

# Staff Report

## Finance and IT Services

Report To:	Committee of the Whole
Meeting Date:	August 11, 2020
<b>Report Number:</b>	FAF.20.118
Subject:	Monthly Financial Report – June 2020
Prepared by:	Katherine Dabrowa, Budget Analyst

### A. Recommendations

THAT Council receive Staff Report FAF.20.118 entitled "Monthly Financial Report – June 2020" for information purposes.

### B. Overview

This report outlines the Town's unaudited financial activities as of June 30, 2020.

### C. Background

On a monthly basis Finance staff provide Council with an update on the financial activities of the Town. This report is broken down into 3 sections; Taxation, which looks at all tax funded departments, Water and Wastewater, and User Fees, which includes the Building Department and Harbour. Also attached are charts that highlight major areas of the Town; such as Development Charges collected, Salaries and Benefits, and other important financial indicators.

Charts are also included to outline Bid Awards and Contract Extensions in excess of \$25,000, as awarded by Staff as per the Town's Purchasing Policy. These charts will reflect the contracts awarded and extended within that particular month.

### D. Analysis

### **Tax Supported Services**

After six months of operations, the taxation funded departments are at 42% of expenses overall and 25% of external revenue.

Some expense categories such as Salaries and Benefits, Administrative Expenses, Operating Expenses and Purchased Services, are all sitting a little below budget. While others such as

Communications, Equipment, Vehicle Related, and Premise and Site are sitting over budget for this time of year.

Because there are a number of approved additional staff that were included in the 2020 Additions to the Base Budget as well as some staff vacancies earlier this year, the Town is seeing a savings in Salaries and Benefits. Because of this, related expense lines such as Administrative Expenses and Personnel are also below budget.

Operating Expenses and Purchased Services are both trending below budget for this time of year. Although Operating Expenses appear below budget at 22%, this is because maintenance gravel (\$444,000) has been paid, but will not appear until the July Monthly Report. If this is considered, Operating Expenses are operating on budget. Purchased Services are also below budget at 33% as many studies and projects are delayed due to the Covid-19 pandemic.

Communications, Equipment, Vehicle, and Premise and Site Expenses are all over budget for this time of year, mostly due to commitments. Communications (71%) are above budget because the Answering Service has been committed for the year. Additionally, postage has been purchased for tax bills mailings and the Town is spending more on Advertising than expected, due to the Covid-19 pandemic.

Equipment Expenses (65%) are appearing over budget because the majority of the IT Service Agreements have been paid or committed for 2020, which represents over half of the equipment expense budget. Vehicle Expenses are slightly over budget due to many factors, such as license plate stickers being paid for in March for the full year, repair and maintenance expenses, as well as diesel fuel expenses from the winter control season early in 2020. Premise and Site is at 57% of budget as the cleaning, privy rentals, and site maintenance contracts have been committed for the full year.

External Revenue is trending under budget, and this is directly related to a loss of revenues due to the pandemic. Revenue at the same time last year was about \$700,000 higher. Although the taxation related categories appear under budget for now, the full impact of Covid-19 will not be seen until later months. However, all of the Town's fixed expenses and those that are unaffected by the pandemic seem to be trending as expected for this time of year.

#### Water and Wastewater Operations

After six months of operations, the Water and Wastewater Divisions are at 45% of expenses and 47% of external revenue.

Large expense categories, much like taxation, are slightly below budget for this time of year, including Salaries and Benefits, Operating Expenses, Personnel and Communications. Salaries and Benefits and its related expenses will be slightly under budget, as there were two additional Water and Wastewater Operators added as additions to the 2020 Budget that have not been hired yet.

Equipment Related and Premise and Site are both appearing over budget for this time of year. Equipment Related Expenses are at 80% of budget due to a Watermain break and SCADA Repairs being committed for the full year, while Premise and Site appears over budget at 91% as the entire site maintenance budget has been committed for the year, which includes snow removal and grass cutting, as well as the Wastewater Collection System Maintenance and Bio-Solids removal also both being committed for the full year.

Purchased Services, alternatively, is below budget for this time of year at 5% as the majority of this budget is made up of the Water Distribution Master Plan which is a continuing project from 2019.

Revenues are currently close to budget for this time of year at 47%. It currently appears that the consumption rate is slightly below budget. However, without knowing what the remainder of summer season holds in regard to rainfall as well as seasonal visitors, it would be premature to forecast if water and wastewater are trending on or below budget for water and wastewater billing at this time.

#### User Fee Supported Operations (Building and Harbour)

As of the end of June, the Building and Harbour Divisions are at 39% of expenses and 54% of external revenues.

Salaries and Benefits are under budget, as well as the related expense categories, such as Administrative, Communications, and Personnel as the Harbour Manager position is vacant, and seasonal workers were delayed in their hiring. However, all fixed charges are trending as expected for this time of year.

The Building Department is sitting at 45% of Revenue as of the end of June, which is slightly below budget and lower than this same time last year. The Harbour Revenue is at 69% of budget which is expected, as the majority of the seasonal mooring fees have been paid. The Harbour is sitting in the same revenue position as it was at this time last year.

#### E. The Blue Mountains' Strategic Plan

Goal #4:Promote a Culture of Organizational and Operational ExcellenceObjective #4:To Be a Financially Responsible Organization

#### F. Environmental Impacts

None.

#### G. Financial Impact

As per above.

#### H. In consultation with

Brenna Agnew, Account Analyst

Kris Couture, Manager of Revenue

Sam Dinsmore, Deputy Treasurer/Manager of Accounting and Budgets Serena Wilgress, Manager of Purchasing and Risk Management

#### I. Public Engagement

The topic of this Staff Report has not been subject to a Public Meeting and/or a Public Information Centre as neither a Public Meeting nor a Public Information Centre are required. Comments regarding this report should be submitted to Katherine Dabrowa, Budget Analyst at <u>finance@thebluemountains.ca</u>.

#### J. Attached

- 1. June 2020 Flash Report
- 2. June 2020 Budget Variance Report Tax Levy Summary
- 3. June 2020 Budget Variance Report Water and Wastewater Services Summary
- 4. June 2020 Budget Variance Report User Fee Summary
- 5. June 2020 Cheque Register

Respectfully Submitted,

Katherine Dabrowa Budget Analyst

Ruth Prince Director of Finance and IT Services

For more information, please contact: Katherine Dabrowa <u>finance@thebluemountains.ca</u> 519-599-3131 extension 230

#### FAF.20.118 Attachment 1

Month	2020 N	Ionthly Actuals	2019 Monthly Actuals			
January	\$	35,614	\$	98,734		
February	\$	427,208	\$	109,277		
March	\$	108,927	\$	70,027		
April	\$	1,365,342	\$	221,350		
May	\$	228,608	\$	948,533		
June	\$	1,899,813	\$	593,349		
July			\$	163,784		
August			\$	151,836		
September			\$	3,486,011		
October			\$	(119,074)		
November			\$	1,527,361		
December			\$	\$58,942		
Total	\$	4,065,512	\$	7,310,130		

## 2020 Development Charges Collected

Reserve Fund	Reserve Fund Balance						
General Government	\$	21,225					
Fire	\$	695,753					
Police	\$	34,709					
Parking & By-Law	\$	264,701					
Public Works	\$	953,904					
Roads and Related	\$	7,848,484					
Solid Waste	\$	55,750					
Parks and Recreation	\$	1,940,867					
Library	\$	1,603,530					
Water	\$	6,246,951					
Wastewater	\$	4,338,408					
Total	\$	24,004,282					

Estimated from the DC Background Study	\$ 8,360,166
2020 Year to Date Actual	\$ 4,065,512
2019 Year to Date Actual	\$ 2,041,270
Percent of Budget	50.20%

## 2020 Legal Fees

Month	202	20 Monthly Actual	20	20 Monthly Budget	Variance \$	Variance %	2020 YTD Actual	2020 YTD Budget		Variance \$	Variance %
January	\$	4,501	\$	1,413	\$ 3,088	318.6%	\$ 4,501	\$ 1,413	\$	3,088	318.6%
February	\$	18,381	\$	4,993	\$ 13,388	368.1%	\$ 22,882	\$ 6,406	\$	16,476	357.2%
March	\$	29,832	\$	18,078	\$ 11,754	165.0%	\$ 52,714	\$ 24,484	\$	28,230	215.3%
April	\$	11,841	\$	11,765	\$ 76	100.6%	\$ 64,555	\$ 36,249	\$	28,306	178.1%
May	\$	11,829	\$	23,477	\$ (11,648)	50.4%	\$ 76,384	\$ 59,725	\$	16,659	127.9%
June	\$	21,985	\$	16,191	\$ 5,795	135.8%	\$ 98,369	\$ 75,916	\$	22,453	129.6%
July			\$	8,457				\$ 84,373			
August			\$	17,585				\$ 101,958			
September			\$	13,742				\$ 115,700			
October			\$	17,516				\$ 133,216			
November			\$	33,668				\$ 166,884			
December			\$	58,116				\$ 225,000			
Total	\$	98,369	\$	225,000			\$ 98,369	\$ 225,000			

Department	202	20 Actual	% of Total
Council	\$	934	0.9%
CAO	\$	2,592	2.6%
Integrity Commissioner	\$	0	0.0%
Human Resources	\$	1,777	1.8%
Finance	\$	722	0.7%
Corporate	\$	7,563	7.7%
By-law Services	\$	1,088	1.1%
STA	\$	0	0.0%
Operations	\$	2,096	2.1%
DC Appeal	\$	9,169	9.3%
Appeals to LPAT	\$	20,379	20.7%
Planning	\$	18,555	18.9%
Development Engineering	\$	709	0.7%
Building Services	\$	32,786	33.3%
Total	\$	98,369	100.0%

	2020	2019
Annual Budget	\$ 225,000	\$ 321,600
Year to Date Actual	\$ 98,369	\$ 183,705
Year to Date Budget	\$ 75,916	n/a
Year to Date Budget to Actual	\$ 22,453	n/a
Percent of Budget	43.7%	57.1%

### **2020 Town Salaries and Benefits**

Month 2020 Mont		20 Monthly	2020 Monthly Budget		Variance \$		Variance	2020 YTD	2020 YTD	Variance	Variance
WOItti	Actual						%	Actual	Budget	\$	%
January	\$	1,009,930	\$	1,022,520	\$	(12,590)	98.8%	\$ 1,009,930	\$ 1,022,520	\$ (12,590)	98.8%
February	\$	1,058,710	\$	1,061,758	\$	(3,047)	99.7%	\$ 2,068,641	\$ 2,084,278	\$ (15,637)	99.2%
March	\$	1,194,237	\$	1,207,504	\$	(13,267)	98.9%	\$ 3,262,878	\$ 3,291,782	\$ (28,904)	99.1%
April	\$	1,321,195	\$	1,326,232	\$	(5,037)	99.6%	\$ 4,584,073	\$ 4,618,015	\$ (33,942)	99.3%
May	\$	932,558	\$	1,091,979	\$	(159,421)	85.4%	\$ 5,516,631	\$ 5,709,993	\$ (193,362)	96.6%
June	\$	1,171,560	\$	1,214,223	\$	(42,664)	96.5%	\$ 6,688,191	\$ 6,924,217	\$ (236,026)	96.6%
July			\$	1,229,981					\$ 8,154,198		
August			\$	1,369,883					\$ 9,524,081		
September			\$	1,163,879					\$ 10,687,959		
October			\$	1,342,492					\$ 12,030,451		
November			\$	1,075,684					\$ 13,106,135		
December			\$	1,402,774					\$ 14,508,909		
Totals	\$	6,688,191	\$	14,508,909				\$ 6,688,191	\$ 14,508,909		

	2020	2019
Annual Budget	\$ 14,508,909	\$ 13,536,154
Year to Date Actual	\$ 6,688,191	\$ 6,323,371
Year to Date Budget	\$ 6,924,217	n/a
Year to Date Budget to Actual	\$ (236,026)	n/a
Percent of Budget	46.1%	46.7%

The Salaries and Benefits noted above represent all wages and health benefits for Town employees, including Taxation funded Departments, as well as Water, Wastewater, and the User Fee funded Departments (Harbour and Building).

