



2026 Proposed Budget

Budget Review Agenda

DAY 1 – October 14, 2025

2026 Staff Proposed Base Operating Budget (1st Motion)

2026 Staff Recommended Budget (2nd Motion)

DAY 2 – October 15, 2025

Requests Above the Base

Closed Session

DAY 3 – October 16, 2025

Capital & Reserves

Fees & Charges

Day 1

October 14, 2025

DAY 1 AGENDA

2026 Staff Proposed Budget

Introduction

2026 Staff Proposed Base Operating Budget

Overview

Municipal Levy Walk

Council Discussion & Motion

2026 Staff Recommended Budget

Council Options, Discussion & Motions

Introduction

The municipal budget acts as a vital tool for financial planning and resource allocation, reflecting municipal priorities and strategic objectives. It ensures statutory compliance and addresses community needs effectively while engaging the public in decision-making.

Ontario municipalities' funding largely stems from property taxes based on MPAC assessments, alongside other income sources like grants and fees.



Introduction (cont.)

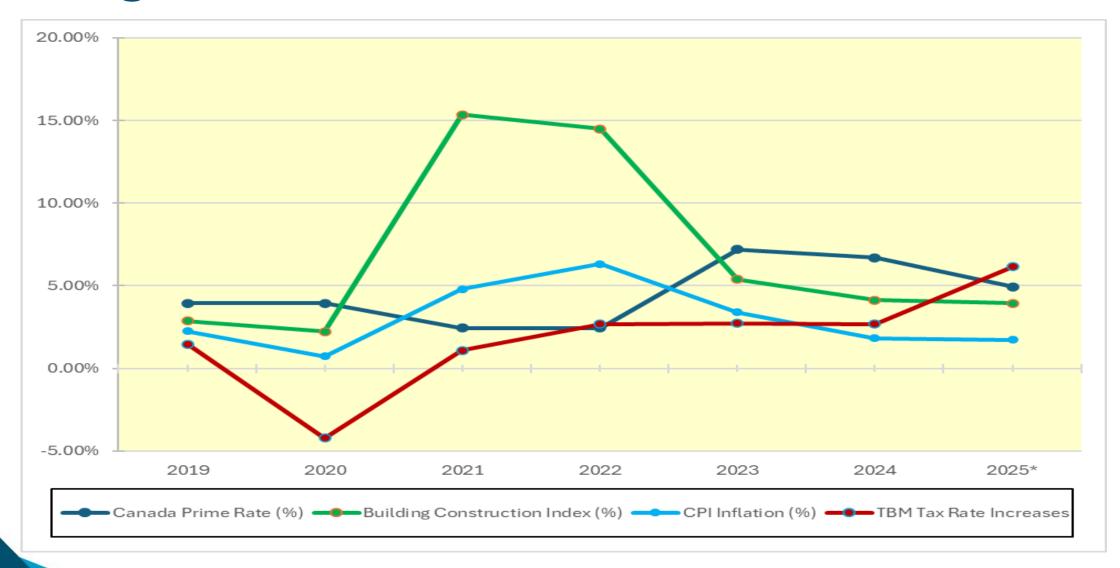
Two Key Components:

- 1. Operating Budget
 - Day-to-day services: admin, roads, waste management.
 - Funded by property taxes and fees.
- 2. Capital Budget
 - Major investments: infrastructure and public buildings.
 - Uses reserves/reserve funds, development charges, and debt.

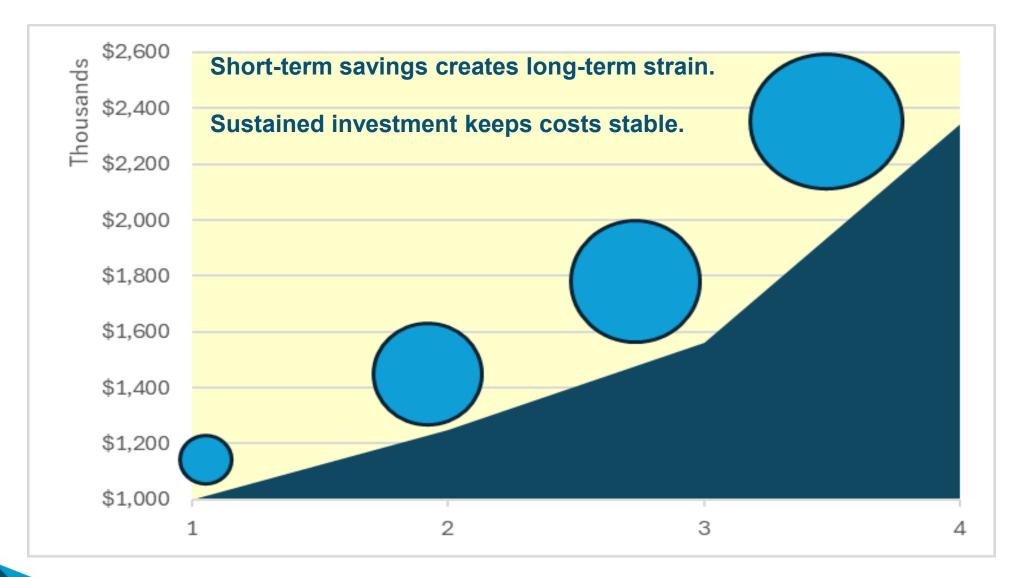
Introduction (cont.)

