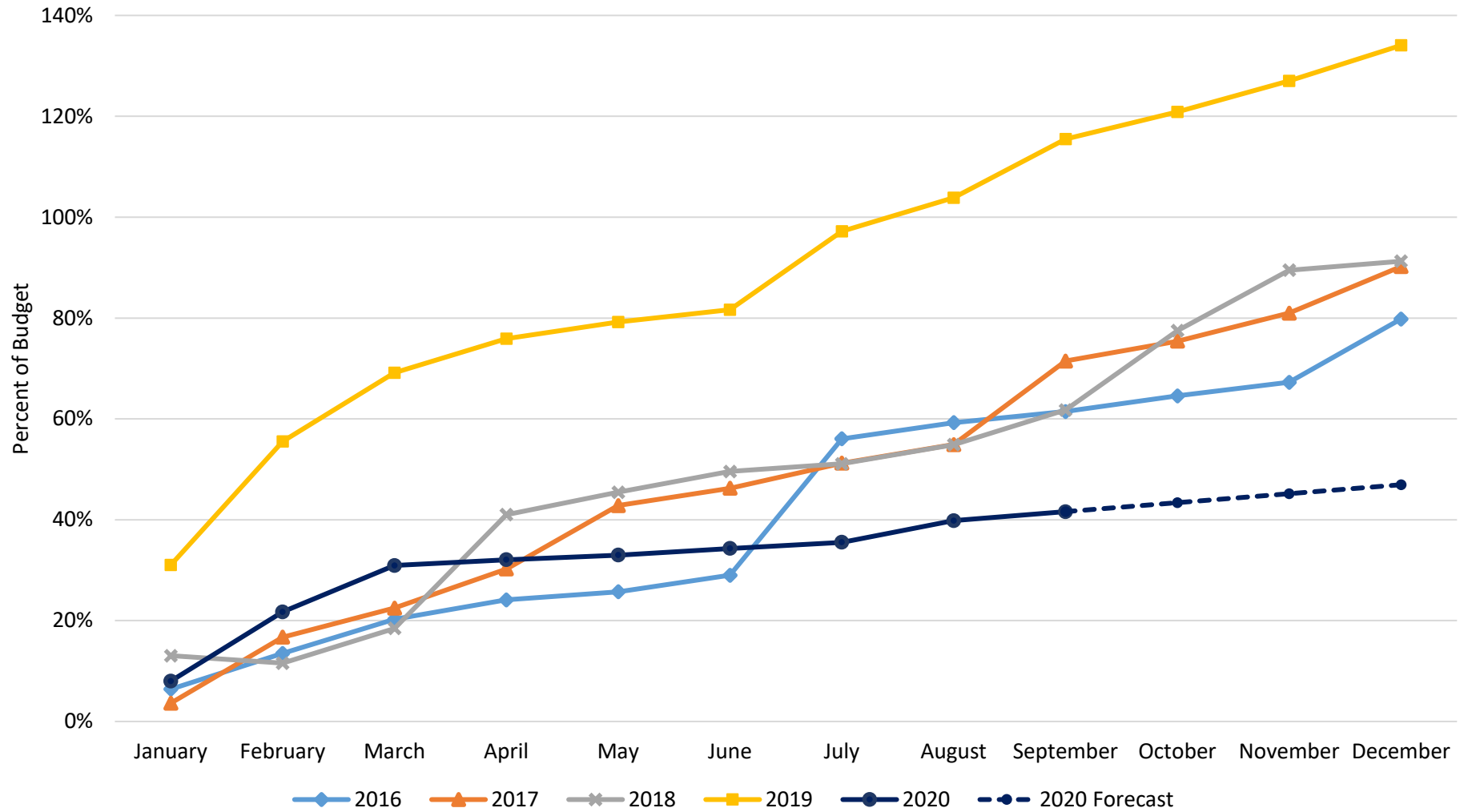
Year of Approval: 2020

Revenues



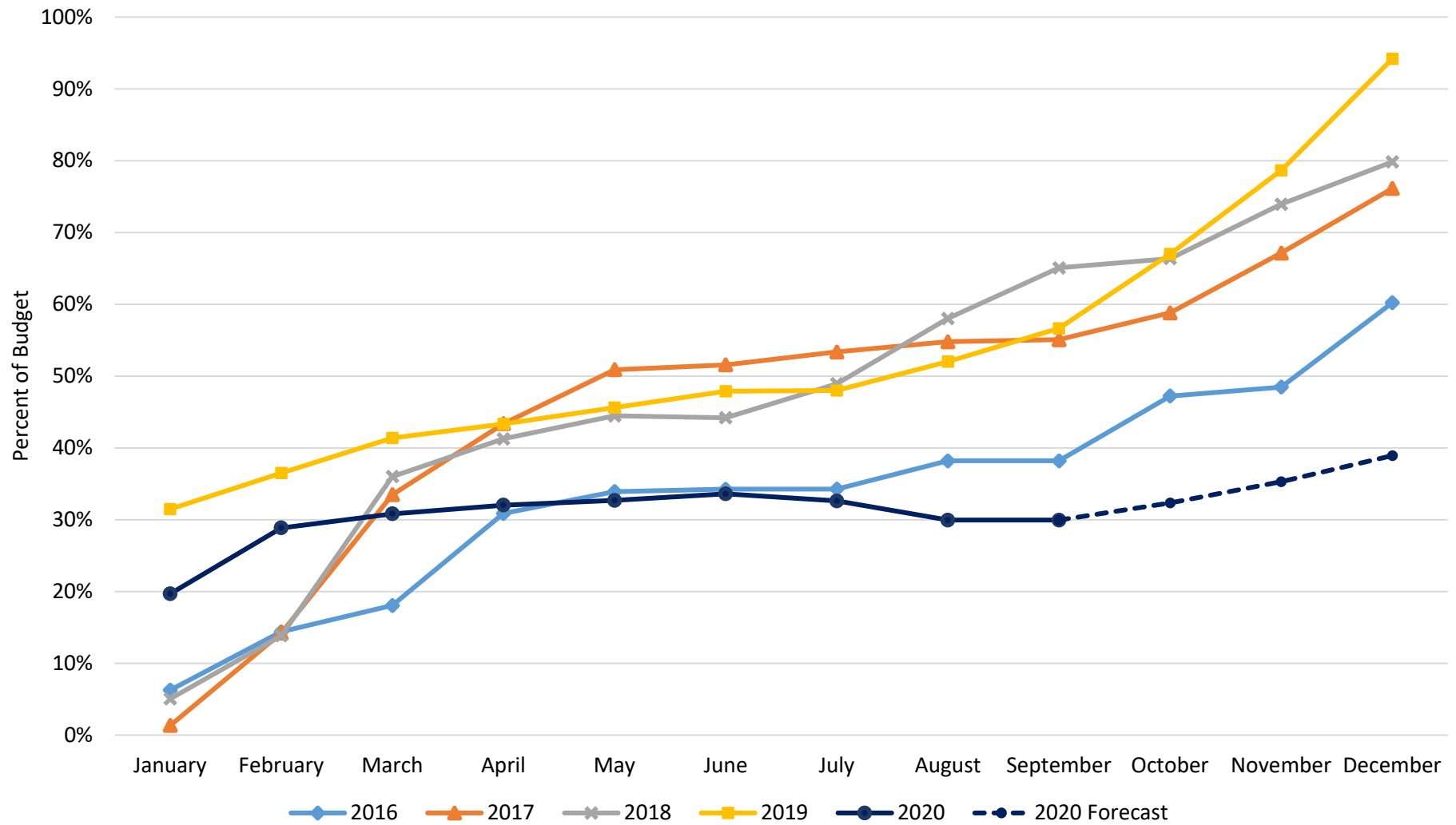
Staff Report FAF.20.100 has estimated lost revenues of \$325,000
Forecasted months are built on an average from May to August.
2020 Approved Budget \$760,400