The Salaries and Benefits also includes volunteer firefighters, overtime, as well as any allowances, such as travel and car allowances.

Salaries and Benefits are accrued each month to accurately represent the expenses during each month. There is a larger amount than average for the month of April, as retro pay back to January 1, 2020 due to the COLA increase was paid in April.

### 2020 Hydro Costs and Consumption

Month	2020 Monthly	202	0 Monthly	202	20 Monthly	V	/ariance	Variance	2	020 YTD		2020 YTD	١	Variance	Variance
wonth	Consumption		Actual		Budget		\$	%		Actual		Budget		\$	%
January	622,949	\$	102,298	\$	100,484	\$	1,814	101.8%	\$	102,298	\$	100,484	\$	1,814	101.8%
February	569,552	\$	110,491	\$	98 <i>,</i> 426	\$	12,065	112.3%	\$	212,789	\$	198,910	\$	13,880	107.0%
March	522,445	\$	95,989	\$	93,380	\$	2,609	102.8%	\$	308,778	\$	292,290	\$	16,488	105.6%
April	451,736	\$	89,638	\$	78,976	\$	10,662	113.5%	\$	398,416	\$	371,266	\$	27,151	107.3%
May	77,197	\$	77,197	\$	82,867	\$	(5,671)	93.2%	\$	475,613	\$	454,133	\$	21,480	104.7%
June	8,499	\$	76,074	\$	83,529	\$	(7,455)	91.1%	\$	551,687	\$	537,662	\$	14,025	102.6%
July				\$	81,321						\$	618,983			
August				\$	76,717						\$	695,699			
September				\$	83,226						\$	778,925			
October				\$	81,175						\$	860,100			
November				\$	69,831						\$	929,931			
December				\$	92,147						\$	1,022,079			
Totals	2,252,377	\$	551,687	\$	1,022,079				\$	551,687	\$	1,022,079			

	2020	2019
Annual Budget	\$ 1,022,079	\$ 1,092,310
Year to Date Actual	\$ 551,687	\$ 540,417
Year to Date Budget	\$ 537,662	n/a
Year to Date Budget to Actual	\$ 14,025	n/a
Percent of Budget	54.0%	49.5%

The above chart includes the hydro costs for all Town facilities, including streetlights. Staff continue to be conscious about energy consumption; however, certain Town facilities require large uses of hydro to operate, including the water and wastewater plants. The \$1,022,079 hydro budget for 2020 includes \$453,000 for the Wastewater Plants and its pumping and lift stations, as well as \$289,000 for the Water Plant, reservoirs, and water distribution.

June Monthly Actual (\$) has been accrued, as not all hydro invoices had been received for June as of the date of writing this report.

#### 2020 Covid 19 Expenses

Committee – Total Costs	June	YTD Cost			
Expenses					
Operating Expenses	\$ 8,315	\$	9,026		
Communications	\$ 4,632	\$	7,266		
Purchased Services	\$ 10,617	\$	30,751		
Health and Safety	\$ 6,392	\$	26,704		
Total Expenses	\$ 29,956	\$	73,747		
Transfers					
Interfunctional Transfers	\$ 8,887	\$	17,187		
Total Transfers	\$ 8,887	\$	17,187		
Total Transfers & Expenses	\$ 38,843	\$	90,934		
Revenue					
External Revenue	\$ 6,097	\$	6,097		
Grants & Donations	\$ 270	\$	11,195		
Total Revenue	\$ 6,367	\$	17,292		

The above chart summarizes the Town's expenses related to Covid-19 to date, as well as the total donations received. Additional detailed regarding these figures is noted below.

#### **Expenses**

Operating and Communications expenses consist of signage and advertising related to the pandemic. Additionally, this includes social distancing circles, and arrow stickers.

Purchased Services includes the costs to launch the exploreblue.ca website and promotional videos, as well as open for business videos and a social media campaign.

Health and Safety Expenses are made up of multiple purchases of hand sanitizer, face masks, gloves, sanitizing wipes as well as debit machine covers and sneeze guards.

#### Transfers

Interfunctional Transfers includes any staff time committed to Covid-19 tasks. This is not an additional expense item, but staff time that has already been included in the 2020 Approved Budget. Staff Salaries and Benefits for additional hires related to Covid-19 were not incurred in June, but will be reported on in future Monthly Staff Reports.

#### Revenue

External Revenue includes Revenue from Tomahawk due to the increase in green fees due to Covid-19.

Additionally, the Town reached its goal of raising \$10,000 through its community donations initiative, which is represented in the Grants and Donation's line above.

#### 2020 Grants

Grant	Funding Received	Total 2020 Grant
RED Funding	\$ 0	\$ 6,107
Municipal Modernization Fund	\$ 30,000	\$ 40,000
L.E. Shore Memorial Library	\$ 9,000	\$ 48,757
Stewardship	\$ 78,742	\$ 153,424
Gas Tax	\$ 213,122	\$ 213,112
Ontario Community Infrastructure Fund	\$ 304,303	\$ 912,915
Ontario Municipal Partnership Fund	\$ 649,900	\$ 1,299,800
Total	\$ 1,285,067	\$ 2,674,115

The Ontario Community Infrastructure Fund (OCIF) Grant is being used for the Elma Street and Alice Street West Reconstruction Project, which is expected to be completed in 2020.

The Ontario Municipal Partnership Fund (OMPF) is the Province's main transfer payment to municipalities and is automatically calculated by the Province. The Town's annual budget reflects the funding amount that the Town will receive through the OMPF each year.

The Stewardship Grant funds 50% of the net costs of the Blue Box Program by making payments to municipalities on a quarterly basis. The Town will receive \$153,424 in funding in 2020. This funding is determined by the Resource Productivity and Recovery Authority.

The Town receives Federal Gas Tax annually that can be used against the cost of operating or capital programs that meet the criteria as set out by the Association of Municipalities of Ontario (AMO).

The L.E. Shore Memorial Library expects to receive approximately \$48,757 in funding this year. This amount includes \$9,000 for Veteran's Affairs (digitized veteran's records), \$12,816 from Service Canada, \$4,861 in Young Canada Works, \$21,000 from Ministry of Heritage, \$1,080 for Connectivity, and an unknown amount for ILLO Contribution (a new reimbursement for interlibrary loan services based on usage).

The RED (Rural Economic Development) Funding has been received for Visitor Information and Wayfinding Signage.

The Modernization Grant is being received for the Town to improve the way it provides services to the community in delivering modern and efficient services.

### 2020 Long-Term Debt Payments

Debt		Principal Interest Annual Payments		Principal			Principal Balance
Town Hall	\$	110,128	\$	15,018	\$	255,735	\$ 1,662,900
OPP Station	\$	9,866	\$	7,467	\$	37,375	\$ 482,906
Water Reservoir	\$	40,000	\$	2,016	\$	128,172	\$ 920,000
Harbour Docks/Dredging	\$	20,400	\$	1,550	\$	58,205	\$ 530,391
Total	\$	180,395	\$	26,052	\$	479,487	\$ 3,596,197

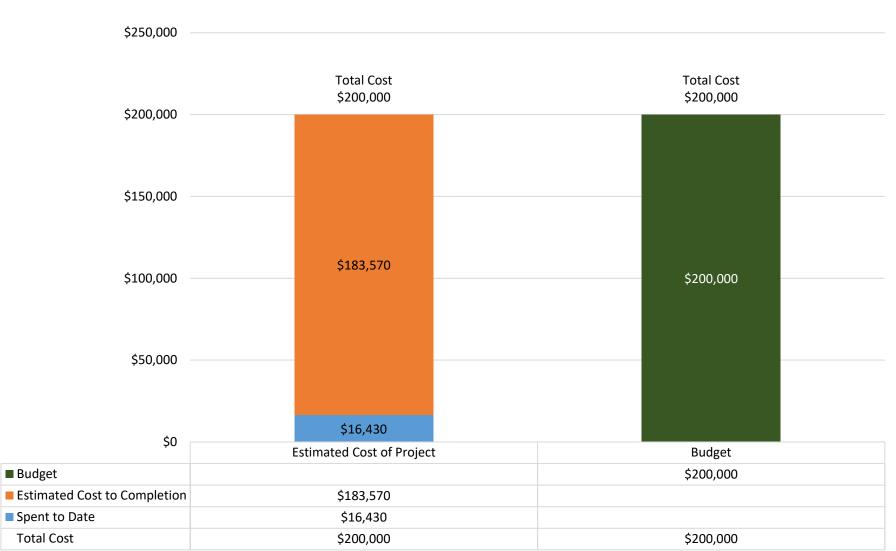
The Town Hall Facility loan was taken out in 2012 for \$3,300,000 at a 2% interest rate. The final payment will be made in June 2027.

The OPP Station loan was taken out in 2013 for \$614,000 at a 3.58% interest rate. The final payment will be made in 2037.