- 2026 Budget Challenges:
 - Inflation
 - Population & Visitor Growth
 - Service Delivery
- Corporate Service Delivery Review to address pressures
 - Categorizes services into four types
 - Mandatory (Must Do)
 - Essential (Should Do)
 - Traditional (Can Do)
 - Discretionary (Nice to Do)

Budget Context & Economic Pressures



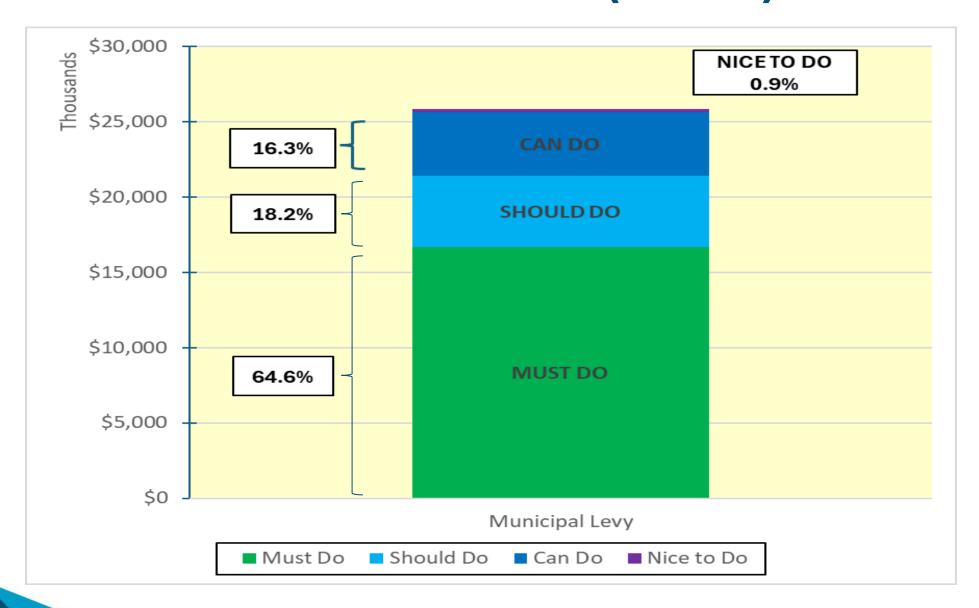
The Snowball Effect of Deferral



KPMG Service Review

Category	Definition	Examples
Mandatory	Services the Town <u>must</u> provide by legislation or regulation.	Council, Clerk's Office, HR, Finance, Bylaw Enforcement, Planning & Building, Cemetery, Roads & Drainage, Garbage Collection, Water & Wastewater Services, Fire Prevention, Policing and more.
Essential (Should Do)	Services that are critical to community safety and function, though not legally required.	CAO's Office, Communications, IT, Fleet & Facilities, Community Services, Capital Project Management and more.
Traditional (Can Do)	Services that support quality of life and community wellbeing.	Economic Development, Energy Mgmt, Legal Counsel, Business Licensing (i.e. STAs), Special Events, Park and Trails O&M, Rec Facilities O&M and more.
Discretionary (Nice to Do)	Services that enhance tourism or community experience but are not required.	Graphic Design, Paid Parking Program, Transit Services, Municipal Golf Course, Harbour

KPMG Service Review (cont.)



Cost Containment and Efficiency Measures – Included in Base

Initiative	Description	Estimated Annual Financial Impact
Bag – Tag Program	\$4 per bag fee on all curbside garbage bags.	+\$750,000 (new revenue)
Banking RFQ	Reduced banking fees and higher deposit interest returns.	+\$88,000
Corporate P-Card Program	No annual fees and rebate incentives to streamline payments.	+\$10,000
Staff Vacancy Provision	Originally included in the 2025 budget – this ongoing provision reflects the timing of recruitment and position realignments.	+\$380,000

Cost Containment and Efficiency Measures – Under Review

Initiative	Description	Estimated Annual Financial Impact
Eliminate Commercial Blue Box Collection (under review)	Aligns with provincial producer- responsibility model.	+\$180,000
Reduce Seasonal Yard Waste Collection (under review)	Reduce pickup weeks from 8 to 4.	+\$75,000
POS Terminal Modernization (under review)	Lower transaction fees and improved efficiency.	+\$5,000

Council Discussion

2026 Staff Proposed Base Operating Budget

2026 Staff Proposed Base Budget

The 2026 Staff Proposed Base Operating Budget:

- Municipal Levy = \$24,117,416
- Tax rate increase over 2025 = **2.25**%

Impact on median assessed home of \$530,000:

\$50.64 per year or \$4.22 per month

The 2026 Staff **Recommended** Base Budget:

- Municipal Levy = \$24,462,416
- Tax rate increase over 2025 = **3.72**%

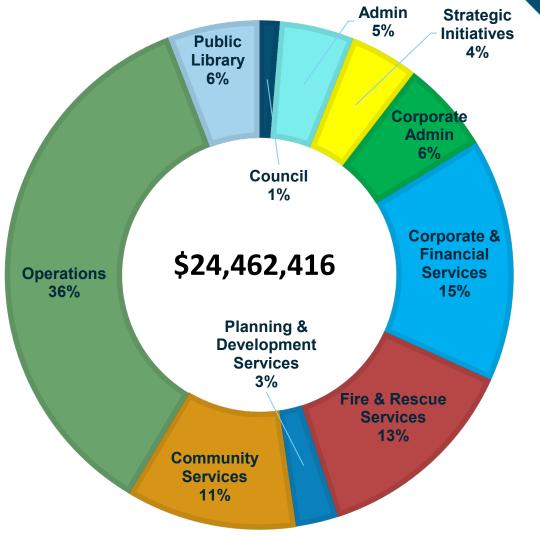
Impact on median assessed home of \$530,000:

• \$83.52 per year or \$6.96 per month

2026 Staff Proposed Base Budget: By Program

	2026 DRAF BASE BUDGE		
Council	\$	319,330	
Administration		1,157,547	
Strategic Initiatives		1,071,502	
Corporate Administration		1,438,835	
Corporate and Financial Services		3,785,019	
Fire and Rescue Services		3,235,888	
Planning and Development Services		663,245	
Community Services		2,651,305	
Operations		8,710,730	
Blue Mountain Public Library		1,429,015	
Tax Levy	\$	24,462,416	

^{*}Administration = CAO's Office, HR and Clerks



2026 Staff Proposed Base Budget: By Expense Type

					_				
	2024 ACTUALS	2025 YEAR TO DATE	R 2025 BUDGET		2026 DRAFT BASE BUDGET		2025-2026 % CHANGE		025-2026 \$ CHANGE
Revenues									
Grants and Donations	1,700,080	580,648		1,804,368		1,633,340	-9%		(171,028)
External Revenues	4,813,062	5,976,199		7,398,906		9,736,065	32%		2,337,159
Subsidies	(113,727)	(49,193)		(69,500)		(49,000)	-29%		20,500
Total Revenues	\$ 6,399,415	\$ 6,507,654	\$	9,133,774	\$	11,320,405	24%	\$	2,186,631
Expenses									
Salaries	12,035,372	8,952,974		13,554,368		14,407,009	6%		852,641
Benefits	3,727,159	2,732,164		4,154,289		4,223,850	2%		69,561
Operating and Administrative Expenses	12,262,798	10,834,151		14,319,615		15,344,109	7%		1,024,494
Communications	292,058	177,195		342,090		378,450	11%		36,360
Personnel and Training	391,339	214,661		469,555		510,745	9%		41,190
Legal Expenses	498,303	448,511		225,000		281,000	25%		56,000
Consulting	769,536	260,942		1,433,304		936,105	-35%		(497,199)
Total Expenses	\$ 29,976,565	\$ 23,620,598	\$	34,498,221	\$	36,081,268	5%	\$	1,583,047
Subtotal Levy Impact	\$ (23,577,150)	\$ (17,112,944)	\$	(25,364,447)	\$	(24,760,863)	-2%	\$	603,584
Transfers									
Transfers to Reserves	(2,987,371)	(140,322)		(2,642,862)		(3,869,483)	46%		(1,226,621)
Transfers from Reserves	1,084,849	-		1,298,735		1,484,977	14%		186,242
Transfers from Development Charges	698,390	_		703,605		462,471	-34%		(241,134)
Transfers to/from Other Divisions	2,840,926	(49,309)		2,913,059		2,220,482	-24%		(692,577)
Total Transfers	\$ 1,636,794	\$ (189,631)		2,272,537	\$	298,447	-87%	\$	(1,974,090)
Total Levy Impact	\$ (21,940,356)	\$ (17,302,575)		(23,091,910)		(24,462,416)	6%	\$	(1,370,506)

Municipal Levy Walk

ITEM	AMOUNT	NOTE	TAX RATE IMPACT
2025 MUNICIPAL LEVY	\$ (23,091,910)		
Salaries and Benefits	(848,385)	1	3.67%
Police Services Contract Increase	(358,272)	2	1.55%
Supplementary Tax Revenues Decreased	(350,000)	3	1.52%
Inflationary Items	(246,704)	4	1.07%
IT Service Agreements	(192,126)	5	0.83%
Local Improvement Interest and Interest on Own Funds	(138,000)	6	0.60%
Increase in Library Funding	(131,875)	7	0.57%
Interest on Tax Arrears Decreased to be Inline with Actual Trends	(100,000)	8	0.43%
Increase in Legal Expenses	(58,500)	9	0.25%
Increase in Conservation Authority Transfer Payments	(45,186)	10	0.20%
New Garbage Collection Revenue	750,000	11	(3.25%)
Removal of Roads Debt Servicing Costs	254,405	12	(1.10%)
Increase in Beaver Valley Community Centre Revenues	101,500	13	(0.44%)
Increase in Ontario Municipal Partnership Fund Funding	94,500	14	(0.41%)
Increase in Planning Revenues	90,800	15	(0.39%)
Removal of Insurance Deductible	50,000	16	(0.22%)
Reserve Transfer for Municipal Elections	35,000	17	(0.15%)
Reduced Repairs and Maintenance for Vehicles (Roads)	25,000	18	(0.11%)
Fire Burn Permits	25,000	19	(0.11%)
Other	17,337		(0.08%)
Assessment Growth			(2.18%)
2026 PROPOSED MUNICIPAL LEVY – BASE	\$ (24,117,416)		2.25%
Additional Asset Management Transfer	(345,000)	20	1.47%
2026 PROPOSED MUNICIPAL LEVY - RECOMMENDED	\$ (24,462,416)		3.72%

Municipal Levy Walk (cont.)

- Salaries & Benefits \$848K (+3.67%)
 - Cost of Living Allowance \$306K
 - Grade, Step Changes, and Annualization \$246K
 - New Community Growth Advisor \$129K.
 - Fire Salary and Benefit Changes \$118K
 - Increase in Overtime estimate to reflect actuals \$94K
 - Increase in Salary Vacancy Factor \$43K
 - New Manager of Strategic Initiatives \$0
- Police Services Contract \$358K (+1.55%)
- Supplementary Tax Revenues \$350K (+1.52%)

Municipal Levy Walk (cont.)