By-law Revenues



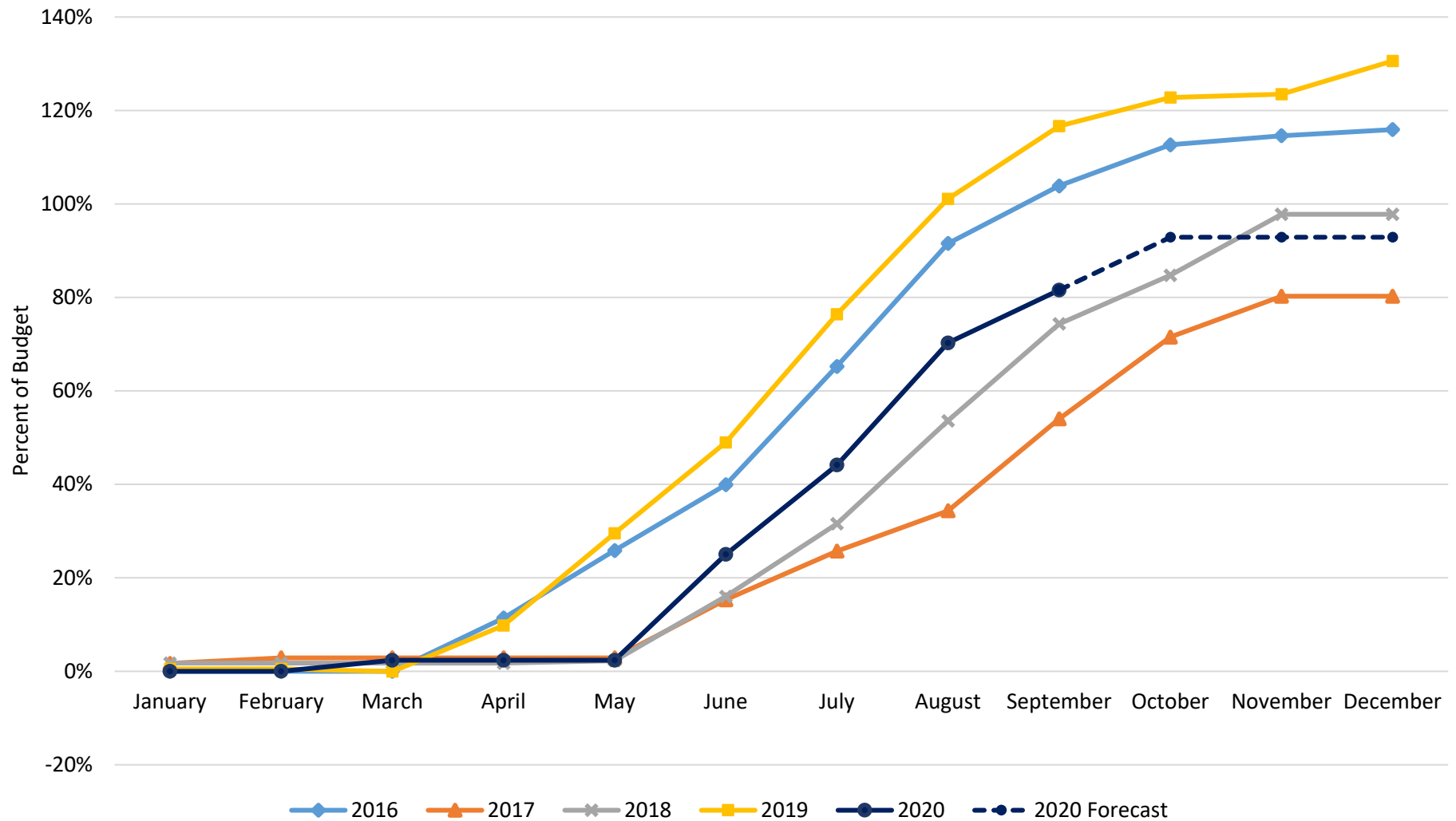
Staff Report FAF.20.100 has estimated lost revenues of \$40,000
 Forecasted months are built on an average from March to August.
 2020 Approved Budget: \$127,190

Beaver Valley Community Centre Revenues



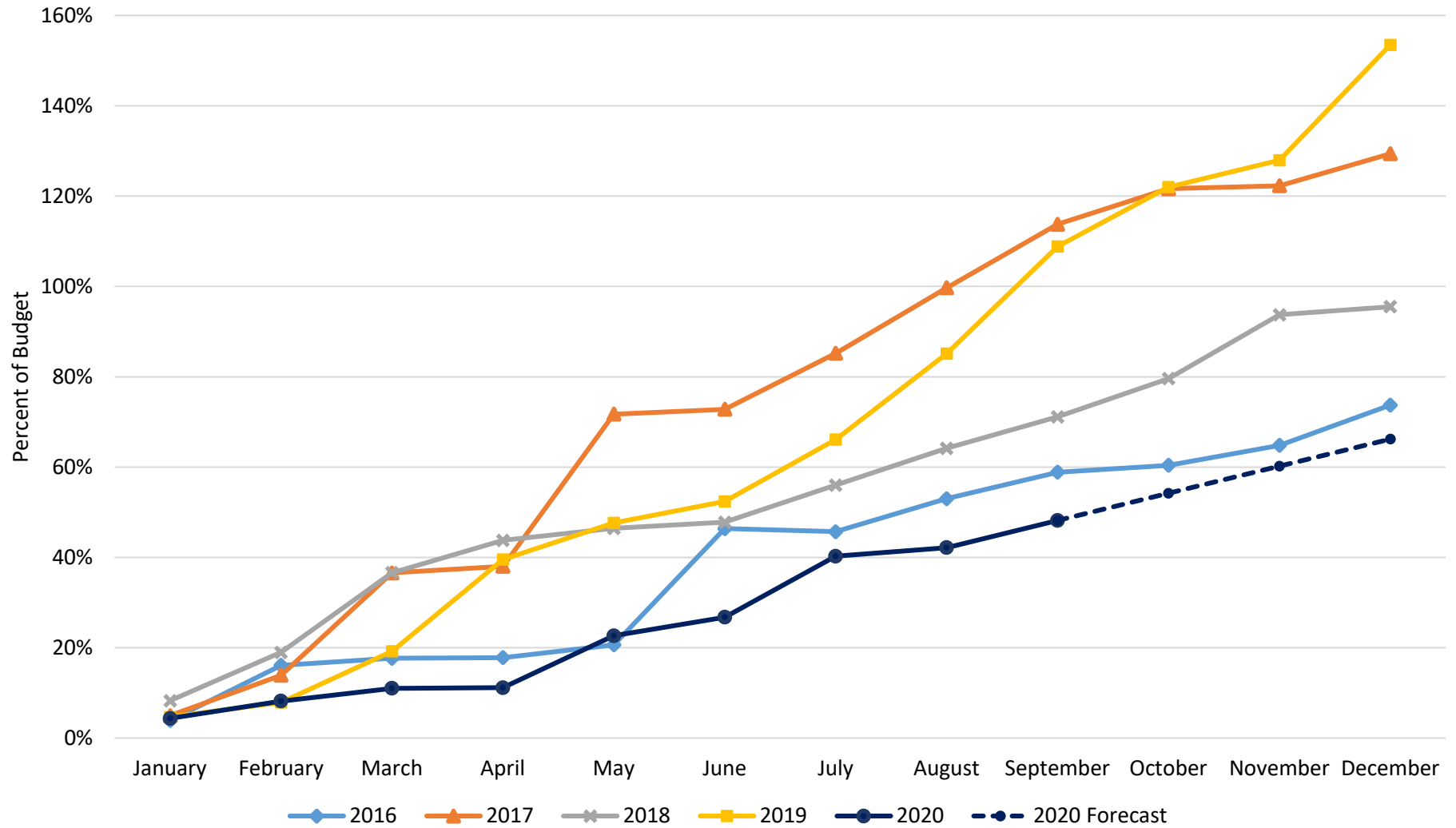
Staff Report FAF.20.100 has estimated lost revenues of \$173,000
 Forecasted months are based on an October 1st ice season at 25% of the previous year.
 2020 Approved Budget: \$226,375