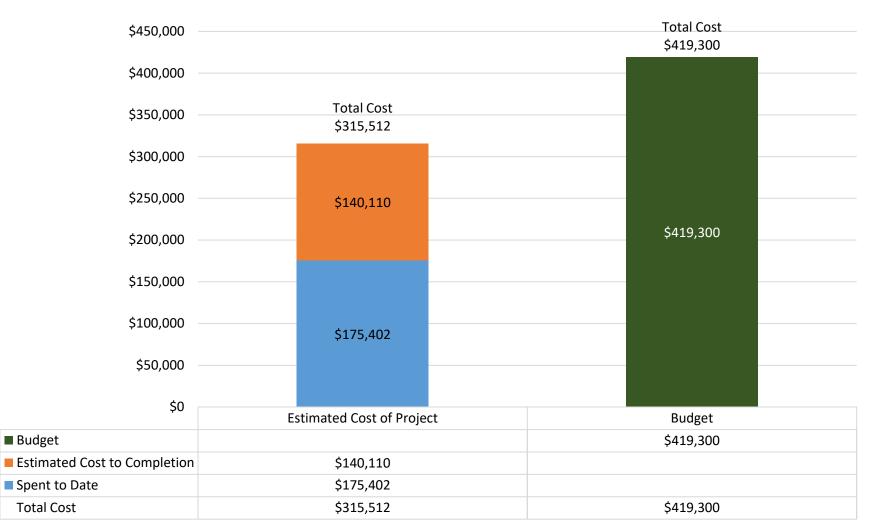
The Thornbury Water Reservoir loan was taken out in 2006 for \$2,000,000 at an interest rate of 5.045%. Final payment will be made in 2031.

The Harbour Docks and Dredging loan was taken out in 2018 for \$612,000 at an interest rate of 3.21%. Final payment will be made in 2033.

### **Major Capital Projects**

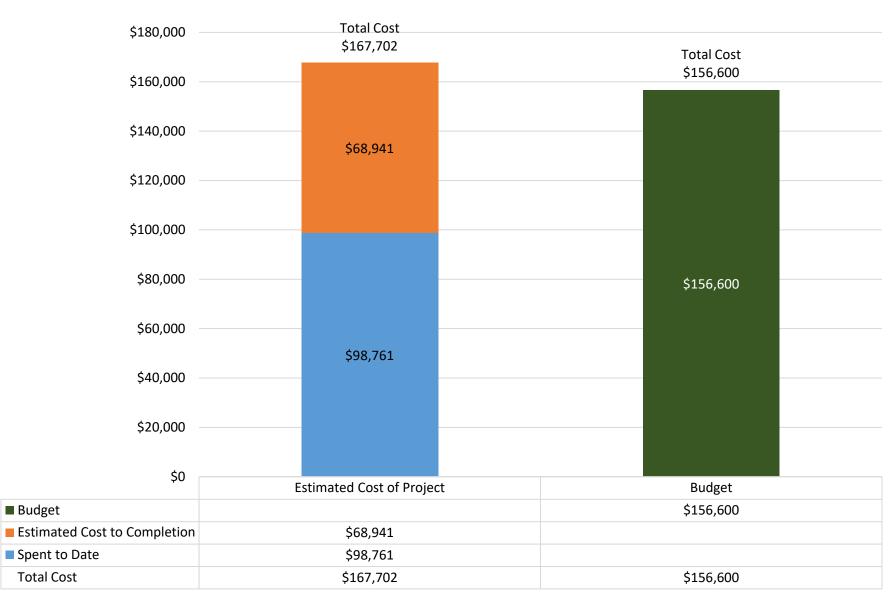


### Lora Bay Drainage Improvements



### Northwinds Pedestrian Crossing

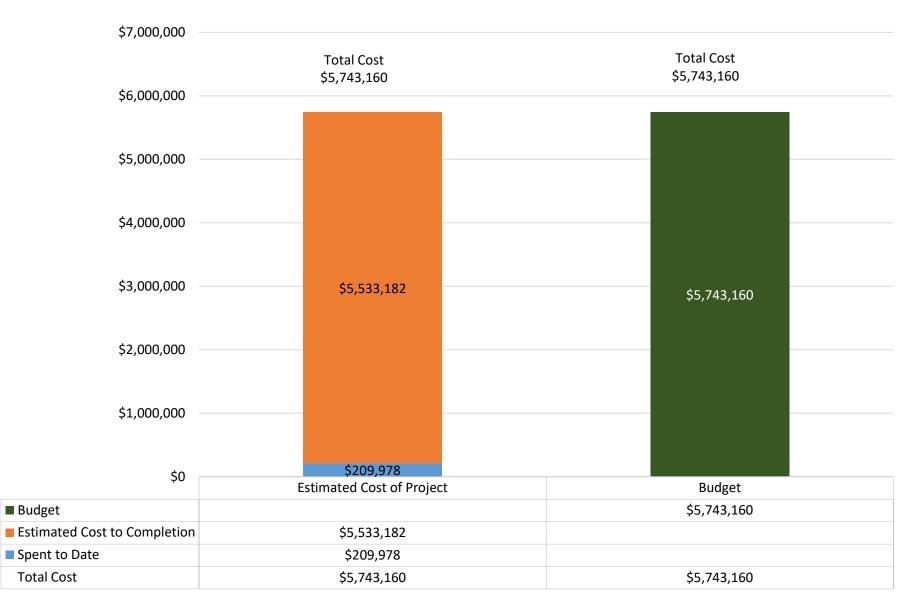
The current construction that is taking place for the Northwinds Pedestrian Crossing is expected to cost a total of \$315,512. However, there will be additional costs for playground equipment replacement, as the majority of the current equipment had to be removed and it not able to be reused. The Playground equipment will represent an additional cost, but, it is included in the overall project budget.



### **Peel Street Reconstruction - Engineering**



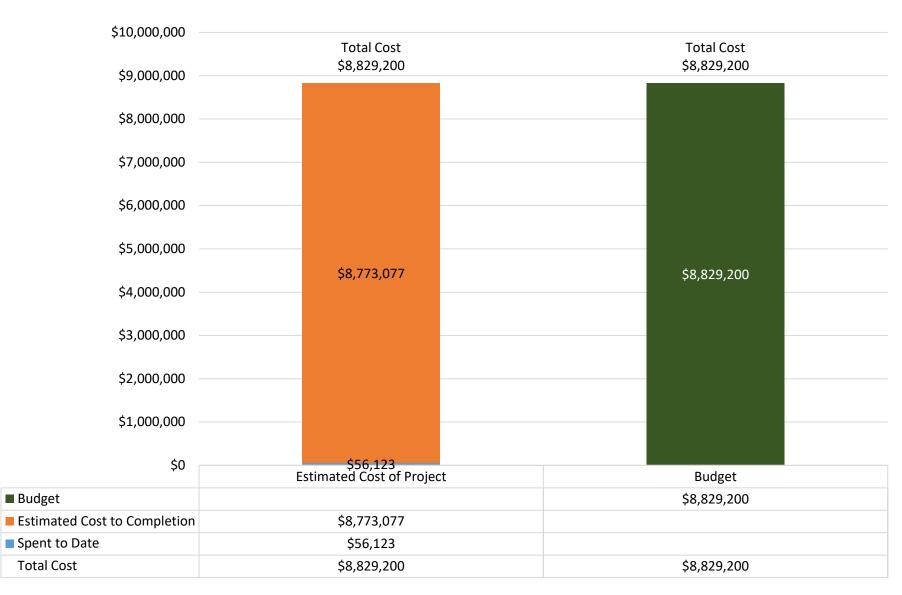
### Victoria and Louisa Street Reconstruction



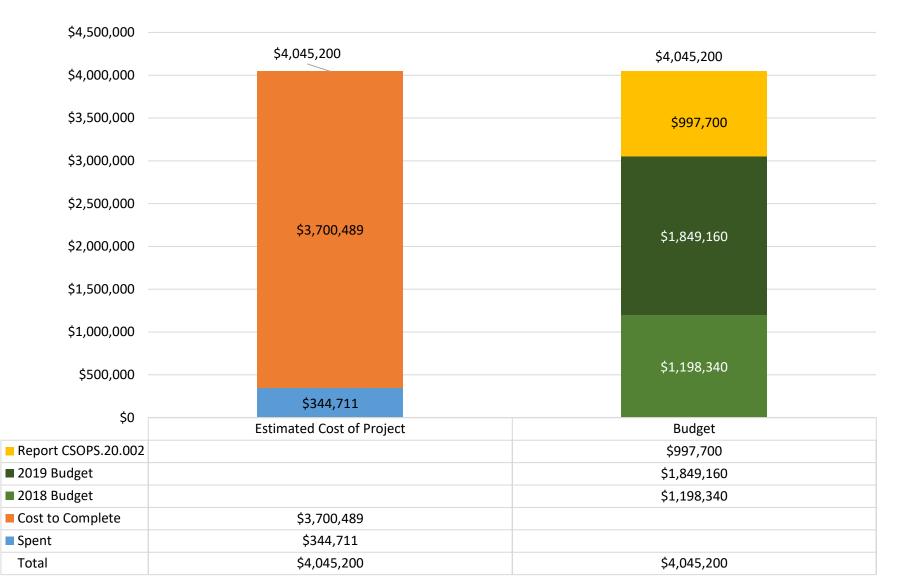
### **Elma and Alice Street Reconstruction**

### Harbour Fuel Storage Delivery





### Westside Water Storage and Distribution



### **Thornbury Wastewater Treatment Plant Headworks**

### **Capital Projects Summary**

#### Agenda Management Software

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Clerks	\$0	\$28,500	\$28,500	\$30,000	\$1,500
Y (A   2000					

Year of Approval: 2020

#### Website Update

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Communications and Economic Development	\$0	\$110,000	\$110,000	\$110,000	\$0
Vear of Approval: 2020					

Year of Approval: 2020

#### **Electronic Timesheets**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director of Human Resources	\$27,419	\$39,200	\$66,619	\$80,000	\$13,381

Year of Approval: 2019

#### Video Surveillance Systems

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Information Technology	\$0	\$46,000	\$46,000	\$46,000	\$0

Year of Approval: 2020

#### Asset Management Mobile Infrastructure

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Information Technology	\$9,847	\$65,153	\$75,000	\$75,000	\$0

#### **Communications Upgrades**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Information Technology	\$47,418	\$152,582	\$200,000	\$200,000	\$0

Year of Approval: 2017

#### **CityView Web Portal**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Software Application Project Specialist (Contract)	\$16,063	\$273,500	\$289,563	\$315,000	\$25,437

Year of Approval: 2020

Variance is due to the Virtual City Hall being cancelled for 2020 due to AODA issues.