- Reserve Funds Transfer \$345K (+1.49)
- Inflationary Items \$247K (+1.07%)
- IT Service Agreements \$192K (+0.83%)
- Local Improvement Interest and Interest of Own Funds \$138K (+0.60%)
- Increase in Library funding \$132K (+0.57%)
- Interest on Tax Arrears Decreased to be inline with Actual Trends \$100K (+0.43%)

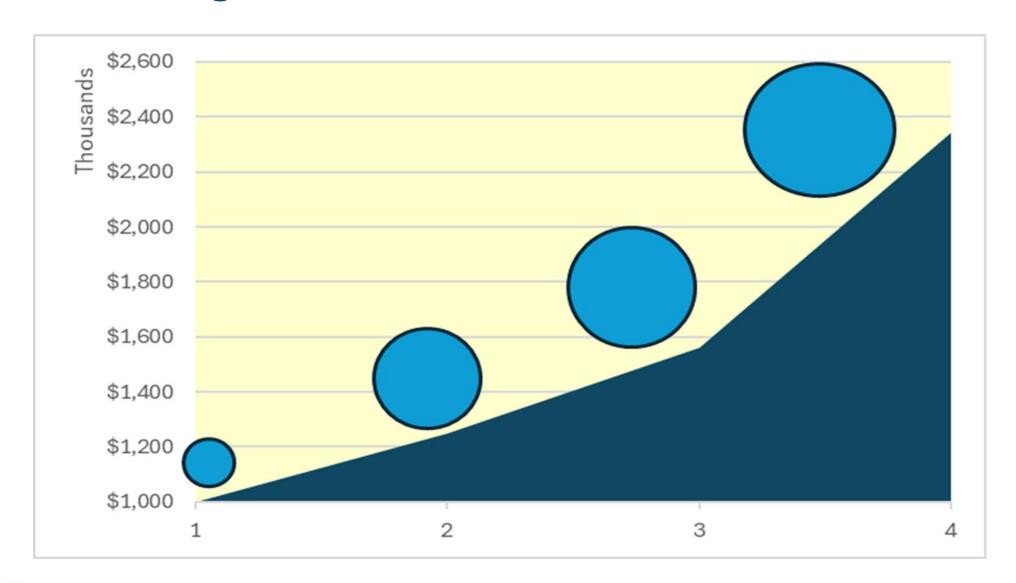
Municipal Levy Walk (cont.)

- New Landfill Revenue \$750K (-3.25%)
- Removal of Roads Debt Servicing Costs \$254K (-1.10%)
- Increase in BVCC Revenues \$102K (-0.44%)
- Increase in Ontario Municipal Partnership Fund Grant (OMPF) \$95K (-0.41%)

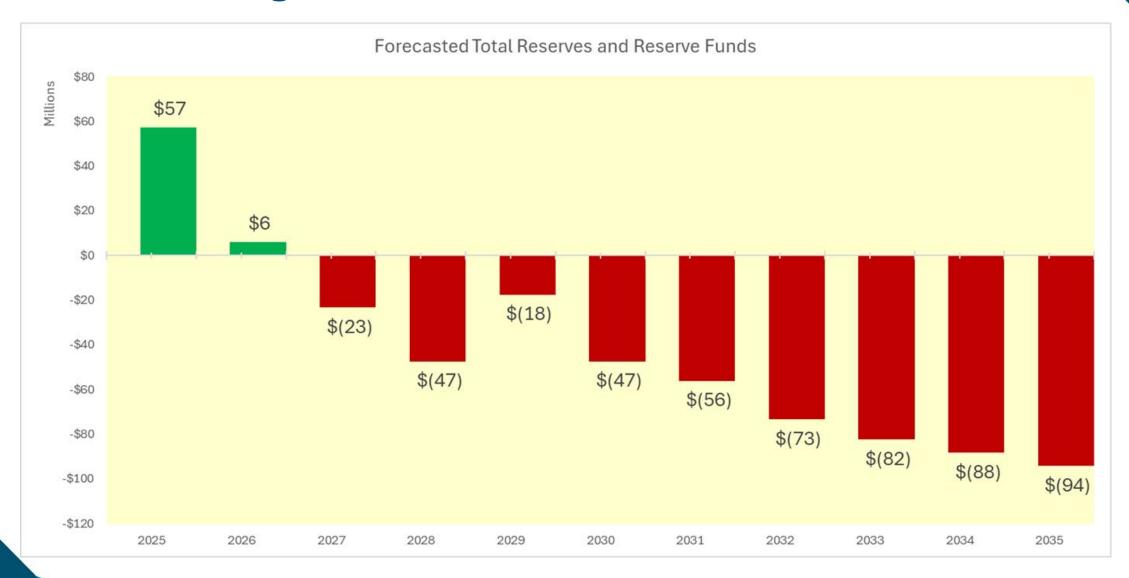
Levy Impact: Base vs Recommended

- Council Guideline 2.5%
- Staff Proposed Base Budget 2.25%
 - Impact on a Median Assessed Home \$50.64/year or \$4.22/month
- Staff Recommended Budget 3.72%
 - Impact on a Median Assessed Home \$83.52/year or \$6.96/month

Asset Management



Asset Management cont.



Council Discussion

Staff Recommended Motion

THAT Council direct that the 2026 Staff Proposed Base Operating Budget, as presented, be revised as follows:

- 1. Item #1
- 2. Item #2
- 3. Item #3

for inclusion in the 2026 Draft Budget.