Tomahawk Revenues



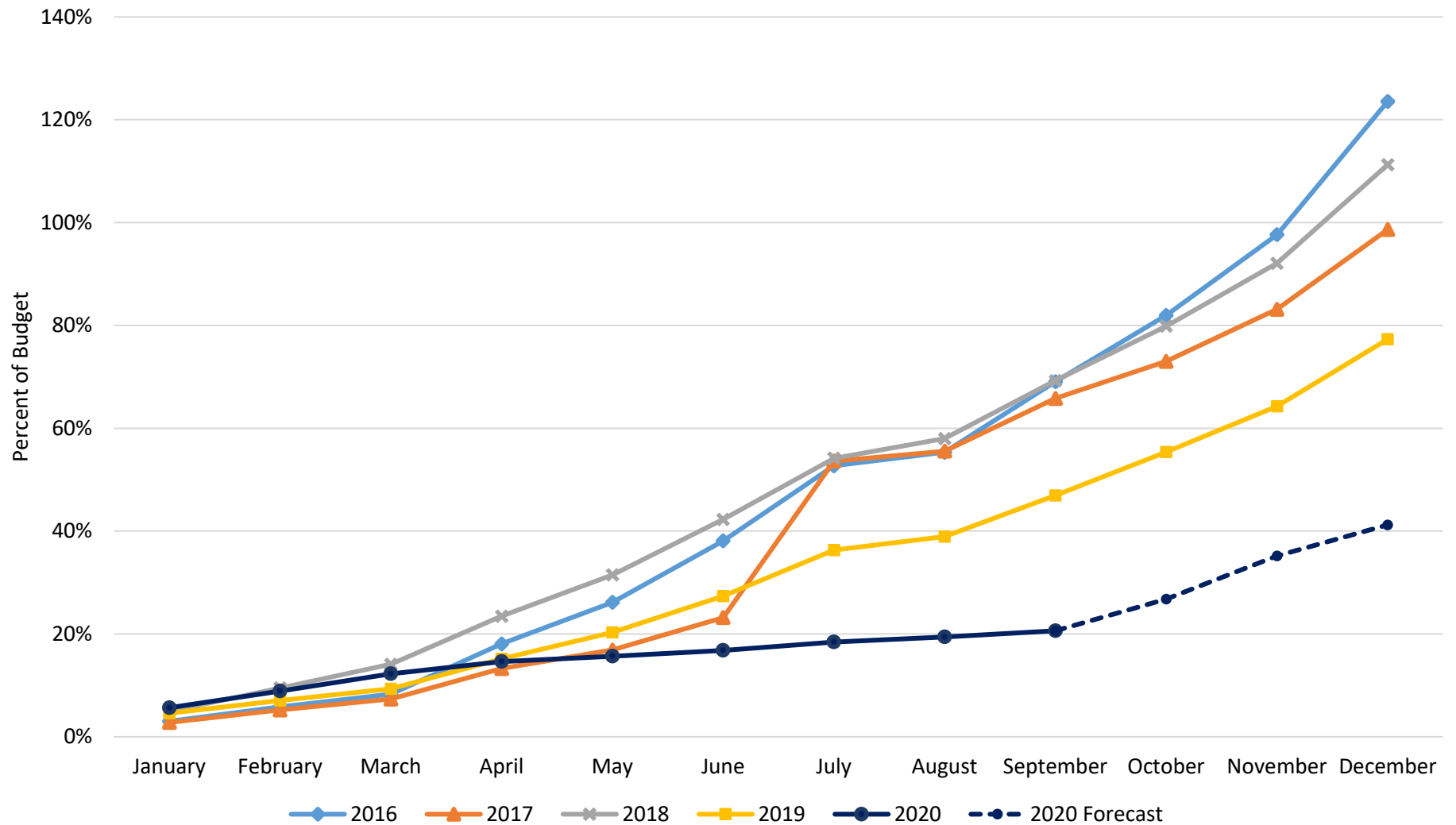
Staff Report FAF.20.100 has estimated lost revenues of \$25,000
Forecasted September and October are based on 50% of summer months average
2020 Approved Budget: \$101,900

Planning Revenues



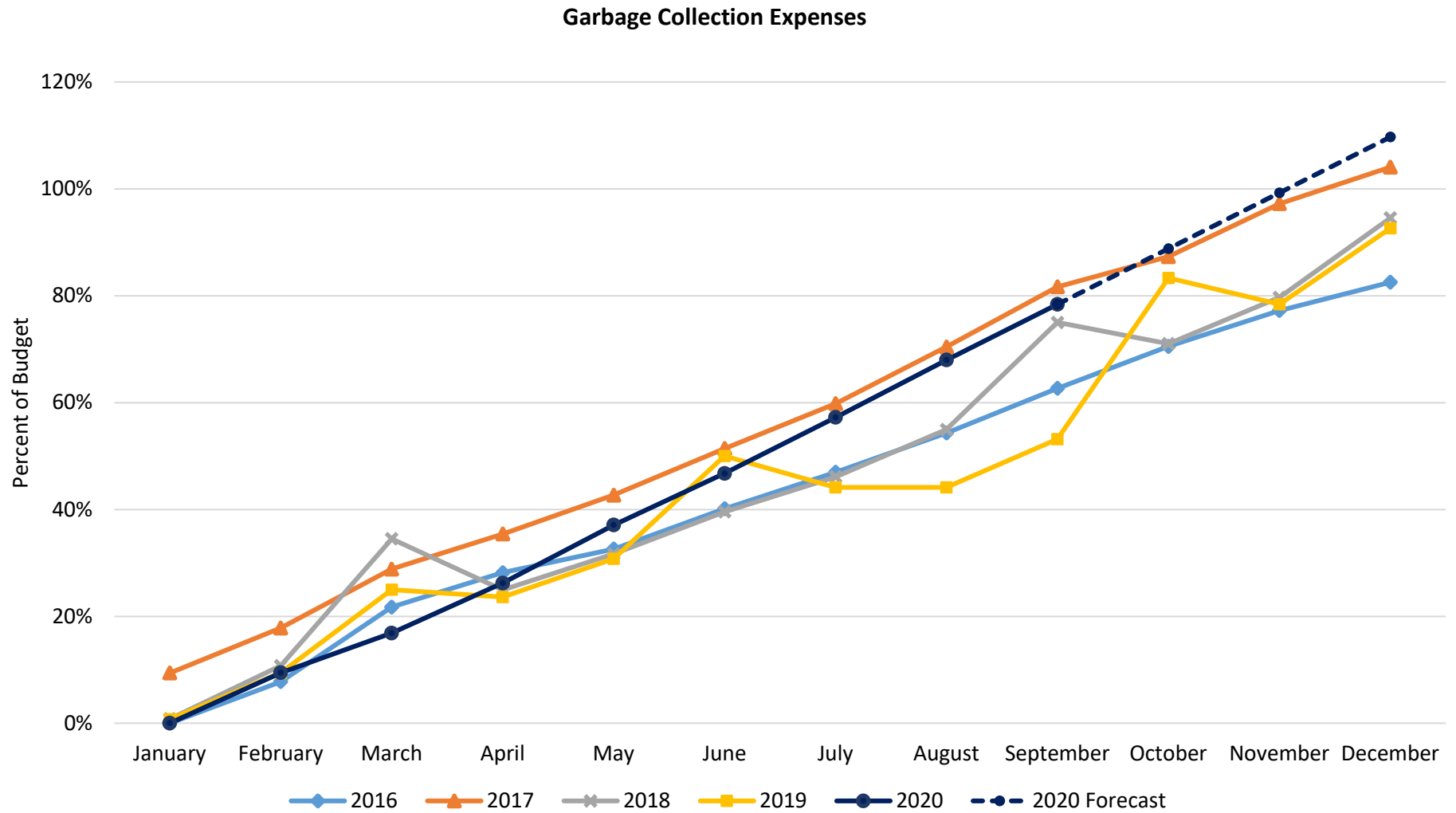
Staff Report FAF.20.100 has estimated lost revenues of \$110,000
 Forecasted months are built on an average from January to August.
 2020 Approved Budget: \$438,352