#### Phone System Upgrade

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Information Technology	\$30,422	\$29,300	\$59,722	\$60,000	\$278

Year of Approval: 2019

#### Annual Fleet Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Purchasing and Risk Management	\$64,622	\$413,900	\$478,522	\$500,000	\$21,478
Y (A L 2020					

Year of Approval: 2020

#### **171 King Street Demolition**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Chief Administrative Officer	\$0	\$64,200	\$64,200	\$200,000	\$135,800

#### **Back-up Generators**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$9,003	\$160,997	\$170,000	\$170,000	\$0

Year of Approval: 2019

#### Fire Hall #1 Apparatus Floor

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$0	\$15,300	\$15,300	\$20,000	\$4,700

Year of Approval: 2019

#### Firefighter PPE Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$8,908	\$0	\$8,908	\$8,400	\$(508)

Year of Approval: 2020

#### Fire Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$6,806	\$47,686	\$54,492	\$55,000	\$508

Year of Approval: 2020

#### **Radio and Communication Equipment**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$611	\$19,889	\$20,500	\$20,500	\$0

#### Fire Hall #2 Parking Lot Lighting

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Fire Chief	\$0	\$25,000	\$25,000	\$25,000	\$0

Year of Approval: 2020

#### **Planning and Development Services Office Space Consolidation**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director of Planning and Development Services	\$0	\$25,000	\$25,000	\$25,000	\$0

Year of Approval: 2020

#### Peaks Meadow Development

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Development Engineering	\$24,491	\$451,721	\$476,212	\$476,212	\$0

Year of Approval: N/A

#### **Ridge Estates Development**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Development Engineering	\$31,310	\$397,277	\$428,587	\$428,587	\$0

Year of Approval: N/A

#### **Boyer Tennis Court Resurfacing**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Parks and Trails	\$42,078	\$105,800	\$147,878	\$144,000	\$(3,878)

Year of Approval: 2019

Variance is due to Non-Recoverable HST.

#### Pedestrian Bridge Works

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Parks and Trails	\$0	\$233,500	\$233,500	\$233,500	\$0

Year of Approval: 2019

#### **Downtown Revitalization**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director Community Services	\$41,756	\$0	\$41,756	\$41,756	\$0

Year of Approval: 2018

Project is complete.

#### **Outdoor Pickleball**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Parks and Trails	\$11	\$147,600	\$147,611	\$150,000	\$2,389

Year of Approval: 2019

#### Bike Racks, Benches and Signage

Manager of Parks and Trails \$6,018	\$33,982	\$40,000	\$40,000	\$0

Year of Approval: 2019

#### Metcalfe Rock Parking Expansion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director Community Services	\$0	\$103,000	\$103,000	\$103,000	\$0

#### **Pier Surfacing**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director Community Services	\$0	\$412,200	\$412,200	\$412,200	\$0

Year of Approval: 2020

#### Lightning Detection System

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$23,500	\$23,500	\$23,500	\$0

Year of Approval: 2018

#### **Golf Course Equipment Replacement**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$35,259	\$0	\$35,259	\$42,000	\$6,741

Year of Approval: 2020

Project is complete.

#### Sprinkler System Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$24,000	\$24,000	\$24,000	\$0

Year of Approval: 2020

#### Lighting Retrofit at the Beaver Valley Community Centre

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$50,000	\$50,000	\$50,000	\$0

#### **Beaver Valley Community Centre Roofing**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$95,000	\$95,000	\$95,000	\$0

Year of Approval: 2020

#### **LE Shore Security System**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$16,000	\$16,000	\$16,000	\$0

Year of Approval: 2020

#### **Town Hall HVAC**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Facilities, BVCC, and Tomahawk	\$0	\$25,000	\$25,000	\$25,000	\$0

Year of Approval: 2020

#### Drake's Path Wastewater Extension

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$0	\$454,600	\$454,600	\$454,600	\$0

Year of Approval: 2019

#### Water and Wastewater Electrical System Protection

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$1,385	\$479,315	\$480,700	\$480,700	\$0

#### **Price's Subdivision Wastewater Extension**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Construction Coordinator	\$135,579	\$1,594,021	\$1,729,600	\$1,729,600	\$0

Year of Approval: 2017

#### Price's Subdivision Drainage Works

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Construction Coordinator	\$7,506	\$254,494	\$262,000	\$262,000	\$0

Year of Approval: 2019

#### Water and Wastewater Energy Efficiencies

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$2,473	\$197,527	\$200,000	\$200,000	\$0

Year of Approval: 2019

#### Lakewood Drive Water and Wastewater Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Construction Coordinator	\$0	\$100,000	\$100,000	\$100,000	\$0

Year of Approval: 2020

#### **Tyrolean Village Servicing**

				•	
Senior Infrastructure Capital Project Coordinator \$8	,412	\$3,962,288	\$3,970,700	\$3,970,700	\$0

#### **Roads Machinery and Equipment Replacement**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Roads and Drainage Foreman	\$0	\$195,000	\$195,000	\$195,000	\$0

Year of Approval: 2020

#### Surface Treatment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Roads and Drainage	\$363,545	\$157,400	\$520,945	\$605,000	\$84,055

Year of Approval: 2019

#### Pretty River Culvert Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Roads and Drainage	\$18,174	\$452,291	\$470,466	\$831,300	\$360,834

Year of Approval: 2019

#### **Ravenna Yard Improvements**

Roads and Drainage Foreman \$117,258 \$57,742 \$175,000 \$175,000	Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
	Roads and Drainage Foreman	\$117,258	\$57,742	\$175,000	\$175,000	\$0

Year of Approval: 2018

#### Sand Dome Repairs

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Roads and Drainage	\$0	\$55,000	\$55,000	\$55,000	\$0

#### **Crossing Guard Lighting**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Public Works Compliance Coordinator	\$0	\$25,000	\$25,000	\$25,000	\$0

Year of Approval: 2020

#### Sidewalk Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Public Works Compliance Coordinator	\$0	\$250,000	\$250,000	\$250,000	\$0

Year of Approval: 2020

#### Landfill Hydro Installation

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$43,312	\$0	\$43,312	\$50,000	\$6,688

Year of Approval: 2019

Project is complete.

#### Landfill Safety Equipment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$0	\$7,500	\$7,500	\$7,500	\$0

Year of Approval: 2017

#### Landfill Scale Software

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$14,126	\$7,600	\$21,726	\$20,000	\$(1,726)

Year of Approval: 2019

Variance is due to Non-Recoverable HST.

#### Attenuation Zone – South and West

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Solid Waste and Special Projects	\$0	\$156,000	\$156,000	\$156,000	\$0

Year of Approval: 2020

#### Library Technology Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Library CEO	\$1,383	\$7,117	\$8,500	\$8,500	\$0

Year of Approval: 2020

#### **Books and Materials**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Library CEO	\$15,526	\$37,274	\$52,800	\$52,800	\$0

Year of Approval: 2020

#### **Artifact Shelving**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Library CEO	\$469	\$29,531	\$30,000	\$30,000	\$0

Year of Approval: 2020

#### **Retrofits and Renovations**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Library CEO	\$0	\$14,000	\$14,000	\$14,000	\$0

#### Harbour Security Lighting

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Director of Community Services	\$0	\$13,000	\$13,000	\$13,000	\$0

Year of Approval: 2016

#### Substandard Watermain Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$9,728	\$1,588,672	\$1,598,400	\$1,598,400	\$0

Year of Approval: 2020

#### Water Pressure and Flow Monitoring Devices

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$69,389	\$5,600	\$74,989	\$75,000	\$11

Year of Approval: 2019

#### Water SCADA Improvements

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$44,910	\$80,090	\$125,000	\$125,000	\$0

Year of Approval: 2019

#### **Zone 4C Distribution Improvements**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Engineering Design Technologist	\$100,325	\$666,325	\$766,650	\$766,650	\$0
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#### WTP Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$61,777	\$370,551	\$432,328	\$436,500	\$4,172

Year of Approval: 2018

#### Watermain Leak Detection and Repair

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$981	\$25,543	\$26,525	\$30,000	\$3,475

Year of Approval: 2020

#### Lateral Installations

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$0	\$88,000	\$88,000	\$88,000	\$0

Year of Approval: 2020

#### Happy Valley Booster Pumping Station Renovations

Water Supervisor\$0	\$56,000	\$56,000	\$56,000	\$0

Year of Approval: 2020

#### Camperdown VFD Design and Installation

Responsible Department or Project Manager Spe	ent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$0	\$85,000	\$85,000	\$85,000	\$0

#### Water Treatment Plant Shoreline Work

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water Supervisor	\$0	\$50,000	\$50,000	\$50,000	\$0

Year of Approval: 2020

#### Mountain Road Booster Pumping Station Relocation

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Water and Wastewater	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$0

Year of Approval: 2020

#### Water Meter Installation Program

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Water meter and Backflow Prevention Technician	\$0	\$55,000	\$55,000	\$55,000	\$0

Year of Approval: 2020

#### Wastewater SCADA

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$0	\$72,300	\$72,300	\$72,300	\$0

Year of Approval: 2020

#### Thornbury Wastewater Treatment Plant Equipment Replacement

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$396,574	\$63,727	\$460,301	\$670,000	\$209,699

#### **Craigleith Wastewater Treatment Plant Equipment Replacement**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$303	\$280,297	\$280,600	\$280,600	\$0

Year of Approval: 2020

#### Sewage Pumping Station Rebuild Program

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$0	\$47,300	\$47,300	\$47,300	\$0

Year of Approval: 2020

#### Peel Street Sewage Pumping Station Upgrades

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$53,442	\$592,327	\$645,769	\$621,300	\$(24,469)

Year of Approval: 2020

#### **Craigleith Main Lift Station Upgrades**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$0	\$95,000	\$95,000	\$95,000	\$0
				1	

Year of Approval: 2020

#### **Portable Generator**

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$0	\$37,000	\$37,000	\$37,000	\$0

#### Sewage Pumping Station Valve Replacement Program

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Wastewater Supervisor	\$0	\$176,000	\$176,000	\$176,000	\$0

Year of Approval: 2020

### Flow Assessment and Environmental Assessment

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Manager of Water and Wastewater	\$0	\$15,000	\$15,000	\$15,000	\$0

Year of Approval: 2020

#### Thornbury Wastewater Treatment Plant Expansion

Responsible Department or Project Manager	Spent to Date	Cost to Complete	Projected Cost	Budget	Variance
Senior Infrastructure Capital Project Coordinator	\$2,174	\$18,024,826	\$18,027,000	\$18,027,000	\$0

## 2020 Council Live-Streaming

Month	Users	% of New	% of Recurring	Sessions	Average Session Duration	2019 Sessions	2019 Average Session Duration
January	186	23%	77%	511	1 hour, 24 minutes	585	1 hour, 08 minutes
February	195	18%	82%	602	1 hour, 29 minutes	891	1 hour, 36 minutes
March	317	33%	67%	658	1 hour, 06 minutes	399	49 minutes
April	153	26%	74%	310	0 hour, 46 minutes	356	52 minutes
May	252	34%	66%	532	1 hour, 11 minutes	483	1 hour, 12 minutes
June	333	27%	73%	871	1 hour, 21 minutes	579	58 minutes
July						417	1 hour, 25 minutes
August						281	50 minutes
September						407	1 hour, 08 minutes
October						427	53 minutes
November						556	46 minutes
December						439	1 hour, 13 minutes

#### **2020** Committees of Council Costs

Committee – Total Costs	Committee – Total Costs Jui		YTD Cost
Abandoned Orchard Advisory Committee	\$	0	\$ 0
Agricultural Advisory Committee	\$	695	\$ 3,850
Attainable Housing Corporation	\$	4,470	\$ 24,815
Code of Conduct Review Committee	\$	0	\$ 120
Committee of Adjustment	\$	3,326	\$ 20,805
Communications Advisory Committee	\$	3,548	\$ 25,836
Council Compensation Review Committee	\$	0	\$ 0
Economic Development Advisory Committee	\$	8,698	\$ 60,714
Fence Viewer Committee	\$	0	\$ 0
Police Services Board	\$	35	\$ 2,335
Property Standards Committee	\$	0	\$ 105
Sustainability Committee	\$	6,640	\$ 44,495
Thornbury BIA	\$	495	\$ 4,432
Transportation Committee	\$	0	\$ 4,615
Grants and Donations Committee	\$	10,305	\$ 76,045
Joint Municipal Physician Retention and Recruitment Committee	\$	930	\$ 19,643
Total	\$	39,142	\$ 287,810

The above chart tracks the cost of staff time to administer and attend the various Committees of Council. It includes Staff's Salaries and Benefits, overhead costs for every hour of staff time, as well as other costs that are incurred specific to each Committee of Council, such as advertising costs.