2026 Budget Requests

Overview

- Budget requests represent the third component of the 2026 Proposed Budget:
 - Requests are items beyond the base budget for Council consideration
 - Address new or expanded initiatives, service enhancements, or emerging priorities
 - Require additional funding
 - Divided into Core and Non-Core Services

Municipal Levy Walk – Budget Requests

ITEM	NET AMOUNT	NOTE	SERVICE TYPE	TAX RATE IMPACT	
Docs on Ice	\$ (400)	1	Discretionary	0.00%	
Collingwood General and Marine Hospital Funding	(200,000)	2	Discretionary	0.87%	
Transportation Technologist	(119,539)	3	Discretionary	0.52%	
Green Economy Southern Georgian Bay Project	(5,000)	4	Discretionary	0.02%	
Georgian Triangle Humane Society 10-Year Pledge	(27,000)	5	Discretionary	0.12%	
Additional Council Training and Professional Development	-	6	Discretionary	0.00%	
Engineering Standards	-	7	Essential	0.00%	
Drainage Master Plan	-	8	Essential	0.00%	
Paid Per Call Fire Fighter Clothing and Safety Footwear	(20,000)	9	Discretionary	0.09%	
Phase 2 Facility Condition Assessment	-	10	Essential	0.00%	
Human Resources Strategic and Workforce Development Plan	-	11	Discretionary	0.00%	
Information Technology Co-Pilot and Power BI Implementation	(20,000)	12	Discretionary	0.09%	
ESRI Enterprise License Agreement Transition - GIS Licensing	(21,500)	13	Discretionary	0.09%	
Roads Need Study and PCI Evaluation	-	14	Essential	0.00%	
Economic Development Action Plan	- *	15	Discretionary	0.00%	
Communications Review	(25,000)	16	Discretionary	0.11%	

Municipal Levy Walk - Budget Requests (cont.)

ITEM	NET AMOUNT	NOTE	SERVICE TYPE	TAX RATE IMPACT
Employee Engagement Survey and Action Plan	- "	17	Discretionary	0.00%
Urban Tree and Biodiversity Strategy	(150,000)	18	Discretionary	0.65%
Summer Student for Short-Term Accommodations Administration and Parking	33	19	Discretionary	0.00%
Seasonal By-law Officers	(7,168)	20	Discretionary	0.03%
Fire Inspectors/Supression (2)	(15,223)	21	Discretionary	0.07%
Full-Time Fire Training Officer	(176,444)	22	Discretionary	0.76%
Part-Time Fire Administrative Assistant	(29,872)	23	Discretionary	0.13%
Human Resources Coordinator - Conversion of Contract to Full-Time Permanent	(94,546)	24	Discretionary	0.41%
Parks Seasonal Labourer	(34,700)	25	Discretionary	0.15%
Conversion of Landfill Scale Attendant to Full-Time	10,804	26	Discretionary	(0.05%)
Parks and Open Space Master Plan	(105,000)	27	Discretionary	0.45%
Leisure Activity Plan Update	(105,000)	27	Discretionary	0.45%
Comprehensive Parking Strategy	(50,000)	28	Discretionary	0.22%
TOTAL	\$ (1,195,555)			5.18%

2026 Budget "Asks" above the base

- Docs on Ice (\$400) (+0.0%)
- CGMH Hospital Funding (\$200K) (+0.87%)
- Transportation Technologist (\$120K) (0.52%)
- Green Economy SG Bay Project (\$5K) (0.02%)
- GTHS 10 Year Pledge (\$27K) (0.12%)
- Additional Council Training & PD (\$0)
- Engineering Standards (\$0)
- Drainage Master Plan (\$0)
- Paid Per Call Fire Fighter Clothing and Safety Footwear (\$20K) (0.09%)
- Phase 2 FCAs (\$0)

2026 Budget "Asks" above the base (cont.)

- Human Resources Strategic and Workforce Development Plan (\$0)
- IT Co-Pilot and Power BI Implementation (\$20K) (+0.09%)
- ESRI GIS (\$21K) (0.09%)
- Roads Need Study and PCI Evaluation (\$0)
- Economic Development Action Plan (\$0)
- Communications Review (\$25K) (0.11%)
- Employee Engagement Survey and Action Plan (\$0)
- Urban Tree and Biodiversity Strategy (\$150K) (0.65%)
- Summer Student for STA & Parking (\$0)
- Seasonal By-law Officers (\$7K) (0.03%)

2026 Budget "Asks" above the base (cont.)

- Fire Inspectors/Suppression (2) Q4 2026— (\$15K) (0.07%)
 - (Full year \$162K)
- Full-Time Fire Training Officer (\$176K) (+0.76%)
- Part-Time Fire Administrative Assistant (\$30K) (0.13%)
- HR Coordinator Conversion of Contract to FT— (\$95K) (0.41%)
- Parks Seasonal Labourer (\$35K) (0.15%)
- Conversion of Landfill Scale Attendant to Full-Time \$11K 0.05%
- Parks and Open Space Master Plan (\$105K) (0.45%)
- Leisure Activity Plan Update (\$105K) (0.45%)
- Comprehensive Parking Strategy (\$50K) (0.22%)

Council Options

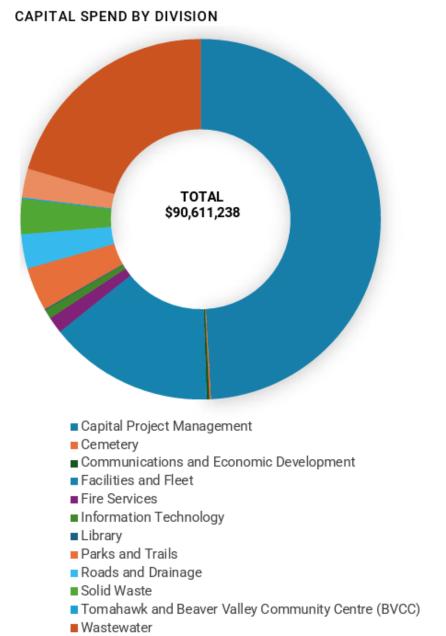
- Delay (or Phase) projects and/or programs
- Increase other user fees to assist in offsetting the increasing costs due to inflation.
- Review services to either reduce the level of service and/or eliminate the "nice to dos".
- Use reserves and/or reserves funds to offset some of the uncontrollable impacts.
- Designate certain projects as dependent on securing grant funding.
- Include gapping funds where vacancies persist and/or to recognize a natural level of attrition.