Investment and Penalty and Interest Revenues



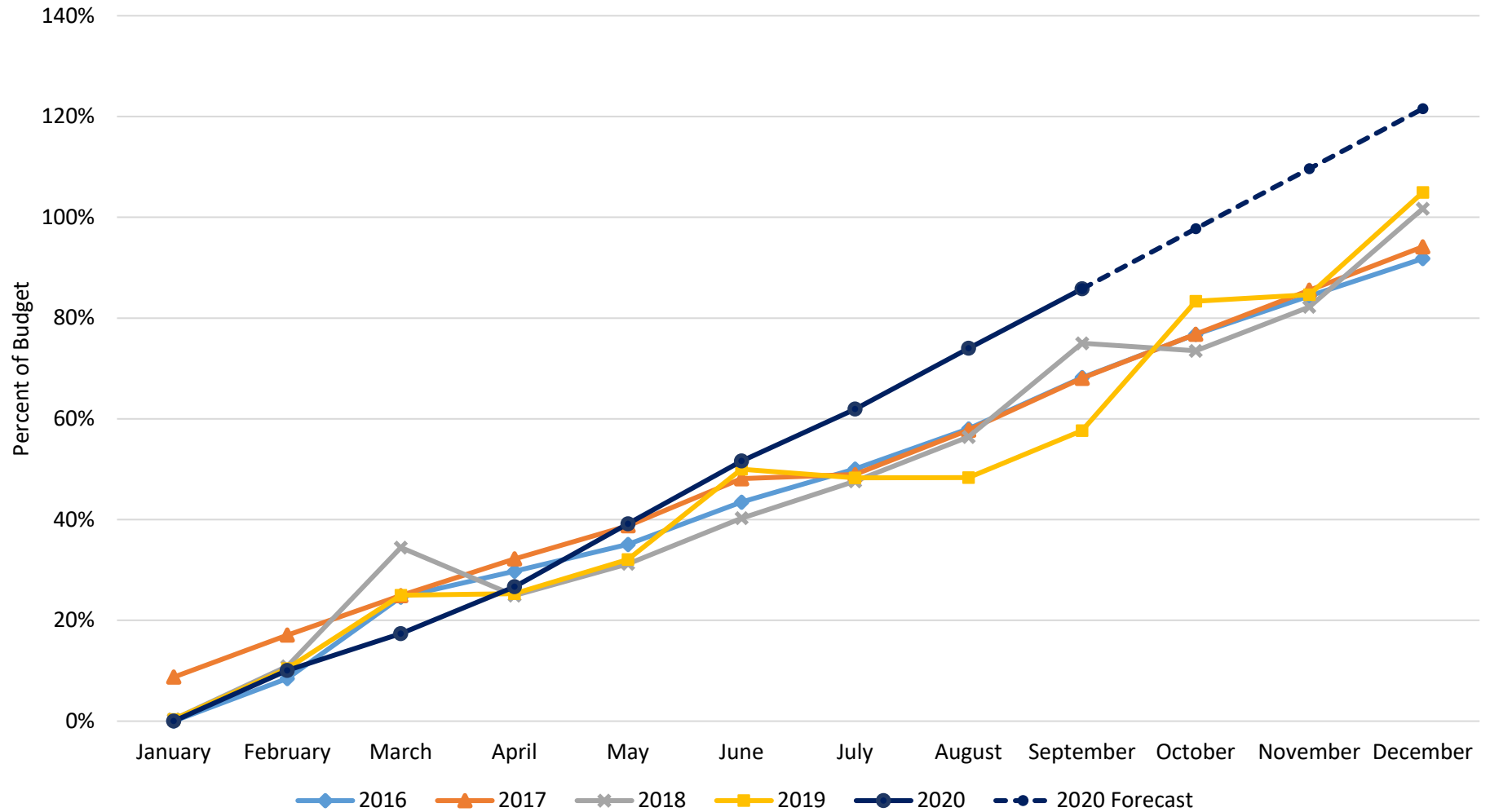
Staff Report FAF.20.100 has estimated lost revenues of \$135,000 (Investment Interest) and \$230,000 (Penalty and Interest) Penalty and Interest is forecasting \$0 until September, and Investment interest is forecasted from an average of May to August.
2020 Approved Budget: \$595,000

Expenses



Staff Report FAF.20.100 has additional costs of \$90,000
 Forecasted months are built on an average from May to August.
 2020 Approved Budget: \$316,117

Waste Diversion Expenses



Staff Report FAF.20.100 has additional costs of \$210,000
Forecasted months are built on an average from May to August.
2020 Approved Budget: \$711,882

2020 Council Live-Streaming

Month	Users	% of New	% of Recurring	Sessions	Average Session Duration	2019 Sessions	2019 Average Session Duration
January	186	23%	77%	511	1 hour, 24 minutes	585	1 hour, 08 minutes
February	195	18%	82%	602	1 hour, 29 minutes	891	1 hour, 36 minutes
March	317	33%	67%	658	1 hour, 06 minutes	399	49 minutes
April	153	26%	74%	310	0 hour, 46 minutes	356	52 minutes
May	252	34%	66%	532	1 hour, 11 minutes	483	1 hour, 12 minutes
June	333	27%	73%	871	1 hour, 21 minutes	579	58 minutes
July	219	32%	68%	434	1 hour, 00 minutes	417	1 hour, 25 minutes
August	221	31%	69%	475	1 hour, 27 minutes	281	50 minutes
September						407	1 hour, 08 minutes
October						427	53 minutes
November						556	46 minutes
December						439	1 hour, 13 minutes

2020 Committees of Council Costs

Committee – Total Costs	August	YTD Cost
Abandoned Orchard Advisory Committee	\$ 20	\$ 20
Agricultural Advisory Committee	\$ 285	\$ 4,385
Attainable Housing Corporation	\$ 1,550	\$ 28,805
Code of Conduct Review Committee	\$ 465	\$ 740
Committee of Adjustment	\$ 4,439	\$ 28,227
Communications Advisory Committee	\$ 662	\$ 30,861
Council Compensation Review Committee	\$ 20	\$ 20
Economic Development Advisory Committee	\$ 877	\$ 60,551
Fence Viewer Committee	\$ 0	\$ 0
Police Services Board	\$ 655	\$ 3,195
Property Standards Committee	\$ 0	\$ 105
Sustainability Committee	\$ 1,790	\$ 84,805
Thornbury BIA	\$ 470	\$ 5,257
Transportation Committee	\$ 990	\$ 6,345
Grants and Donations Committee	\$ 625	\$ 69,450
Joint Municipal Physician Retention and Recruitment Committee	\$ 675	\$ 20,378
RABIT Task Force	\$ 430	\$ 430
Total	\$ 13,954	\$ 343,574

The above chart tracks the cost of staff time to administer and attend the various Committees of Council. It includes Staff's Salaries and Benefits, overhead costs for every hour of staff time, as well as other costs that are incurred specific to each Committee of Council, such as advertising costs.

This chart does not include a cost for Council Member's time or any revenue. Most Committees of Council listed above do not have any costs except staff time. However, Committees listed above where costs consist of both staff time and other expenses are detailed below:

Committee of Adjustment

Staff time August:	\$4,439	Other costs August:	\$0
Staff time YTD:	\$27,777	Other costs YTD:	\$450

Other costs include Membership dues.

Communications Advisory Committee

Staff time August:	\$662	Other costs August:	\$0
Staff time YTD:	\$25,518	Other costs YTD:	\$5,342

Other costs include software expenses, copywriting and design for the Communications Strategy.

Economic Development Advisory Committee

Staff time August:	\$877	Other costs August:	\$0
Staff time YTD:	\$26,619	Other costs YTD:	\$33,932

Other costs include advertising, printing, copy editing and printing expenses for the Economic Development Strategy.

Sustainability Committee

Staff time August:	\$1,790	Other costs August:	\$0
Staff time YTD:	\$9,805	Other costs YTD:	\$75,000

Other costs include the transfer to the Reserve Fund, with a budget of \$75,000.

Grants and Donations Committee

Staff time August:	\$625	Other costs August:	\$0
Staff time YTD:	\$12,015	Other costs YTD:	\$57,435

Other costs include those related to the Gala, such as entertainment for \$21,000, and \$36,000 in Grants and Donations distributed.

Physician Retention and Recruitment Committee

Staff time August:	\$675	Other costs August:	\$0
Staff time YTD:	\$5,378	Other costs YTD:	\$15,000

Other costs include the transfer to the Reserve Fund, with a budget of \$15,000.

2020 Council Conference Attendance and Remuneration

Council Member	Meals	Lodgings	Conference & Workshop	Mileage & Travel	Cell Phones	HST	Total YTD Expenses
Mayor Soever	\$ 140	\$ 276	\$ 626	\$ 0	\$ 176	\$ 123	\$ 1,341
Deputy Mayor Potter	\$ 0	\$ 0	\$ 0	\$ 0	\$ 178	\$ 20	\$ 198
Councillor Bordignon	\$ 0	\$ 0	\$ 0	\$ 0	\$ 186	\$ 21	\$ 207
Councillor Hope	\$ 0	\$ 0	\$ 611	\$ 0	\$ 122	\$ 81	\$ 813
Councillor Matrosovs	\$ 124	\$ 801	\$ 1,236	\$ 792	\$ 230	\$ 350	\$ 3,533
Councillor Sampson	\$ 43	\$ 485	\$ 1,236	\$ 265	\$ 181	\$ 239	\$ 2,449
Councillor Uram	\$ 0	\$ 0	\$ 0	\$ 0	\$ 176	\$ 19	\$ 196
Total	\$ 306	\$ 1,562	\$ 3,709	\$ 1,057	\$ 1,261	\$ 855	\$ 8,751

The above chart represents fees that have been reimbursed or paid on behalf of Members of Council for various purposes, including the attendance of various meetings and conferences.

The fees/reimbursements attended by members of Council illustrated above include only those that have been reimbursed by the Town to date. A full statement of Council Remuneration and Expenses will be presented each year on or before March 31st which provides an itemized statement on remuneration and expenses paid in the previous year, as per the Municipal Act.

2020 Tax Levy

2020 Tax Billing	
Town	\$ 16,527,907
Grey County	\$ 16,171,694
Education	\$ 8,976,266
Local Improvements	\$ 429,935
BIA	\$ 0
Total Levied to Date (Interim)	\$ 42,150,802

2020 Supplementary Tax	
Town	\$ 423,484
Grey County	\$ 411,271
Education	\$ 181,662
Total to Date	\$ 1,016,417

Supplementary Tax includes any additional tax for assessment added to the assessment roll by the Municipal Property Assessment Corporation (MPAC). This includes new construction or renovations in the current year and up to two prior years. Supplementary Tax is billed after the annual bill in August.