This chart does not include a cost for Council Member's time or any revenue. Most Committees of Council listed above do not have any costs except staff time. However, Committees listed above where costs consist of both staff time and other expenses are detailed below:

Committee of Adjust	ment		
Staff time June:	\$3,326	Other costs June:	\$0
Staff time YTD:	\$20,355	Other costs YTD:	\$450
Other costs include N	1embership dues.		
Communications Adv	visory Committee		
Staff time June:	\$3,548	Other costs June:	\$0
Staff time YTD:	\$21,521	Other costs YTD:	\$4,315
Other costs include se	oftware expenses for the Commu	nications Strategy.	
Economic Developm	ent Advisory Committee		
Staff time June:	\$3,698	Other costs June:	\$5 <i>,</i> 000

Staff time June:	\$3 <i>,</i> 698	Other costs June:	Ş5,000
Staff time YTD:	\$22,437	Other costs YTD:	\$38,277

Other costs include advertising and printing expenses for the Economic Development Strategy, as well as consulting fees for a Retail Gap Analysis as part of the Strategy. A \$5,000 contribution was made to the Digital Main Street Program to help main street businesses better promote themselves online and adopt digital tools and technology.

#### Sustainability Committee

Staff time June:\$390Other costs June:\$6,250Staff time YTD:\$6,995Other costs YTD:\$37,500Other costs include the transfer to the Reserve Fund, with a budget of \$75,000.

#### Grants and Donations Committee

Staff time June:\$1,805Other costs June:\$8,500Staff time YTD:\$10,110Other costs YTD:\$65,935Other costs include those related to the Gala, such as entertainment for \$21,000, and \$45,000 in Grants<br/>and Donations distributed.Staff time YTD:\$65,935

#### **Physician Retention and Recruitment Committee**

Staff time June:	\$930	Other costs June:	\$0		
Staff time YTD:	\$4,643	Other costs YTD:	\$15,000		
Other costs include the transfer to the Reserve Fund, with a budget of \$15,000.					

## **2020** Council Conference Attendance and Remuneration

Council Member	Meals	Lodgings	 onference & Workshop	Mileage & Travel	Cell Phones	HST	Total YTD Expenses
Mayor Soever	\$ 94	\$ 276	\$ 626	\$ 0	\$ 137	\$ 115	\$ 1,248
Deputy Mayor Potter	\$ 0	\$ 0	\$ 0	\$ 0	\$ 139	\$ 15	\$ 154
Councillor Bordignon	\$ 0	\$ 0	\$ 0	\$ 0	\$ 146	\$ 16	\$ 162
Councillor Hope	\$ 0	\$ 0	\$ 0	\$ 0	\$ 80	\$ 9	\$ 89
Councillor Matrosovs	\$ 124	\$ 801	\$ 1,439	\$ 792	\$ 191	\$ 368	\$ 3,714
Councillor Sampson	\$ 43	\$ 485	\$ 1,439	\$ 265	\$ 138	\$ 257	\$ 2,627
Councillor Uram	\$ 0	\$ 0	\$ 0	\$ 0	\$ 137	\$ 15	\$ 152
Total	\$ 260	\$ 1,562	\$ 3,504	\$ 1,057	\$ 968	\$ 795	\$ 8,147

The above chart represents fees that have been reimbursed or paid on behalf of Members of Council for various purposes, including the attendance of various meetings and conferences.

The fees/reimbursements attended by members of Council illustrated above include only those that have been reimbursed by the Town to date. A full statement of Council Remuneration and Expenses will be presented each year on or before March 31st which provides an itemized statement on remuneration and expenses paid in the previous year, as per the Municipal Act.

### 2020 Tax Levy

2020 Tax Billing	
Town	\$ 8,395,695
Grey County	\$ 7,890,063
Education	\$ 4,569,634
Local Improvements	\$ 216,217
BIA	\$ 54,000
Total Levied to Date (Interim)	\$ 21,125,609

2020 Supplementary Tax	
Town	\$ 281,105
Grey County	\$ 273,496
Education	\$ 117,415
Total to Date	\$ 672,016

Supplementary Tax includes any additional tax for assessment added to the assessment roll by the Municipal Property Assessment Corporation (MPAC). This includes new construction or renovations in the current year and up to two prior years. Supplementary Tax is billed after the annual bill in August.

2020 Tax Reductions	
Town	\$ 11,437
Grey County	\$ 10,813
Education	\$ 5,994
Total Reduction to Date	\$ 28,244

Tax reductions include decreases in tax for assessment value decreases or assessment class changes resulting from any of the following:

- Assessment Review Board appeal decisions;
- Requests for Reconsideration Minutes of Settlement with MPAC;
- Section 357 Reductions (i.e.: class changes, demolitions);
- Provincial Tax Incentive programs (Farmland, Managed Forest, Conservation Lands); or,
- Vacancy Rebates for Commercial or Industrial vacant properties.

2020 Taxable Assessment	
Residential	\$ 4,211,587,450
Farm Land	\$ 150,914,209
Managed Forest	\$ 18,998,806
Commercial & Industrial	\$ 190,821,216
Pipeline	\$ 6,761,000
Payment-in-Lieu	\$ 30,409,900
Total Taxable Assessment	\$ 4,609,492,581

## **Bid Awards and Contract Extensions**

#### June Contract Extensions over \$25,000

Contract for:	Vendor/Proponent	Amount	Budget
None.			

#### June Bid Awards over \$25,000

Contract for:	Vendor/Proponent	Δ	mount	Budget		
2020-02-T-OPS Sidewalk Replacement Program	Nu Road Construction Ltd.	\$	189,090	\$	250,000	
2020-09-T-ADM Building Demolition & Site Remediation	Sittler Demolition	\$	45,646	\$	200,000	

### Cheque Register by Type of Expenses – June 2020

Expense Type	Amount
Advertising	\$ 2,161.69
Cleaning and Janitorial Supplies	\$ 8,561.12
Conservation Authority	\$ 9,152.63
Consulting	\$ 10,866.64
Contract Services	\$ 65,851.61
Contract Services – Capital	\$ 167,537.58
Contract Services – Waste Collection	\$ 6,624.06
Contract Services – Winter Control	\$ 27,069.15
Council and Boards	\$ 0.00
Donations, Grants and Sponsorships	\$ 27,000.00
Employee Related	\$ 758,504.79
Engineering	\$ 80,314.20
Equipment	\$ 3,239.03
Equipment – Capital	\$ 79,598.47
Equipment Repairs and Maintenance	\$ 46,512.27
Facility Maintenance	\$ 19,671.12
Financial Obligations	\$ 69,352.25
Grey County	\$ 242,775.00
Individuals	\$ 10,090.20
Insurance	\$ 150.00
IT Software and Hardware	\$ 62,883.64
Library Cheques	\$ 21,231.01
Materials and Supplies	\$ 49,238.23
Memberships and Licenses	\$ 671.64
Office Supplies	\$ 27,008.74
Other Municipalities	\$ 59,555.12
Payments to Law Firms	\$ 53,171.09
P-Cards	\$ 79,065.54
School Boards	\$ 0.00
Special Events	\$ 0.00
Utilities	\$ 113,413.53
Vehicle Expenses	\$ 33,725.60
Total	\$ 2,134,995.95

The cheque register represents all cheques prepared by the Town in June 2020 but does not mean it was for a 2020 expense or even an expense to the Town. For example, in Contract Services, the good or service may have been received in 2019 and the cheque not prepared until 2020. This would represent a 2019 expense included on the Town's 2019 Financial Statements.

Included in Employee Related are payments made to the Receiver General (CRA). This includes Income Tax deducted from employees, which is not a Town expense. Under Financial Obligations are deposits or securities received by the Town in previous years that are being returned. These are not Town expenses and will not be shown in any year on the Town's Financial Statements as expenses or revenue.

#### FAF.20.118 Attachment 2

# Tax Levy Summary

2020 Budget Variance Report For the months ending June 30, 2020

Fund	June	June Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses		Buuget	Ş	/0	Actuals	Buuget	Ş	/0	Buuget
Salaries, Wages, & Benefits	\$916,239	\$878,563	\$37,676	104.3%	\$5,257,053	\$5,401,969	(\$144,916)	97.3%	\$11,271,318
Administrative Expenses	\$18,023	\$11,518	\$6,506	156.5%	\$60,368	\$81,697	(\$21,329)	73.9%	\$203,550
Operating Expenses	\$15,435	\$53,777	(\$38,343)	28.7%	\$43,207	\$181,088	(\$137,881)	23.9%	\$975,530
Communications	\$13,435	\$25,306	\$19,484	177.0%	\$120,751	\$109,381	\$11,370	110.4%	\$210,139
Personnel, Training & Travel	\$11,612	\$16,335	(\$4,724)	71.1%	\$124,233	\$121,398	\$2,836	102.3%	\$221,874
Utilities	\$26,550	\$39,602	(\$13,052)	67.0%	\$169,950	\$198,826	(\$28,876)	85.5%	\$372,747
Equipment Related	\$43,563	\$70,874	(\$27,311)	61.5%	\$480,394	\$458,759	\$21,635	104.7%	\$829,976
Vehicle Related	\$32,845	\$21,408	\$11,437	153.4%	\$234,421	\$189,300	\$45,121	123.8%	\$398,780
Purchased Services	\$496,313	\$910,758	(\$414,445)	54.5%	\$2,323,051	\$3,982,712	(\$1,659,662)	58.3%	\$8,536,310
Financial Expenses	\$170,950	\$113,969	\$56,980	150.0%	\$608,079	\$649,690	(\$41,611)	93.6%	\$1,203,423
Premises and Site	\$42,855	\$47,501	(\$4,646)	90.2%	\$223,762	\$202,857	\$20,905	110.3%	\$551,029
Total Expenses	\$1,819,173	\$2,189,612	(\$370,439)	83.1%	\$9,645,270	\$11,577,678	(\$1,932,408)	83.3%	\$24,774,676
Transfers									
Transfers to Capital	(\$16,061)	(\$2,738)	(\$13,322)	586.5%	\$9,286	(\$7,811)	\$17,097	-118.9%	(\$26,867)
Transfers to Reserves	\$169,779	\$130,061	\$39,718	130.5%	\$1,124,108	\$971,342	\$152,766	115.7%	\$2,147,500
Transfer from Reserves	(\$10,145)	(\$227,416)	\$217,271	4.5%	(\$148,944)	(\$813,588)	\$664,644	18.3%	(\$2,473,393)
Interfunctional Transfers	(\$109,063)	(\$79,321)	(\$29,742)	137.5%	(\$816,728)	(\$605,230)	(\$211,499)	134.9%	(\$1,159,285)
Total Transfers	\$34,510	(\$179,414)	\$213,924	-19.2%	\$167,722	(\$455,287)	\$623,009	-36.8%	(\$1,512,046)
Total Transfers & Expenses	\$1,853,683	\$2,010,197	(\$156,514)	92.2%	\$9,812,992	\$11,122,391	(\$1,309,399)	88.2%	\$23,262,630
Revenue									
Grants and Donations	\$47,690	\$80,189	(\$32,499)	59.5%	\$791,875	\$882,924	(\$91,050)	89.7%	\$1,690,408
External Revenue	\$149,128	\$412,924	(\$263,796)	36.1%	\$1,177,150	\$2,383,221	(\$1,206,071)	49.4%	\$4,770,996
Subsidies	(\$692)	(\$2,143)	\$1,452	32.3%	(\$22,358)	(\$25,062)	\$2,704	89.2%	(\$47,200)
Total Revenue	\$196,126	\$490,970	(\$294,844)	39.9%	\$1,946,667	\$3,241,084	(\$1,294,417)	60.1%	\$6,414,205
Net Cost of Service	\$1,657,557	\$1,519,227	\$138,329	109.1%	\$7,866,325	\$7,881,307	(\$14,982)	99.8%	\$16,848,425