Comments or Questions

2026 Proposed Capital Budget

Overview

- Capital Expenditures for 2026 total \$91
 million with total capital investment over
 the next 10 years totaling \$467 million.
- The Town's capital planning plays an integral role in ensuring sustainable growth, community well-being, and highquality municipal services.
- The 2026 Capital Program represents a comprehensive reflection of the Town's current and future infrastructure needs in alignment with the Town's long-term strategic goals.



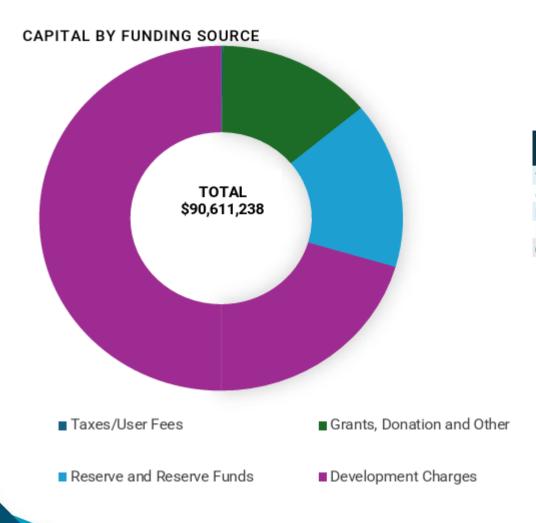
2026 Major Capital Investments

- Infrastructure capital projects (\$44.5 million)
- Wastewater infrastructure investments (\$18.5 million)
- New Craigleith Firehall (\$10 million)
- Water infrastructure investments (\$1.4 million)
- Ravenna Road Depot Expansion (\$2.4 million)
- Fire Rescue Pumper Replacement (\$1.2 million)
- Moreau Park enhancement (\$2 million)
- Landfill expansion phase 2 (\$2.5 million)
- Asphalt replacement program (\$1.5 million)

Asset Management

- Fundamental part of capital planning
- Asset Management responsibilities include maintaining and upgrading essential infrastructure
- Town's Asset Management Plan will receive crucial updates by the end of 2025.
 - Additional \$345,000 Transfer to the Asset Management Reserve. This represents a 1.5% levy impact.

2026 Capital Funding

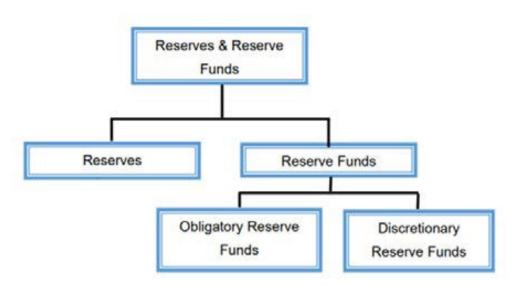


2026 CAPITAL FUNDING SOURCE SUMMARY					
FUNDING SOURCE	PROPOSED FUNDING BUDGET				
Taxes/User Fees	308,750				
Grants, Donation and Other	25,032,842				
Reserve and Reserve Funds	28,248,025				
Development Charges	37,021,622				
Grand Total	\$ 90,611,238				