2020 Tax Reductions	
Town	\$ 13,142
Grey County	\$ 12,428
Education	\$ 8,515
Total Reduction to Date	\$ 34,085

Tax reductions include decreases in tax for assessment value decreases or assessment class changes resulting from any of the following:

- Assessment Review Board appeal decisions;
- Requests for Reconsideration Minutes of Settlement with MPAC;
- Section 357 Reductions (i.e.: class changes, demolitions);
- Provincial Tax Incentive programs (Farmland, Managed Forest, Conservation Lands); or,
- Vacancy Rebates for Commercial or Industrial vacant properties.

2020 Taxable Assessment	
Residential	\$ 4,211,587,450
Farm Land	\$ 150,914,209
Managed Forest	\$ 18,998,806
Commercial & Industrial	\$ 190,821,216
Pipeline	\$ 6,761,000
Payment-in-Lieu	\$ 30,409,900
Total Taxable Assessment	\$ 4,609,492,581

Bid Awards and Contract Extensions

August Contract Extensions over \$25,000

Contract for:	Vendor/Proponent	Amount	Budget
None.			

August Bid Awards over \$25,000

Contract for:	Vendor/Proponent	Amount	Budget
2020-38-T-OPS Supply & Install Replacement Valves at Two (2) Sewage Lift Stations	BGL Contractors Corp.	\$ 162,164	\$ 176,000
2020-43-T-OPS Thunder Hill Winter Maintenance (2 Winter Seasons – 2020/2021 and 2021/2022)	Yard Boys Ltd.	\$ 63,400	\$ 70,000
2020-41-T-OPS Supply & Install Vertical Turbine Pumps at Craigleith Wastewater Treatment Plant	Rapid Plumbing Inc	\$ 105,000	\$ 120,000

Cheque Register by Type of Expenses – August 2020

Expense Type	Amount
Advertising	\$ 12,626.25
Cleaning and Janitorial Supplies	\$ 10,238.00
Conservation Authority	\$ 93,815.01
Consulting	\$ 6,683.95
Contract Services	\$ 121,560.09
Contract Services – Capital	\$ 421,505.50
Contract Services – Waste Collection	\$ 266,828.01
Contract Services – Winter Control	\$ 0.00
Council and Boards	\$ 0.00
Donations, Grants and Sponsorships	\$ 0.00
Employee Related	\$ 600,935.98
Engineering	\$ 79,327.19
Equipment	\$ 24,020.41
Equipment – Capital	\$ 0.00
Equipment Repairs and Maintenance	\$ 80,667.73
Facility Maintenance	\$ 8,674.99
Financial Obligations	\$ 50,414.71
Grey County	\$ 255,201.68
Individuals	\$ 4,293.92
Insurance	\$ 765.00
IT Software and Hardware	\$ 73,523.10
Library Cheques	\$ 24,518.69
Materials and Supplies	\$ 8,296.90
Memberships and Licenses	\$ 3,886.05
Office Supplies	\$ 855.23
Other Municipalities	\$ 11,209.41
Payments to Law Firms	\$ 18,280.02
P-Cards	\$ 61,662.81
School Boards	\$ 0.00
Special Events	\$ 1,373.60
Utilities	\$ 88,694.19
Vehicle Expenses	\$ 42,496.99
Total	\$ 2,372,355.41

The cheque register represents all cheques prepared by the Town in August 2020 but does not mean it was for a 2020 expense or even an expense to the Town. For example, in Contract Services, the good or service may have been received in 2019 and the cheque not prepared until 2020. This would represent a 2019 expense included on the Town's 2019 Financial Statements.

Included in Employee Related are payments made to the Receiver General (CRA). This includes Income Tax deducted from employees, which is not a Town expense. Under Financial Obligations are deposits or securities received by the Town in previous years that are being returned. These are not Town expenses and will not be shown in any year on the Town's Financial Statements as expenses or revenue.

Tax Levy Summary

2020 Budget Variance Report
For the months ending August 31, 2020

Fund	August	August Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$894,307	\$1,072,491	(\$178,184)	83.4%	\$7,135,591	\$7,407,218	(\$271,627)	96.3%	\$11,271,318
Administrative Expenses	\$8,748	\$10,863	(\$2,115)	80.5%	\$77,783	\$114,255	(\$36,472)	68.1%	\$203,550
Operating Expenses	\$63,887	\$13,495	\$50,392	473.4%	\$708,143	\$810,019	(\$101,875)	87.4%	\$975,530
Communications	\$21,544	\$16,342	\$5,201	131.8%	\$160,181	\$147,786	\$12,395	108.4%	\$210,139
Personnel, Training & Travel	\$15,573	\$13,105	\$2,468	118.8%	\$168,486	\$150,585	\$17,901	111.9%	\$221,874
Utilities	\$19,945	\$22,615	(\$2,670)	88.2%	\$199,512	\$218,764	(\$19,252)	91.2%	\$372,747
Equipment Related	\$23,303	\$36,084	(\$12,781)	64.6%	\$533,760	\$551,694	(\$17,934)	96.7%	\$829,976
Vehicle Related	\$15,714	\$29,551	(\$13,837)	53.2%	\$271,378	\$243,585	\$27,793	111.4%	\$398,780
Purchased Services	\$456,456	\$622,863	(\$166,407)	73.3%	\$3,194,835	\$5,158,083	(\$1,963,248)	61.9%	\$8,551,310
Financial Expenses	\$14,897	\$103,596	(\$88,699)	14.4%	\$724,368	\$776,472	(\$52,105)	93.3%	\$1,203,423
Premises and Site	\$142,610	\$47,899	\$94,712	297.7%	\$417,402	\$304,790	\$112,612	136.9%	\$551,029
Total Expenses	\$1,676,984	\$1,988,904	(\$311,920)	84.3%	\$13,591,439	\$15,883,251	(\$2,291,813)	85.6%	\$24,789,676
Transfers									
Transfers to Capital	\$10,264	(\$712)	\$10,976	-1441.6%	\$36,329	(\$8,736)	\$45,065	-415.9%	(\$26,867)
Transfers to Reserves	\$65	\$137,306	(\$137,241)	0.0%	\$2,143,116	\$1,240,475	\$902,641	172.8%	\$2,147,500
Transfer from Reserves	(\$43,448)	(\$49,663)	\$6,215	87.5%	(\$239,375)	(\$1,006,481)	\$767,107	23.8%	(\$2,488,393)
Interfunctional Transfers	(\$88,478)	(\$94,080)	\$5,601	94.0%	(\$1,014,834)	(\$787,723)	(\$227,111)	128.8%	(\$1,159,285)
Total Transfers	(\$121,597)	(\$7,149)	(\$114,448)	1700.9%	\$925,237	(\$562,465)	\$1,487,702	-164.5%	(\$1,527,046)
Total Transfers & Expenses	\$1,555,387	\$1,981,755	(\$426,368)	78.5%	\$14,516,675	\$15,320,786	(\$804,111)	94.8%	\$23,262,630
Revenue									
Grants and Donations	(\$20,210)	\$18,306	(\$38,516)	-110.4%	\$1,141,349	\$1,203,755	(\$62,406)	94.8%	\$1,690,408
External Revenue	\$297,083	\$548,191	(\$251,108)	54.2%	\$1,825,675	\$3,408,978	(\$1,583,303)	53.6%	\$4,770,996
Subsidies	\$1,757	(\$1,453)	\$3,211	-120.9%	(\$23,801)	(\$29,572)	\$5,771	80.5%	(\$47,200)
Total Revenue	\$278,630	\$565,044	(\$286,414)	49.3%	\$2,943,223	\$4,583,161	(\$1,639,938)	64.2%	\$6,414,205
Net Cost of Service	\$1,276,756	\$1,416,711	(\$139,955)	90.1%	\$11,573,452	\$10,737,625	\$835,827	107.8%	\$16,848,425