2020 Budget Variance Report

For the months ending June 30, 2020

	June	June Budget	Variance \$	Variance %	YTD Actuals	YTD Budget	Variance \$	Variance %	Total Budget
Expenses		Dudget	Ŷ	,,,		Duuget	Ŷ	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Dudget
Salaries, Wages, & Benefits	\$158,478	\$172,050	(\$13,572)	92.1%	\$915,223	\$921,182	(\$5,960)	99.4%	\$1,908,263
Administrative Expenses	\$1,125	\$464	\$661	242.3%	\$3,729	\$4,326	(\$597)	86.2%	\$11,450
Operating Expenses	\$25,821	\$31,500	(\$5,679)	82.0%	\$110,534	\$124,000	(\$13,466)	89.1%	\$273,200
Communications	\$3,136	\$3,090	\$47	101.5%	\$22,890	\$29,217	(\$6,327)	78.3%	\$60,785
Personnel, Training & Travel	(\$656)	\$2,996	(\$3,651)	-21.9%	\$6,781	\$22,164	(\$15,383)	30.6%	\$43,200
Utilities	\$54,978	\$109,925	(\$54,947)	50.0%	\$333,598	\$403,895	(\$70,298)	82.6%	\$770,391
Equipment Related	\$30,622	\$25,001	\$5,621	122.5%	\$218,777	\$149,114	\$69,663	146.7%	\$333,224
Vehicle Related	\$2,237	\$4,047	(\$1,810)	55.3%	\$19,402	\$29,865	(\$10,463)	65.0%	\$59,800
Purchased Services	\$5,520	\$27,373	(\$21,853)	20.2%	(\$6,062)	\$123,678	(\$129,740)	-4.9%	\$467,024
Financial Expenses	\$4,802	\$1,044	\$3,758	460.0%	\$129,392	\$138,557	(\$9,165)	93.4%	\$334,943
Premises and Site	\$3,687	\$24,636	(\$20,949)	15.0%	\$56,740	\$65,949	(\$9,209)	86.0%	\$165,126
Total Expenses	\$289,751	\$402,126	(\$112,374)	72.1%	\$1,811,002	\$2,011,948	(\$200,945)	90.0%	\$4,427,406
Transfers									
Transfers to Capital	\$3,000	\$0	\$3,000	0.0%	\$6,000	\$535	\$5,465	1120.5%	\$4,000
Transfers to Reserves	\$216,505	\$178,232	\$38,272	121.5%	\$1,299,027	\$1,171,563	\$127,464	110.9%	\$2,651,977
Transfer from Reserves	(\$2,097)	(\$24,006)	\$21,909	8.7%	(\$154,828)	(\$269,264)	\$114,436	57.5%	(\$657,740)
Interfunctional Transfers	\$66,040	\$55,337	\$10,702	119.3%	\$497,935	\$425,640	\$72,296	117.0%	\$841,408
Total Transfers	\$283,447	\$209,563	\$73,884	135.3%	\$1,648,134	\$1,328,474	\$319,660	124.1%	\$2,839,645
Total Transfers & Expenses	\$573,198	\$611,689	(\$38,491)	93.7%	\$3,459,136	\$3,340,421	\$118,715	103.6%	\$7,267,051
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
External Revenue	\$1,239,105	\$1,000,777	\$238,329	123.8%	\$3,414,310	\$3,384,790	\$29,520	100.9%	\$7,267,051
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	\$1,239,105	\$1,000,777	\$238,329	123.8%	\$3,414,310	\$3,384,790	\$29,520	100.9%	\$7,267,051
Net Cost of Service	(\$665,907)	(\$389,088)	(\$276,819)	171.1%	\$44,826	(\$44,369)	\$89,195	-101.0%	\$0

#### FAF.20.118 Attachment 4

# User Fee Summary

## 2020 Budget Variance Report

For the months ending June 30, 2020

	June	June	Variance	Variance	YTD	YTD	Variance	Variance	Total
	June	Budget	\$	%	Actuals	Budget	\$	%	Budget
Expenses									
Salaries, Wages, & Benefits	\$95,844	\$102,685	(\$6,841)	93.3%	\$519,824	\$550,606	(\$30,782)	94.4%	\$1,174,320
Administrative Expenses	\$19	\$2,981	(\$2,962)	0.7%	\$1,682	\$4,146	(\$2,464)	40.6%	\$16,350
Operating Expenses	\$22,413	\$3,518	\$18,896	637.2%	\$30,642	\$30,783	(\$141)	99.5%	\$95,075
Communications	\$316	\$2,154	(\$1,837)	14.7%	\$4,176	\$5 <i>,</i> 990	(\$1,813)	69.7%	\$11,225
Personnel, Training & Travel	\$772	\$3,021	(\$2,248)	25.6%	\$14,146	\$24,058	(\$9,912)	58.8%	\$33,705
Utilities	\$1,223	\$4,371	(\$3,148)	28.0%	\$3,456	\$6,762	(\$3 <i>,</i> 306)	51.1%	\$14,582
Equipment Related	\$2,249	\$469	\$1,779	479.1%	\$4,364	\$2,577	\$1,788	169.4%	\$5,280
Vehicle Related	\$636	\$1,349	(\$713)	47.1%	\$3,102	\$5,812	(\$2,710)	53.4%	\$12,770
Purchased Services	\$17,219	\$785	\$16,434	2193.3%	\$43,692	\$13,201	\$30,491	331.0%	\$79,220
Financial Expenses	\$22,001	\$12,398	\$9 <i>,</i> 604	177.5%	\$52,861	\$41,098	\$11,763	128.6%	\$80,090
Premises and Site	\$8,098	\$25,586	(\$17,488)	31.7%	(\$71,666)	\$59,284	(\$130,951)	-120.9%	\$115,704
Total Expenses	\$170,792	\$159,316	\$11,475	107.2%	\$606,279	\$744,316	(\$138,037)	81.5%	\$1,638,321
Transfers									
Transfers to Capital	\$3,000	\$2,444	\$556	122.8%	\$27,950	\$39,623	(\$11,673)	70.5%	\$64,205
Transfers to Reserves	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$48,791
Transfer from Reserves	\$0	\$0	\$0	0.0%	(\$21,950)	\$0	(\$21,950)	0.0%	(\$174,780)
Interfunctional Transfers	\$19,943	\$20,702	(\$759)	96.3%	\$204,753	\$178,440	\$26,313	114.7%	\$301,107
Total Transfers	\$22,943	\$23,145	(\$203)	99.1%	\$210,753	\$218,063	(\$7,310)	96.6%	\$239,324
Total Transfers & Expenses	\$193,735	\$182,462	\$11,273	106.2%	\$817,032	\$962,379	(\$145,347)	84.9%	\$1,877,645
Revenue									
Grants and Donations	\$0	\$0	\$0	0.0%	\$0	\$22,451	(\$22,451)	0.0%	\$35,000
External Revenue	\$160,316	\$143,766	\$16,549	111.5%	\$1,000,009	\$1,111,803	(\$111,794)	89.9%	\$1,842,645
Subsidies	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	0.0%	\$0
Total Revenue	\$160,316	\$143,766	\$16,549	111.5%	\$1,000,009	\$1,134,254	(\$134,245)	88.2%	\$1,877,645
Net Cost of Service	\$33,419	\$38,696	(\$5,277)	86.4%	(\$182,977)	(\$171,875)	(\$11,102)	106.5%	\$0

FAF.20.118 Attachment 5

# Cheque Register – June 2020

The following chart lists all cheques paid by the Town in June 2020.