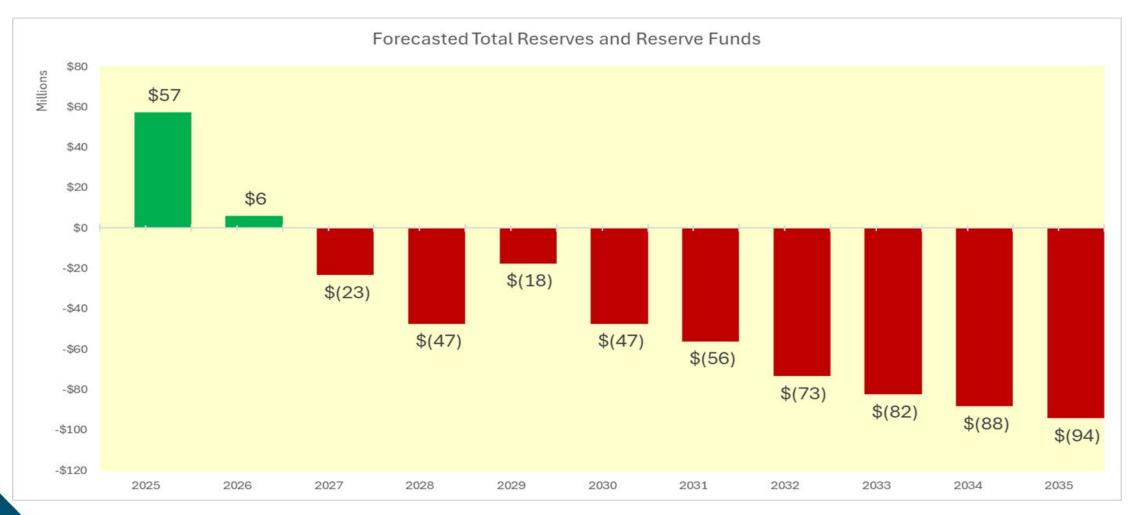
Reserves & Reserve Funds

Overview

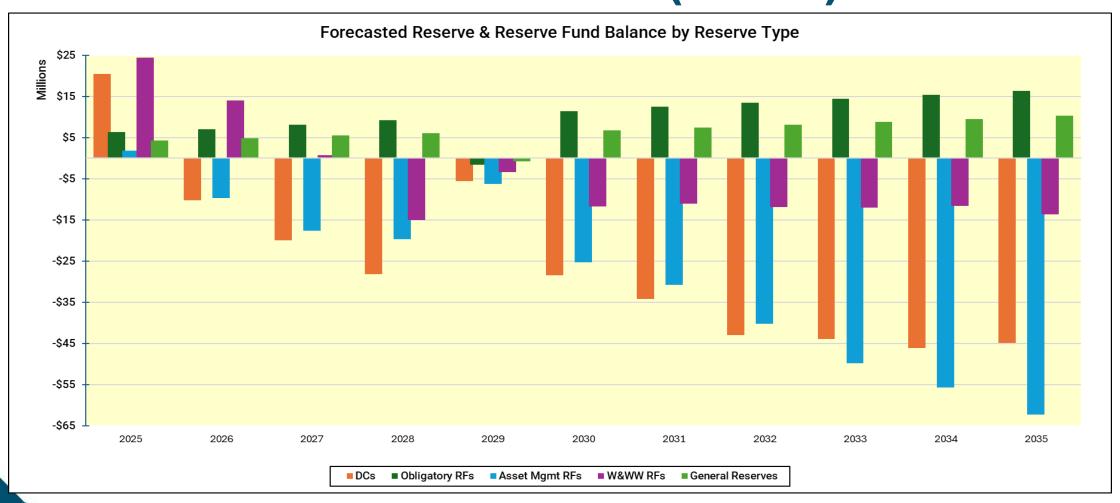
- Reserves and Reserve Funds are established by Council to assist with long term financial stability and financial planning
- Critical component of the Town's financial plan



Projected Reserves & Reserve Funds



Projected Reserves & Reserve Funds (cont.)



Projected Reserves & Reserve Funds

FUNDING	PROJECTED	2026	2026	2026	2027	2027	2027	2028	2028	2028	2029	2029	2029	2030	2030	2030
SOURCE	2025 ENDING	IN	OUT	ENDING	IN	OUT	ENDING	IN	OUT	ENDING	IN	OUT	ENDING	IN	OUT	ENDING
DCs	20,489	6,349	(37,022)	(10,184)	6,476	(16,315)	(20,022)	6,476	(14,584)	(28,130)	6,476	(5,561)	(27,215)	6,476	(7,755)	(28,494)
Obligatory RFs	6,330	2,672	(2,025)	6,977	2,672	(1,529)	8,120	2,672	(1,521)	9,271	2,672	(1,597)	10,345	2,672	(1,598)	11,419
Asset Mgmt RFs	1,821	2,224	(13,664)	(9,619)	2,224	(10,196)	(17,591)	2,224	(4,302)	(19,670)	2,224	(6,213)	(23,660)	2,224	(3,873)	(25,309)
W&WW RFs	24,477	3,934	(14,409)	14,002	3,934	(17,212)	724	3,934	(19,639)	(14,981)	3,934	(3,360)	(14,407)	3,934	(1,231)	(11,704)
General Reserves	4,297	756	(151)	4,903	756	(189)	5,470	756	(181)	6,044	756	(821)	5,980	756	(34)	6,701
Total	\$ 57,415	\$ 15,934 \$	(67,270)	\$ 6,079	\$ 16,061	\$ (45,441)	\$ (23,300) \$	16,061	\$ (40,227) \$	\$ (47,466) \$	16,061	\$ (17,552)	\$ (48,956) \$	16,061	\$ (14,492)	\$(47,387)

Council Discussion

Council Motion

Following Council discussion and deliberations on the 2026 Proposed Capital Budget Staff recommend the following motion:

THAT Council direct that the 2026 Proposed Capital Budget, as presented, be revised as follows:

- 1. Item #1
- 2. Item #2
- 3. Item #3

for inclusion in the 2026 Draft Budget.

2026 Proposed Fees & Charges

Overview

- Fees and Charges are reviewed annually as part of the operating budget process. Staff consider end user affordability, user flexibility, maximizing facility use, neighbouring municipality comparisons and community benefit.
- When reviewing, the Town inflates all fees and charges by the Cost of Living Allowance (COLA) that is applied to staff salaries.
 - 2026 increases are based on COLA of 1.7%
- Staff are then advised to review the inflated fee or charge, make changes and provide justification for any change outside of the inflated fee or charge.
- Planning and Development Engineering Fees are being presented separately as they have finished their external review. Once reviewed and accepted, they will be added to the Fees and Charges By-Law

Significant Changes

1. Charging \$4 for every Garbage Bag (residential collection)

Projected to generate an additional \$750,000 in revenue in 2026.
 Changing from providing the first bag free with subsequent bags needing tags, to every bag needing to be tagged.

2. Building Division Fees

 Have not increased since 2014. Will not be increasing in 2026 from 2025 since they were just implemented after an external review.

3. Fire Services Fees

- Multiple fees increased higher than the CPI inflated fee as these are being increased to bring fees closer to a full cost recovery
- Fire Burn Permit fee being introduced and projected to generate \$25,000 in new additional revenue.

Significant Changes Cont'd

4. Tomahawk Golf Course

 New youth fees being introduced and projected to generate \$26,000 in additional revenue in 2026.

5. Licensing Fees

 Several fees being recommended to remain flat as staff plan to do a review on what the full cost recovery is for these services now that new software has been implemented to assist with this program

6. Solid Waste Fees

 Recommending to charge for residential brush and commercial chipped brush which is projected to generate additional revenue of \$29,000.