Water and Wastewater Services Summary

2020 Budget Variance Report
For the months ending August 31, 2020

	August	August Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$157,056	\$168,740	(\$11,685)	93.1%	\$1,236,305	\$1,235,233	\$1,072	100.1%	\$1,908,263
Administrative Expenses	\$212	\$980	(\$768)	21.6%	\$4,717	\$7,072	(\$2,356)	66.7%	\$11,450
Operating Expenses	\$25,619	\$26,243	(\$624)	97.6%	\$160,015	\$167,344	(\$7,330)	95.6%	\$273,200
Communications	(\$14,986)	\$2,963	(\$17,949)	-505.7%	\$33,612	\$39,354	(\$5,742)	85.4%	\$60,785
Personnel, Training & Travel	\$889	\$2,158	(\$1,269)	41.2%	\$11,200	\$28,362	(\$17,162)	39.5%	\$43,200
Utilities	\$55,897	\$75,174	(\$19,276)	74.4%	\$426,026	\$491,998	(\$65,972)	86.6%	\$770,391
Equipment Related	\$80,546	\$23,949	\$56,597	336.3%	\$336,945	\$201,620	\$135,325	167.1%	\$333,224
Vehicle Related	\$3,422	\$4,396	(\$975)	77.8%	\$25,146	\$42,516	(\$17,370)	59.1%	\$59,800
Purchased Services	\$7,141	\$19,882	(\$12,741)	35.9%	\$11,904	\$171,667	(\$159,764)	6.9%	\$467,024
Financial Expenses	\$9,349	\$28,145	(\$18,796)	33.2%	\$230,995	\$245,908	(\$14,913)	93.9%	\$334,943
Premises and Site	\$5,750	\$6,004	(\$254)	95.8%	\$69,035	\$79,605	(\$10,569)	86.7%	\$165,126
Total Expenses	\$330,896	\$358,636	(\$27,741)	92.3%	\$2,545,900	\$2,710,680	(\$164,780)	93.9%	\$4,427,406
Transfers									
Transfers to Capital	\$0	\$56	(\$56)	0.0%	\$9,000	\$562	\$8,438	1600.9%	\$4,000
Transfers to Reserves	\$0	\$185,232	(\$185,232)	0.0%	\$2,598,054	\$1,536,075	\$1,061,979	169.1%	\$2,651,977
Transfer from Reserves	(\$36,832)	(\$16,119)	(\$20,713)	228.5%	(\$267,868)	(\$337,097)	\$69,229	79.5%	(\$657,740)
Interfunctional Transfers	\$63,040	\$73,516	(\$10,476)	85.7%	\$625,908	\$568,358	\$57,549	110.1%	\$841,408
Total Transfers	\$26,207	\$242,684	(\$216,477)	10.8%	\$2,965,093	\$1,767,898	\$1,197,195	167.7%	\$2,839,645
Total Transfers & Expenses	\$357,103	\$601,321	(\$244,218)	59.4%	\$5,510,993	\$4,478,578	\$1,032,414	123.1%	\$7,267,051
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
External Revenue	(\$998)	\$1,308,970	(\$1,309,968)	-0.1%	\$3,420,312	\$4,920,319	(\$1,500,007)	69.5%	\$7,267,051
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	(\$998)	\$1,308,970	(\$1,309,968)	-0.1%	\$3,420,312	\$4,920,319	(\$1,500,007)	69.5%	\$7,267,051
Net Cost of Service	\$358,100	(\$707,650)	\$1,065,750	-50.6%	\$2,090,681	(\$441,741)	\$2,532,422	-473.3%	\$0

User Fee Summary

2020 Budget Variance Report
For the months ending August 31, 2020

	August	August Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses									
Salaries, Wages, & Benefits	\$92,042	\$116,339	(\$24,298)	79.1%	\$714,805	\$774,561	(\$59,756)	92.3%	\$1,174,320
Administrative Expenses	\$203	\$1,171	(\$969)	17.3%	\$1,937	\$6,331	(\$4,394)	30.6%	\$16,350
Operating Expenses	\$23,371	\$36,299	(\$12,929)	64.4%	\$77,435	\$95,334	(\$17,899)	81.2%	\$95,075
Communications	\$380	\$1,199	(\$819)	31.7%	\$4,966	\$7,786	(\$2,820)	63.8%	\$11,225
Personnel, Training & Travel	\$1,004	\$1,419	(\$415)	70.8%	\$15,568	\$27,545	(\$11,978)	56.5%	\$33,705
Utilities	\$1,228	\$1,474	(\$247)	83.3%	\$5,516	\$7,773	(\$2,258)	71.0%	\$14,582
Equipment Related	\$1,771	\$881	\$890	201.1%	\$6,252	\$4,056	\$2,196	154.1%	\$5,280
Vehicle Related	\$706	\$1,685	(\$979)	41.9%	\$4,848	\$8,360	(\$3,512)	58.0%	\$12,770
Purchased Services	\$192	\$6,351	(\$6,159)	3.0%	\$49,333	\$34,232	\$15,100	144.1%	\$79,220
Financial Expenses	\$30,418	\$29,780	\$638	102.1%	\$89,245	\$59,824	\$29,421	149.2%	\$80,090
Premises and Site	\$3,324	\$6,216	(\$2,892)	53.5%	(\$60,511)	\$45,247	(\$105,758)	-133.7%	\$115,704
Total Expenses	\$154,637	\$202,815	(\$48,178)	76.2%	\$909,393	\$1,071,051	(\$161,658)	84.9%	\$1,638,321
Transfers									
Transfers to Capital	\$28,889	\$559	\$28,330	5168.2%	\$56,839	\$40,182	\$16,657	141.5%	\$64,205
Transfers to Reserves	\$0	\$13	(\$13)	0.0%	\$0	\$13	(\$13)	0.0%	\$48,791
Transfer from Reserves	(\$28,889)	\$0	(\$28,889)	0.0%	(\$50,839)	\$0	(\$50,839)	0.0%	(\$174,780)
Interfunctional Transfers	\$16,054	\$21,620	(\$5,565)	74.3%	\$238,828	\$219,720	\$19,108	108.7%	\$301,107
Total Transfers	\$16,054	\$22,191	(\$6,137)	72.3%	\$244,828	\$259,915	(\$15,087)	94.2%	\$239,324
Total Transfers & Expenses	\$170,691	\$225,006	(\$54,315)	75.9%	\$1,154,221	\$1,330,965	(\$176,745)	86.7%	\$1,877,645
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$22,451	(\$22,451)	0.0%	\$35,000
External Revenue	\$208,523	\$150,724	\$57,799	138.3%	\$1,412,076	\$1,453,620	(\$41,544)	97.1%	\$1,842,645
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	\$208,523	\$150,724	\$57,799	138.3%	\$1,412,076	\$1,476,071	(\$63,995)	95.7%	\$1,877,645
Net Cost of Service	(\$37,832)	\$74,283	(\$112,114)	-50.9%	(\$257,856)	(\$145,106)	(\$112,750)	177.7%	\$0

Cheque Register – August 2020

The following chart lists all cheques paid by the Town in August 2020.

Cheque Number	Vendor	Cheque Date	Amount
49351	MINISTER OF FINANCE	8/5/2020	\$24,536.19
49352	OUTWRITE COMMUNICATIONS	8/5/2020	\$565.00
49353	REID'S HERITAGE HOMES LTD	8/5/2020	\$5,000.00
49354	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$550.00
49355	GENERAL DIVING CONTRACTORS INC	8/5/2020	\$6,326.30
49356	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$344.92
49357	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$70.90
49358	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$106.20
49359	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$119.56
49360	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$119.56
49361	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$1,000.00
49362	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$2,500.00
49363	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$1,466.00
49364	PHYSIO CARE OWEN SOUND	8/5/2020	\$45.00
49365	BELL CANADA	8/12/2020	\$56.50
49366	IDENTIFIABLE INDIVIDUAL	8/12/2020	\$1,150.00
49367	LANDMARK MUNICIPAL SERVICES ULC	8/12/2020	\$3,672.50
49368	MCQUEEN-VUE PAVING INC.	8/12/2020	\$5,269.10
49369	THE MEARIE GROUP	8/12/2020	\$165.04
49370	MINISTER OF FINANCE - MTO	8/12/2020	\$981.75
49371	STO-CON CONTRACTING	8/12/2020	\$7,688.46
49372	GREY BRUCE HEALTH UNIT	8/12/2020	\$300.00
49373	IDENTIFIABLE INDIVIDUAL	8/12/2020	\$5,000.00
49374	SEDGWICK CANADA INC	8/12/2020	\$265.00
49375	IDENTIFIABLE INDIVIDUAL	8/12/2020	\$396.59
49376	IDENTIFIABLE INDIVIDUAL	8/12/2020	\$1,166.20
49377	IDENTIFIABLE INDIVIDUAL	8/12/2020	\$4,672.00
49378	IDENTIFIABLE INDIVIDUAL	8/12/2020	\$50.00
49379	IDENTIFIABLE INDIVIDUAL	8/12/2020	\$50.00
49380	NORTHERN ROOTS ROOFING & EXTER	8/12/2020	\$452.00
49381	ATLANTIS MARINE CONSTRUCTION C	8/12/2020	\$1,000.00
49382	A AND O DISPOSAL SERVICE	8/19/2020	\$248.60
49384	BOSS DUST CONTROL	8/19/2020	\$1,446.40
49385	DW EXCAVATING SOLUTIONS INC	8/19/2020	\$1,022.65
49386	HINDLES CLARKSBURG HARDWARE	8/19/2020	\$521.53
49389	BPMS SOFTWARE	8/19/2020	\$293.00