Cheque Number	Vendor	Cheque Date	Amount
49137	BAY-MOUNT SERVICE	6/3/2020	\$1,356.00
49138	BEAVER VALLEY PROBUS	6/3/2020	\$372.90
49139	BELL CANADA	6/3/2020	\$56.50
49141	DIRECT DIAL	6/3/2020	\$4,839.79
49142	GENERAL SEED COMPANY	6/3/2020	\$607.38
49143	GEORGIAN COLLEGE	6/3/2020	\$248.60
49144	HEWGILL ELECTRIC INC.	6/3/2020	\$2,878.92
49145	HIGHFIELD'S SERVICE STATION	6/3/2020	\$1,316.85
49146	THE MEARIE GROUP	6/3/2020	\$165.04
49147	MILL CREEK MACHINE & WELDING	6/3/2020	\$293.80
49148	MINISTER OF FINANCE	6/3/2020	\$15,246.68
49150	SLABTOWN WELDING FABRICATION	6/3/2020	\$340.00
49151	BEAVER VALLEY OUTREACH	6/3/2020	\$20,000.00
49153	DIVISION 81	6/3/2020	\$1,130.00
49154	NATURES TREE SERVICE	6/3/2020	\$1,000.00
49155	IDENTIFIABLE INDIVIDUAL	6/3/2020	\$5,000.00
49156	IDENTIFIABLE INDIVIDUAL	6/3/2020	\$4,400.00
49157	WT INFRASTRUCTURE SOLUTIONS IN	6/3/2020	\$11,564.12
49158	CLEARTECH INDUSTRIES INC.	6/10/2020	\$578.43
49159	JOHN WILSON ELECTRIC (FORDWICH	6/10/2020	\$1,768.90
49160	THE MEARIE GROUP	6/10/2020	\$165.04
49161	MILL CREEK MACHINE & WELDING	6/10/2020	\$56.50
49162	MODOHR TECHNOLOGIES INC	6/10/2020	\$71.19
49163	PALMER ANDERSEN DESIGN & DEVEL	6/10/2020	\$454.83
49164	REGIONAL TOURISM ORGANIZATION	6/10/2020	\$2,000.00
49165	RIVERSIDE GREENHOUSES	6/10/2020	\$1,286.39
49166	SLABTOWN WELDING FABRICATION	6/10/2020	\$280.00
49167	524614 ONTARIO LTD.	6/10/2020	\$666.70
49168	CYBERBAHN	6/10/2020	\$51.30
49169	ARBOREAL	6/10/2020	\$1,107.40
49170	NATURES TREE SERVICE	6/10/2020	\$1,000.00
49172	TERRA BROOK HOMES INC	6/10/2020	\$3,008.00
49173	VERSUS BUSINESS FORMS & LABELS	6/10/2020	\$2,227.23
49197	ARBTECH TREE CARE SERVICES	6/17/2020	\$1,152.60
49198	CITY OF BARRIE	6/17/2020	\$10,332.18
49199	COMPLETE TURF EQUIPMENT LTD.	6/17/2020	\$3,415.03

Cheque Number	Vendor	Cheque Date	Amount
49200	ECONOMIC DEVELOPERS COUNCIL OF	6/17/2020	\$380.81
49201	HOUGHTON LANDSCAPING & SNOWPLO	6/17/2020	\$84.75
49202	RECYC-MATTRESS INC.	6/17/2020	\$1,084.80
49203	RIVERSIDE GREENHOUSES	6/17/2020	\$6,602.59
49204	THORNBURY YACHT CLUB	6/17/2020	\$62.15
49205	DAVE'S HEATING & COOLING	6/17/2020	\$3,842.00
49206	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$2,035.20
49207	CONCEPT CONSTRUCTION	6/17/2020	\$844.98
49208	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$4,000.00
49209	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$11,374.70
49210	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$50.00
49211	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$134.68
49212	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$674.40
49213	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$2,750.00
49214	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$8,035.00
49215	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$131.16
49216	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$4,000.00
49217	VERSUS BUSINESS FORMS & LABELS	6/17/2020	\$937.29
49218	WORKPLACE SAFETY & INSURANCE B	6/17/2020	\$20,091.54
49220	PETTY CASH	6/18/2020	\$300.00
49221	QUADIENT CANADA LTD	6/18/2020	\$5,650.00
49222	BELL MOBILITY INC	6/24/2020	\$3,911.37
49223	BILL LEIMGARDT CONSTRUCTION	6/24/2020	\$847.50
49224	HEWGILL ELECTRIC INC.	6/24/2020	\$4,094.01
49225	MILL CREEK MACHINE & WELDING	6/24/2020	\$113.00
49226	MINISTER OF FINANCE SHARED SER	6/24/2020	\$229,070.00
49227	SCHEIFELE, ERSKINE & RENKEN	6/24/2020	\$20,000.00
49228	ST. GEORGES ANGLICAN CHURCH	6/24/2020	\$3,500.00
49229	BEAVER VALLEY OUTREACH	6/24/2020	\$3,500.00
49230	IDENTIFIABLE INDIVIDUAL	6/24/2020	\$2,233.87
49231	IDENTIFIABLE INDIVIDUAL	6/24/2020	\$1,150.00
49232	IDENTIFIABLE INDIVIDUAL	6/24/2020	\$3 <i>,</i> 400.00
49233	SEDGWICK CANADA INC	6/24/2020	\$150.00
49234	IDENTIFIABLE INDIVIDUAL	6/24/2020	\$2,763.84
49235	IDENTIFIABLE INDIVIDUAL	6/24/2020	\$4,000.00
49236	QUINCHANNING HOMES INC	6/24/2020	\$4,012.00
49237	IDENTIFIABLE INDIVIDUAL	6/24/2020	\$4,850.00
49238	IDENTIFIABLE INDIVIDUAL	6/24/2020	\$50.00
49239	IDENTIFIABLE INDIVIDUAL	6/24/2020	\$1,085.00
49240	T & W ENTERPRISES	6/24/2020	\$2,599.00
50620	RECEIVER GENERAL PAYROLL ACCOU	6/5/2020	\$122,681.72

Cheque Number	Vendor	Cheque Date	Amount
180620	RECEIVER GENERAL PAYROLL ACCOU	6/18/2020	\$123,265.31
150620-1	SUN LIFE OF CANADA	6/15/2020	\$180.00
150620-2	ROGERS PAYMENT CENTRE.	6/15/2020	\$340.04
150620-3	GREAT- WEST LIFE ASSURANCE	6/15/2020	\$96,186.40
150620-4	UNION GAS LIMITED	6/15/2020	\$3,207.57
150620-5	HYDRO ONE NETWORKS INC.	6/15/2020	\$10,080.61
150620-6	EPCOR ELECTRICITY DISTRIBUTION	6/15/2020	\$43,035.36
150620-7	US BANK NATIONAL ASSOCIATION	6/15/2020	\$79,065.54
200620-1	SUN LIFE OF CANADA	6/20/2020	\$180.00
200620-2	ROGERS PAYMENT CENTRE.	6/20/2020	\$79.09
200620-3	HYDRO ONE NETWORKS INC.	6/20/2020	\$29,335.65
300620-1	BRUCE TELECOM	6/30/2020	\$73.39
300620-2	RELIANCE HOME COMFORT	6/30/2020	\$25.64
300620-3	TELIZON INC.	6/30/2020	\$1,755.66
300620-4	ROGERS BUSINESS SOLUTIONS	6/30/2020	\$1,247.75
300620-5	HYDRO ONE NETWORKS INC.	6/30/2020	\$1,563.06
300620-6	ROGERS PAYMENT CENTRE.	6/30/2020	\$1,221.22
300620-7	HYDRO ONE NETWORKS INC.	7/1/2020	\$5,000.27
310520-1	HYDRO ONE NETWORKS INC.	5/31/2020	\$2,511.61
310520-2	BRUCE TELECOM	5/31/2020	\$73.39
310520-3	HYDRO ONE NETWORKS INC.	5/31/2020	\$5,058.18
310520-4	RELIANCE HOME COMFORT	5/31/2020	\$25.64
310520-5	TELIZON INC.	5/31/2020	\$1,758.95
310520-6	ROGERS BUSINESS SOLUTIONS	5/31/2020	\$1,254.22
310520-8	ROGERS PAYMENT CENTRE.	5/31/2020	\$1,009.59
310520-9	UNION GAS LIMITED	5/31/2020	\$93.83
EFT0000000000010122	4 OFFICE AUTOMATION LTD	6/3/2020	\$541.60
EFT0000000000010123	A1 SANITATION (MEAFORD)	6/3/2020	\$596.64
EFT000000000010124	AIRD & BERLIS	6/3/2020	\$5,666.95
EFT000000000010125	BELL CONFERENCING INC	6/3/2020	\$134.90
EFT0000000000010126	BLUE MOUNTAIN FOUR SEASON LIMI	6/3/2020	\$12,686.06
EFT0000000000010127	BMPFFA LOCAL 4986	6/3/2020	\$318.24
EFT000000000010128	TATHAM ENGINEERING	6/3/2020	\$21,677.68
EFT0000000000010129	CHEMTRADE CHEMICALS CANADA LTD	6/3/2020	\$8,944.00
EFT000000000010130	DEVINE & ASSOCIATES LTD.	6/3/2020	\$1,668.45
EFT000000000010131	CENTRALSQUARE CANADA SOFTWARE	6/3/2020	\$121.48
EFT0000000000010132	EVANS UTILITY AND MUNICIPAL PR	6/3/2020	\$2,470.63
EFT000000000010133	GC DUKE EQUIPMENT LTD	6/3/2020	\$19,967.10
EFT000000000010134	HAROLD G. ELSTON	6/3/2020	\$4,050.99
EFT0000000000010136	J. L. RICHARDS AND ASSOCIATES	6/3/2020	\$3,619.15
EFT000000000010138	MCDOUGALL ENERGY INC	6/3/2020	\$986.29

Cheque Number	Vendor	Cheque Date	Amount
EFT0000000000010139	MORRIS JANITORIAL SERVICE	6/3/2020	\$6,542.98
EFT0000000000010140	NOTTAWASAGA VALLEY CONSERVATIO	6/3/2020	\$9,152.63
EFT0000000000010141	OLAMETER INC	6/3/2020	\$4,554.77
EFT0000000000010142	PRACTICA LTD	6/3/2020	\$324.72
EFT0000000000010143	PUROLATOR COURIER LTD.	6/3/2020	\$24.50
EFT0000000000010144	REGION OF HURONIA ENVIRONMENTA	6/3/2020	\$4,888.38
EFT0000000000010145	RIDDELL CONTRACTING LTD	6/3/2020	\$1,826.52
EFT0000000000010146	RIVERSIDE PRESS	6/3/2020	\$400.02
EFT0000000000010147	RUNGE & ASSOCIATES	6/3/2020	\$2,968.22
EFT0000000000010149	SOFTCHOICE CORPORATION	6/3/2020	\$14,853.60
EFT0000000000010156	WPCI	6/3/2020	\$4,271.40
EFT0000000000010157	ZWART'S	6/3/2020	\$5,491.80
EFT0000000000010159	4 OFFICE AUTOMATION LTD	6/10/2020	\$115.04
EFT0000000000010160	AEC GROUP INC.	6/10/2020	\$2,073.55
EFT0000000000010161	ARO TECHNOLOGIES INC.	6/10/2020	\$881.40
EFT0000000000010162	BLUE MOUNTAIN FOUR SEASON LIMI	6/10/2020	\$6,940.72
EFT0000000000010163	BRENNTAG CANADA INC.	6/10/2020	\$3,453.19
EFT0000000000010164	CANADOOR DOOR SYSTEMS	6/10/2020	\$2,739.12
EFT0000000000010166	CARSON SUPPLY	6/10/2020	\$350.36
EFT0000000000010167	CF CROZIER & ASSOCIATES INC	6/10/2020	\$5 <i>,</i> 407.05
EFT0000000000010169	COMPUGEN	6/10/2020	\$165.06
EFT0000000000010170	ICONIX WATERWORKS LP	6/10/2020	\$3,519.95
EFT0000000000010171	COUNTY OF GREY	6/10/2020	\$242,715.00
EFT0000000000010173	CENTRALSQUARE CANADA SOFTWARE	6/10/2020	\$364.43
EFT0000000000010174	D.J. HEWITSON POWERSWEEPING	6/10/2020	\$26,730.15
EFT0000000000010175	ENVIRONMENTAL AND POWER SOLUTI	6/10/2020	\$7,910.00
EFT0000000000010176	EVOQUA WATER TECHNOLOGIES LTD.	6/10/2020	\$1,498.62
EFT0000000000010177	FASTENAL CANADA LTD.	6/10/2020	\$98.02
EFT0000000000010178	GOLDER ASSOCIATES LTD.	6/10/2020	\$9 <i>,</i> 385.58
EFT0000000000010180	H2FLOW EQUIPMENT INC.	6/10/2020	\$2,215.93
EFT0000000000010181	H2ONTARIO INC.	6/10/2020	\$99,443.53
EFT0000000000010182	J. L. RICHARDS AND ASSOCIATES	6/10/2020	\$12,439.19
EFT0000000000010183	KPMG LLP, T4348	6/10/2020	\$1,017.00
EFT0000000000010184	KRUEGER CUSTOM STEEL & MACHINI	6/10/2020	\$141.25
EFT0000000000010185	IDENTIFIABLE INDIVIDUAL	6/10/2020	\$400.00
EFT0000000000010186	MESSER CANADA INC. 15687	6/10/2020	\$13.89
EFT0000000000010188	MCDOUGALL ENERGY INC	6/10/2020	\$11,268.62
EFT0000000000010189	METROLAND MEDIA GROUP SHARED S	6/10/2020	\$1,309.67
EFT0000000000010190	NLS ENGINEERING	6/10/2020	\$622.70
EFT0000000000010191	ONTARIO ONE CALL	6/10/2020	\$290.83
EFT0000000000010192	PROAX TECHNOLOGIES LTD	6/10/2020	\$1,933.86