7. Water and Wastewater Fees

 The Water and Wastewater Rate Study is underway and on schedule. Results will be incorporated into the next draft of the 2026 Budget for Council's review.

Council Discussion

Council Motion

Following Council discussion and deliberations on the 2026 Proposed Fees and Charges Staff recommend the following motion:

THAT Council direct that the Proposed 2026 Fees and Charges, as presented, be revised as follows:

- 1. Item #1
- 2. Item #2
- 3. Item #3

for inclusion in the 2026 Fees & Charges By-Law.

Day 2

October 15, 2025

Parking Lot Items - Day 1

- Overtime
- Georgian Triangle Humane Society
- Fire Fighters (2) Phase in over 2 years
- Tomahawk Youth Fee
- New Capital Projects Listing (included in subsequent slides)
- Past 5 Years Reserve/Reserve Funds (in progress)

Potential MAT Items

- Economic Development Action Plan (\$60K)
- Collingwood General and Marine Hospital Contribution (\$200K)
- Physician Recruitment (\$100K)
- Leisure Activity Plan Update (\$105K)
- Parks and Open Space Master Plan (\$105K)
- Comprehensive Parking Strategy (\$60K)
- Transit Service (\$175K) included in base budget
- Gateway Capital Project (\$210K 2026) included in capital budget

TOTAL = \$1.015 million

Project Name	Total Cost	Funding Source
Gateway Sign Fabrication & Install	\$522,000	MAT
Moreau Park Baseball Diamond Lights	\$50,000	Community Services Asset Replacement Reserve Fund
Northwinds Park Swings Replacement	\$22,500	Community Services Asset Replacement Reserve Fund
Northwinds Park Washroom Upgrades	\$15,000	Community Services Asset Replacement Reserve Fund
Parks and Trail Equipment Replacement-Snow Plow Blade	\$13,000	Community Services Asset Replacement Reserve Fund
Parks and Trail Equipment Replacement-Trail Groomer	\$15,000	Community Services Asset Replacement Reserve Fund

Project Name	Total Cost	Funding Source
BVCC Community Centre Sound System Replacement	\$12,500	Community Services Asset Replacement Reserve Fund
Tomahawk Kubota RTV 500 Replacement	\$22,000	Community Services Asset Replacement Reserve Fund
Well Installation (Solid Waste)	\$15,000	Solid Waste Asset Replacement Reserve Fund
Road Equipment Replacement- Snow Blower	\$100,000	Roads Equipment Asset Replacement Reserve Fund
Road Equipment Replacement- Plow (Truck #3-17 Replacement)	\$550,000	Roads Equipment Asset Replacement Reserve Fund
Asphalt Replacement Program	\$1,500,000	Ontario Community Infrastructure Fund

Project Name	Total Cost	Funding Source
Drainage Master Plan Capital Phase 1	\$6,000,000	50% Development Charges 50% Infrastructure Reserve Fund
Turbidity Analyzer Replacements (Water)	\$50,000	Water Asset Replacement Reserve Fund
Water Treatment Plant Equipment Program: Pump Replacement	\$100,000	Water Asset Replacement Reserve Fund
Refrigerated Autosampler Replacement (Wastewater)	\$130,000	Wastewater Asset Replacement Reserve Fund
Wastewater Plant Equipment Replacement Program: Lab Equipment	\$11,000	Wastewater Asset Replacement Reserve Fund

Project Name	Total Cost	Funding Source
Security Camera Installation- Alta Sewage Pumping Station	\$12,000	Wastewater Asset Replacement Reserve Fund
Thornbury WWTP Headworks Piping	\$110,000	Wastewater Asset Replacement Reserve Fund
Craigleith WWTP Upgrades: Sewage Lift Station at CWWTP	\$13,700,000	Development Charges
Craigleith WWTP Upgrades: Septic Receiving Station at CWWTP	\$2,800,000	Wastewater Asset Replacement Reserve Fund
Craigleith WWTP Upgrades: Aeration Blowers Replacement at CWWTP	\$4,000,000	Wastewater Asset Replacement Reserve Fund

Project Name	Total Cost	Funding Source
Craigleith WWTP Upgrades: Back-up Generator Replacement	\$2,700,000	Wastewater Asset Replacement Reserve Fund
Craigleith WWTP Upgrades: Motor Control Centre(MCC) Replacement	\$9,600,000	Wastewater Asset Replacement Reserve Fund
Craigleith WWTP Upgrades: New Automatic Screening Units at Inlet Works Building at CWWTP	\$7,400,000	Wastewater Asset Replacement Reserve Fund
Craigleith WWTP Upgrades:Long Point Rd Road Reconstruction (Highway 26 to CWWTP)	\$4,800,000	33% Development Charges 33% Water Asset Replacement RF 33% IPW Asset Replacement RF

Next Steps

2026 Town Budget Key Dates

Date	Action
October 7, 2025	The draft budget book will be posted to the Town website for residents to review
October 14-17, 2025	A series of special budget meetings will be held for Council and staff to review the draft budget
October 20, 2025	Following the special budget meetings, Town staff will provide a report with budget-related recommendations and request direction to proceed to the Public Meeting
November 10, 2025	A Public Meeting will be held to receive comments on the updated draft budget
November 17, 2025	A staff report will be presented at the Committee of the Whole meeting summarizing comments received at Public Meeting and providing further budget-related recommendations to Council
December 1, 2025	Council will consider the recommendation from the November 17 Committee of the Whole meeting, with direction to approve the 2026 Budget through the approval of the By-law

Comments or Questions