Cheque Number	Vendor	Cheque Date	Amount
49390	ARBOREAL	8/19/2020	\$1,974.11
49392	IDENTIFIABLE INDIVIDUAL	8/19/2020	\$5,000.00
49393	IDENTIFIABLE INDIVIDUAL	8/19/2020	\$711.53
49394	IDENTIFIABLE INDIVIDUAL	8/19/2020	\$149.94
49395	IDENTIFIABLE INDIVIDUAL	8/19/2020	\$2,500.00
49396	IDENTIFIABLE INDIVIDUAL	8/19/2020	\$1,000.00
49397	IDENTIFIABLE INDIVIDUAL	8/19/2020	\$145.65
49398	2501310 ONTARIO LIMITED	8/19/2020	\$185.97
49399	IDENTIFIABLE INDIVIDUAL	8/19/2020	\$5,000.00
49400	WINDFALL GP INC.	8/19/2020	\$100.00
49401	WORKPLACE SAFETY & INSURANCE B	8/19/2020	\$31,339.70
49402	CENTENNIAL CONSTRUCTION & CONT	8/19/2020	\$659.44
49403	RYAN ARTHUR CONSTRUCTION	8/19/2020	\$1,500.00
49404	THE ORCHID	8/19/2020	\$2,500.00
49405	OASIS NORTH LANDSCAPES	8/19/2020	\$1,000.00
49406	TRI-M IFAM SUPPLIES LTD.	8/19/2020	\$33.10
49407	CCE PROMOTIONS	8/19/2020	\$610.20
49408	BELL MOBILITY INC	8/26/2020	\$3,942.97
49409	ECO-COUNTER	8/26/2020	\$23,368.40
49410	ECONOMIC DEVELOPERS COUNCIL OF	8/26/2020	\$226.00
49411	HINDLES CLARKSBURG HARDWARE	8/26/2020	\$178.86
49412	MCQUEEN-VUE PAVING INC.	8/26/2020	\$2,249.76
49414	PRO FINISH LINE PAINTING	8/26/2020	\$10,011.80
49415	SCOTIA TRUST	8/26/2020	\$4,355.80
49416	IDENTIFIABLE INDIVIDUAL	8/26/2020	\$257.00
49417	STO-CON CONTRACTING	8/26/2020	\$3,183.78
49418	IDENTIFIABLE INDIVIDUAL	8/26/2020	\$1,320.15
49419	IDENTIFIABLE INDIVIDUAL	8/26/2020	\$400.00
49420	IDENTIFIABLE INDIVIDUAL	8/26/2020	\$708.56
49421	IDENTIFIABLE INDIVIDUAL	8/26/2020	\$400.00
49422	IDENTIFIABLE INDIVIDUAL	8/26/2020	\$2,500.00
49423	APPLEVALE PROPERTIES LTD	8/26/2020	\$800.00
49424	IDENTIFIABLE INDIVIDUAL	8/26/2020	\$72.81
280820	RECEIVER GENERAL PAYROLL ACCOU	8/28/2020	\$118,704.68
140820-2	RECEIVER GENERAL PAYROLL ACCOU	8/14/2020	\$112,513.69
200820-1	GREAT- WEST LIFE ASSURANCE	8/20/2020	\$93,426.77
200820-2	ROGERS PAYMENT CENTRE.	8/20/2020	\$189.70
200820-3	UNION GAS LIMITED	8/20/2020	\$549.31
200820-4	HYDRO ONE NETWORKS INC.	8/20/2020	\$31,968.45
200820-5	EPCOR ELECTRICITY DISTRIBUTION	8/20/2020	\$39,236.81
310820-1	BRUCE TELECOM	8/31/2020	\$73.39

Cheque Number	Vendor	Cheque Date	Amount
310820-2	RELIANCE HOME COMFORT	8/31/2020	\$25.64
310820-3	TELIZON INC.	8/31/2020	\$1,684.23
310820-4	HYDRO ONE NETWORKS INC.	8/31/2020	\$4,792.38
310820-5	ROGERS BUSINESS SOLUTIONS	8/31/2020	\$1,243.72
310820-6	ROGERS PAYMENT CENTRE.	8/31/2020	\$549.36
310820-7	US BANK NATIONAL ASSOCIATION	8/31/2020	\$61,662.81
310820-8	HYDRO ONE NETWORKS INC.	9/1/2020	\$4,376.58
EFT00000000000010487	4 OFFICE AUTOMATION LTD	8/5/2020	\$309.60
EFT00000000000010488	AVENUE A	8/5/2020	\$322.05
EFT00000000000010489	BELL CONFERENCING INC	8/5/2020	\$5.15
EFT00000000000010490	BMPFFA LOCAL 4986	8/5/2020	\$424.32
EFT00000000000010491	TATHAM ENGINEERING	8/5/2020	\$5,654.55
EFT00000000000010492	CEDAR SIGNS	8/5/2020	\$3,844.37
EFT00000000000010493	CENTRALSQUARE CANADA SOFTWARE	8/5/2020	\$3,279.83
EFT00000000000010494	ENVIRO-TECH PEST CONTROL	8/5/2020	\$2,457.75
EFT00000000000010495	GEORGIAN BAY FIRE & SAFETY LTD	8/5/2020	\$546.26
EFT00000000000010496	GOLDER ASSOCIATES LTD.	8/5/2020	\$3,873.90
EFT00000000000010497	J. L. RICHARDS AND ASSOCIATES	8/5/2020	\$24,723.86
EFT00000000000010498	KEMPENFELT IMAGING SYSTEMS	8/5/2020	\$268.38
EFT00000000000010499	MCDOUGALL ENERGY INC	8/5/2020	\$4,635.74
EFT00000000000010501	METCON	8/5/2020	\$10,658.16
EFT00000000000010502	MILLER WASTE SYSTEMS	8/5/2020	\$125,651.91
EFT00000000000010503	PHOTECH ENVIRONMENTAL SOLUTION	8/5/2020	\$1,127.74
EFT00000000000010504	REGION OF HURONIA ENVIRONMENTA	8/5/2020	\$7,200.93
EFT00000000000010505	RESQTECH SYSTEMS INC.	8/5/2020	\$341.26
EFT00000000000010506	SOUTH PAW	8/5/2020	\$1,550.37
EFT00000000000010507	IDENTIFIABLE INDIVIDUAL	8/5/2020	\$1,125.00
EFT00000000000010508	TOWN OF COLLINGWOOD	8/5/2020	\$11,209.41
EFT00000000000010509	WALKER AGGREGATES INC.	8/5/2020	\$389.88
EFT00000000000010510	WT INFRASTRUCTURE SOLUTIONS IN	8/5/2020	\$7,906.76
EFT00000000000010511	ANTHONY FURLANO CONSTRUCTION I	8/5/2020	\$572.85
EFT00000000000010512	BILL PLEWES BUILDING CODE CONS	8/5/2020	\$6,051.15
EFT00000000000010513	NOTTAWASAGA MECHANICAL	8/5/2020	\$2,646.46
EFT00000000000010515	AIRD & BERLIS	8/12/2020	\$1,152.60
EFT00000000000010516	AON CANADA INC	8/12/2020	\$500.00
EFT00000000000010517	ARO TECHNOLOGIES INC.	8/12/2020	\$3,124.25
EFT00000000000010518	B. EDWARDS TRANSFER	8/12/2020	\$607.38
EFT00000000000010519	BLUE MOUNTAIN VETERINARY SERVI	8/12/2020	\$84.75
EFT00000000000010520	BLUE MOUNTAIN VILLAGE ASSOCIAT	8/12/2020	\$1,695.00
EFT00000000000010521	BRENNTAG CANADA INC.	8/12/2020	\$3,453.19
EFT00000000000010522	TATHAM ENGINEERING	8/12/2020	\$7,233.66