Cheque Number	Vendor	Cheque Date	Amount
EFT0000000000010193	RIVERSIDE PRESS	6/10/2020	\$452.00
EFT0000000000010194	IDENTIFIABLE INDIVIDUAL	6/10/2020	\$406.80
EFT0000000000010195	SOUTH PAW	6/10/2020	\$301.71
EFT0000000000010196	SPARLINGS PROPANE	6/10/2020	\$543.77
EFT0000000000010197	BEARCOM CANADA CORP	6/10/2020	\$1,315.32
EFT0000000000010198	STEER ENTERPRISES LTD.	6/10/2020	\$6,984.25
EFT0000000000010199	STRATEGYCORP INC.	6/10/2020	\$6,344.67
EFT0000000000010200	SIGNWORKS	6/10/2020	\$610.20
EFT0000000000010201	LACEY INSTRUMENTATION	6/10/2020	\$4,135.80
EFT0000000000010202	MARIANNE LOVE CONSULTING SERVI	6/10/2020	\$1,553.75
EFT0000000000010204	TOROMONT CAT	6/10/2020	\$528.28
EFT0000000000010205	TOWN OF COLLINGWOOD	6/10/2020	\$11,368.00
EFT0000000000010206	TREBOR RX CORP	6/10/2020	\$5,604.80
EFT0000000000010207	BEARCOM CANADA CORP	6/10/2020	\$214.58
EFT0000000000010208	WALKER AGGREGATES INC.	6/10/2020	\$96.34
EFT0000000000010210	WILLIAMS SCOTSMAN OF CANADA B9	6/10/2020	\$1,243.00
EFT0000000000010213	1993841 ONTARIO INC O/A ARTISA	6/17/2020	\$3,390.00
EFT0000000000010214	4 OFFICE AUTOMATION LTD	6/17/2020	\$55.58
EFT0000000000010215	A.J. STONE COMPANY LTD.	6/17/2020	\$768.40
EFT0000000000010216	ANCHEM SALES	6/17/2020	\$874.62
EFT0000000000010217	CANADOOR DOOR SYSTEMS	6/17/2020	\$266.68
EFT0000000000010218	TATHAM ENGINEERING	6/17/2020	\$1,937.39
EFT0000000000010220	ICONIX WATERWORKS LP	6/17/2020	\$152.55
EFT0000000000010221	COUNTY OF GREY	6/17/2020	\$60.00
EFT0000000000010223	DEVINE & ASSOCIATES LTD.	6/17/2020	\$35,414.45
EFT0000000000010224	EAGLES WEED CONTROL & LAWN SER	6/17/2020	\$423.75
EFT0000000000010225	FLAGS UNLIMITED INC	6/17/2020	\$1,485.18
EFT0000000000010226	FULFORD HAULAGE & SON LTD.	6/17/2020	\$1,440.75
EFT0000000000010228	H2FLOW EQUIPMENT INC.	6/17/2020	\$902.51
EFT0000000000010230	HANNA MOTOR SALES CO. LTD.	6/17/2020	\$149.67
EFT0000000000010233	HURONIA ALARM & FIRE SECURITY	6/17/2020	\$16.95
EFT0000000000010234	MCDOUGALL ENERGY INC	6/17/2020	\$13,154.51
EFT0000000000010235	MEAD PROPERTY SERVICES LTD.	6/17/2020	\$2,124.40
EFT0000000000010236	OMERS	6/17/2020	\$143,246.60
EFT0000000000010237	OMERS-AVC CONTRIBUTIONS	6/17/2020	\$1,410.00
EFT0000000000010238	OWEN SOUND VAULT WORKS LTD.	6/17/2020	\$93.79
EFT0000000000010239	IDENTIFIABLE INDIVIDUAL	6/17/2020	\$1,421.50
EFT0000000000010240	PUROLATOR COURIER LTD.	6/17/2020	\$64.45
EFT0000000000010241	SGS CANADA INC.	6/17/2020	\$3,027.88
EFT0000000000010242	SOMMERS GENERATOR SYSTEMS	6/17/2020	\$3,069.19
EFT0000000000010243	SOUTH PAW	6/17/2020	\$929.20

Cheque Number	Vendor	Cheque Date	Amount
EFT0000000000010244	STEER ENTERPRISES LTD.	6/17/2020	\$61.49
EFT0000000000010245	SIGNWORKS	6/17/2020	\$1,107.40
EFT0000000000010246	LACEY INSTRUMENTATION	6/17/2020	\$2,271.30
EFT0000000000010247	AZIMUTH ENVIRONMENTAL CONSULTI	6/17/2020	\$1,977.50
EFT0000000000010250	1934842 ONTARIO INC	6/17/2020	\$536.75
EFT0000000000010255	TOWN OF COLLINGWOOD	6/17/2020	\$10,000.00
EFT0000000000010258	ZWART'S	6/17/2020	\$1,706.30
EFT0000000000010259	4 OFFICE AUTOMATION LTD	6/24/2020	\$76.03
EFT0000000000010260	871603 ONTARIO INC	6/24/2020	\$28,785.27
EFT0000000000010261	AIRD & BERLIS	6/24/2020	\$672.35
EFT0000000000010262	A & L CANADA LABORATORIES INC	6/24/2020	\$1,570.42
EFT0000000000010263	ALLISON ELECTRICAL SERVICES	6/24/2020	\$380.52
EFT0000000000010264	ARO TECHNOLOGIES INC.	6/24/2020	\$32,679.60
EFT0000000000010265	B. EDWARDS TRANSFER	6/24/2020	\$971.80
EFT0000000000010266	BELL CONFERENCING INC	6/24/2020	\$16.27
EFT0000000000010267	BMPFFA LOCAL 4986	6/24/2020	\$318.24
EFT0000000000010268	CANSEL	6/24/2020	\$11,313.78
EFT0000000000010269	CARSON SUPPLY	6/24/2020	\$179.11
EFT0000000000010270	TATHAM ENGINEERING	6/24/2020	\$2,550.13
EFT0000000000010271	DELL COMPUTER CORPORATION	6/24/2020	\$4,113.02
EFT0000000000010272	D.J. HEWITSON POWERSWEEPING	6/24/2020	\$339.00
EFT0000000000010273	EAGLES WEED CONTROL & LAWN SER	6/24/2020	\$339.00
EFT0000000000010274	EARTH POWER TRACTORS & EQUIPME	6/24/2020	\$19,532.32
EFT0000000000010275	ESRI CANADA LTD.	6/24/2020	\$29,380.00
EFT0000000000010276	EVANS UTILITY AND MUNICIPAL PR	6/24/2020	\$14,379.48
EFT0000000000010277	FULFORD HAULAGE & SON LTD.	6/24/2020	\$3,700.75
EFT0000000000010278	GOLDER ASSOCIATES LTD.	6/24/2020	\$1,033.84
EFT0000000000010279	HAROLD G. ELSTON	6/24/2020	\$22,780.80
EFT0000000000010280	J. L. RICHARDS AND ASSOCIATES	6/24/2020	\$8,099.87
EFT0000000000010281	KPMG LLP, T4348	6/24/2020	\$5,758.97
EFT0000000000010283	MCDOUGALL ENERGY INC	6/24/2020	\$8,166.51
EFT0000000000010284	MEAD PROPERTY SERVICES LTD.	6/24/2020	\$1,083.67
EFT0000000000010285	MIKE ELDER ELECTRIC	6/24/2020	\$1,441.37
EFT0000000000010286	PARK SIGN CREATIVE INC	6/24/2020	\$514.15
EFT0000000000010287	PUROLATOR COURIER LTD.	6/24/2020	\$15.72
EFT0000000000010288	REGION OF HURONIA ENVIRONMENTA	6/24/2020	\$1,328.88
EFT0000000000010289	SGS CANADA INC.	6/24/2020	\$1,170.68
EFT0000000000010290	SOFTCHOICE CORPORATION	6/24/2020	\$434.64
EFT0000000000010291	SOMMERS GENERATOR SYSTEMS	6/24/2020	\$1,918.16
EFT0000000000010292	CLARKSBURG REALTY CORP	6/24/2020	\$1,695.00
EFT0000000000010293	THORNBURY STEEL FABRICATORS IN	6/24/2020	\$406.80

Cheque Number	Vendor	Cheque Date	Amount
EFT0000000000010294	TOWN OF COLLINGWOOD	6/24/2020	\$27,854.94
EFT0000000000010295	BEARCOM CANADA CORP	6/24/2020	\$1,756.03
EFT0000000000010296	VIKING CIVES LTD.	6/24/2020	\$172.25
EFT0000000000010297	WALKER AGGREGATES INC.	6/24/2020	\$199.50
EFT0000000000010300	WPCI	6/24/2020	\$427.14
EFT0000000000010301	QUADIENT CANADA LTD	6/24/2020	\$16,950.00
	STAFF REIMBURSEMENTS		\$976.14
	STAFF REIMBURSEMENTS		\$2,102.51
	STAFF REIMBURSEMENTS		\$797.44
	STAFF REIMBURSEMENTS		\$801.79
	Library		\$1,817.97
	Library		\$9,258.44
	Library		\$9,516.99
	Library		\$637.61
Total:			\$2,134,995.95