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000010523	CEDAR SIGNS	8/12/2020	\$884.33
EFT00000000000010525	COUNTY OF GREY	8/12/2020	\$44,261.68
EFT00000000000010526	DA-LEE DUST CONTROL	8/12/2020	\$17,981.13
EFT00000000000010527	FIRESERVICE MANAGEMENT	8/12/2020	\$116.84
EFT00000000000010528	GREENLAND INTERNATIONAL CONSUL	8/12/2020	\$10,370.30
EFT00000000000010529	HARRIS COMPUTER SYSTEMS	8/12/2020	\$16,910.46
EFT00000000000010531	HURONIA ALARM & FIRE SECURITY	8/12/2020	\$33.90
EFT00000000000010533	MCDOUGALL ENERGY INC	8/12/2020	\$7,477.49
EFT00000000000010534	METROLAND MEDIA GROUP SHARED S	8/12/2020	\$1,017.00
EFT00000000000010535	MICHAEL'S STABLING DEVELOPMENT	8/12/2020	\$1,508.55
EFT00000000000010536	NEW WEST GYPSUM RECYCLING (ONT	8/12/2020	\$988.69
EFT00000000000010537	NO. 1 AUTO INC.	8/12/2020	\$1,918.79
EFT00000000000010538	OMERS	8/12/2020	\$212,009.02
EFT00000000000010539	OMERS-AVC CONTRIBUTIONS	8/12/2020	\$1,370.00
EFT00000000000010540	OSPREY EQUIPMENT REPAIR LTD.	8/12/2020	\$3,741.38
EFT00000000000010541	PARK SIGN CREATIVE INC	8/12/2020	\$374.03
EFT00000000000010542	POWELL CONTRACTING LTD	8/12/2020	\$18,599.80
EFT00000000000010543	RESQTECH SYSTEMS INC.	8/12/2020	\$310.75
EFT00000000000010544	SHANE WARDER	8/12/2020	\$598.90
EFT00000000000010545	SHRED-IT, C/O STERICYCLE ULC	8/12/2020	\$908.04
EFT00000000000010546	BEARCOM CANADA CORP	8/12/2020	\$3,740.14
EFT00000000000010547	STEER ENTERPRISES LTD.	8/12/2020	\$2,591.20
EFT00000000000010548	SIGNWORKS	8/12/2020	\$2,675.28
EFT00000000000010551	T & W ENTERPRISES	8/12/2020	\$3,390.00
EFT00000000000010552	WILLIAMS SCOTSMAN OF CANADA B9	8/12/2020	\$1,243.00
EFT00000000000010553	ROUBOS FARM SERVICES LTD	8/12/2020	\$84,889.13
EFT00000000000010554	LACEY INSTRUMENTATION	8/12/2020	\$1,215.88
EFT00000000000010555	CLARKSBURG CONTRACTORS LTD.	8/12/2020	\$336.18
EFT00000000000010556	ENVIRONMENTAL AND POWER SOLUTI	8/12/2020	\$7,910.00
EFT00000000000010557	4 OFFICE AUTOMATION LTD	8/19/2020	\$247.21
EFT00000000000010560	COLE ENGINEERING GROUP LTD.	8/19/2020	\$7,744.94
EFT00000000000010562	CURRENT POWER ELECTRICAL	8/19/2020	\$1,224.98
EFT00000000000010564	DA-LEE DUST CONTROL	8/19/2020	\$8,983.50
EFT00000000000010565	ESCRIBE SOFTWARE LTD	8/19/2020	\$27,665.39
EFT00000000000010566	GEORGIAN BAY FIRE & SAFETY LTD	8/19/2020	\$121.48
EFT00000000000010567	H2ONTARIO INC.	8/19/2020	\$269,088.31
EFT00000000000010568	IDEAL SUPPLY COMPANY LTD.	8/19/2020	\$9.99
EFT00000000000010569	J.A. PORTER HOLDINGS (LUCKNOW)	8/19/2020	\$1,469.26
EFT00000000000010570	LCA SYSTEMS INC	8/19/2020	\$10,073.82
EFT00000000000010571	MCDOUGALL ENERGY INC	8/19/2020	\$19,542.78
EFT00000000000010572	MODOHR TECHNOLOGIES INC	8/19/2020	\$658.79

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000010573	MORRIS JANITORIAL SERVICE	8/19/2020	\$5,261.52
EFT00000000000010574	PARK SIGN CREATIVE INC	8/19/2020	\$163.85
EFT00000000000010575	PRACTICA LTD	8/19/2020	\$323.84
EFT00000000000010576	PUROLATOR COURIER LTD.	8/19/2020	\$30.04
EFT00000000000010577	RIVERSIDE PRESS	8/19/2020	\$452.00
EFT00000000000010578	SGS CANADA INC.	8/19/2020	\$4,498.62
EFT00000000000010579	SOFTCHOICE CORPORATION	8/19/2020	\$3,849.68
EFT00000000000010580	BEARCOM CANADA CORP	8/19/2020	\$1,315.32
EFT00000000000010581	LYNJO ELECTRIC MOTORS	8/19/2020	\$85.32
EFT00000000000010582	SIGNWORKS	8/19/2020	\$271.20
EFT00000000000010584	CALDECOTT MILLWRIGHT SERVICES	8/19/2020	\$5,491.80
EFT00000000000010588	ZWART'S	8/19/2020	\$13,610.85
EFT00000000000010590	EC KING CONTRACTING	8/19/2020	\$64,705.45
EFT00000000000010591	A1 SANITATION (MEAFORD)	8/26/2020	\$3,554.98
EFT00000000000010592	AIRD & BERLIS	8/26/2020	\$15,458.41
EFT00000000000010593	ARO TECHNOLOGIES INC.	8/26/2020	\$5,418.29
EFT00000000000010594	B. EDWARDS TRANSFER	8/26/2020	\$10,754.21
EFT00000000000010595	BLUE MOUNTAIN FOUR SEASON LIMI	8/26/2020	\$2,024.11
EFT00000000000010596	CARSON SUPPLY	8/26/2020	\$5,786.87
EFT00000000000010597	COMPUGEN	8/26/2020	\$235.33
EFT00000000000010598	COUNTY OF GREY	8/26/2020	\$210,940.00
EFT00000000000010600	DELL COMPUTER CORPORATION	8/26/2020	\$3,062.51
EFT00000000000010601	CENTRALSQUARE CANADA SOFTWARE	8/26/2020	\$3,097.62
EFT00000000000010602	FULFORD HAULAGE & SON LTD.	8/26/2020	\$1,808.00
EFT00000000000010603	GEORGIAN BAY FIRE & SAFETY LTD	8/26/2020	\$342.39
EFT00000000000010604	GREY SAUBLE CONSERVATION AUTHO	8/26/2020	\$93,815.01
EFT00000000000010605	HICKS MORLEY HAMILTON STEWART	8/26/2020	\$1,669.01
EFT00000000000010606	HURONIA ALARM & FIRE SECURITY	8/26/2020	\$213.57
EFT00000000000010607	J. L. RICHARDS AND ASSOCIATES	8/26/2020	\$1,575.08
EFT00000000000010609	MCDOUGALL ENERGY INC	8/26/2020	\$7,940.44
EFT00000000000010610	MEAD PROPERTY SERVICES LTD.	8/26/2020	\$3,208.07
EFT00000000000010611	METROLAND MEDIA GROUP SHARED S	8/26/2020	\$3,813.75
EFT00000000000010612	MILLER WASTE SYSTEMS	8/26/2020	\$131,140.06
EFT00000000000010613	M & L SUPPLY	8/26/2020	\$543.56
EFT00000000000010614	MTE CONSULTANTS INC.	8/26/2020	\$1,852.21
EFT00000000000010615	NLS ENGINEERING	8/26/2020	\$1,610.25
EFT00000000000010616	ONTARIO ONE CALL	8/26/2020	\$297.04
EFT00000000000010617	ORBIS CANADA LIMITED	8/26/2020	\$3,170.33
EFT00000000000010618	IDENTIFIABLE INDIVIDUAL	8/26/2020	\$1,421.50
EFT00000000000010619	RECYC-MATTRESS INC.	8/26/2020	\$1,247.52
EFT00000000000010620	RIVERSIDE PRESS	8/26/2020	\$1,412.50

Cheque Number	Vendor	Cheque Date	Amount
EFT00000000000010622	TECHNICAL STANDARDS & SAFETY A	8/26/2020	\$273.86
EFT00000000000010623	CLARKSBURG REALTY CORP	8/26/2020	\$1,695.00
EFT00000000000010624	LYNJO ELECTRIC MOTORS	8/26/2020	\$557.20
EFT00000000000010625	MARIANNE LOVE CONSULTING SERVI	8/26/2020	\$310.75
EFT00000000000010626	THE EAR CLINIC	8/26/2020	\$1,052.48
EFT00000000000010627	THE PRINT SHOP	8/26/2020	\$1,202.30
EFT00000000000010629	WT INFRASTRUCTURE SOLUTIONS IN	8/26/2020	\$3,109.18
EFT00000000000010630	PREDICT MONITORING SYSTEMS INC	8/26/2020	\$21,029.30
	STAFF REIMBURSEMENTS		\$2,303.73
	LIBRARY		\$24,518.69
Total:			\$2,372,355.41